City of Kimberley Parks and Facilities Master Plan

“Current State” Research and Engagement Summary Report

December 2023



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The City of Kimberley is located on the ancestral, traditional and unceded territory of the Ktunaxa Nations. We thank them for allowing us to live, work and play on their unceded land.



Summary of Key Findings/ Executive Summary



Kimberley is growing. The community grew by 9% from 2016 to 2021, a higher rate of growth compared to the overall provincial average. Age demographics in Kimberley are consistent with provincial averages across most age groups with a few notable exceptions. Kimberley has a slightly higher proportion of younger children and youth (ages 0 -14), lower proportion of younger adults (ages 20 – 29), and higher proportion of seniors ages 65 and older. Available growth data indicates that the population distribution is likely to remain similar with the community approaching 10,000 residents around 2034. To meet future growth and population demographics, Kimberley will need to continue providing a balanced array of recreation and parks opportunities that appeal to a wide array of ages.

Kimberley is a destination community for recreation seeking individuals. Population data and analytics suggest/validate that access to an abundance of outdoor recreation opportunities attract individuals across a wide array of socio-economic means to Kimberley. As it relates to public sector recreation provision, these individuals are likely to have high demands for service levels with a willingness to try new and emerging pursuits as well as traditional ones.

Kimberley relies heavily on indirect delivery methods to provide recreation and parks opportunities. This method of service delivery typically involves the City providing subsidized facility time to community organizations that delivery programming to residents. The model has been effective in Kimberley and many communities over a number of years but is heavily reliant on volunteers who are experiencing some levels of "burnout". Community capacity building will be critical to ensuring available resources can be most effectively leveraged to maximize programming availability for residents in the future. The City's current staffing model is focused on facility operations with minimal community development or program support resources.

Kimberley has an extensive and valuable asset of recreation, parks, and cultural infrastructure. The replacement value of current City owned and operated assets is in the hundreds of millions of dollars. As many of these facilities are well tenured, significant re-investment will be required to sustain safe and functional operation. Available assessment data (see Section 3) suggests that decision making will need to occur in the short term on the future of many valued and cherished facilities.

Most facilities and amenities in Kimberley are well used. Analysis of arena, aquatics, sports fields, and diamonds indicates that these spaces are benefitting the community through high levels of use during their primary seasons. A number of these facilities also serve a broader catchment area beyond City boundaries.

Cost escalation is impacting recreation and parks. Like most other aspects of society, the cost structures to operate facilities continues to increase. The total cost recovery for the parks and facilities in Kimberley was 25% on average for the last three non-pandemic impacts years (2018,2019, and 2022). As the City already operates with a lean staffing cadre and the majority of revenues are derived from user fees, the only way to improve cost recovery (if so desired) would be to increase rental, membership and program fees which could impact equity and use.

There are strong levels of satisfaction with parks and recreation opportunities. Three-quarters of Resident Survey respondents are satisfied with the overall availability of parks and recreation opportunities. However, varying opinion exist on whether there are adequate facilities in Kimberley and these perceptions appear largely influenced by tenure living in the community (longer tenured residents were more likely to believe current facilities are adequate compared to newer residents).

Residents learn about parks and recreation opportunities in a number of different ways. Social media, the City's website, facilities posters and signage, and newsletter are all ways in which residents learn about programming and other activities. The City and its partners will need to continue ensuring that multiple platforms and tactics are used to reach different audiences within the community.

User groups and stakeholders are seeking clarity on re-investment into existing facilities and spaces. Representatives from organizations in Kimberley are passionate about a number of different parks and recreation amenities and would like to better understand the future plan for indoor ice facilities, Cominco Gardens, and other infrastructure that requires capital planning and investment.

Recreation and leisure-based pursuits are dynamic and continuously evolving. Continued demand for spontaneous/unstructured activities, evolving older adult activity preferences (e.g. pickleball, fitness, etc.), and trail based activity demand are just a few notable trends being experienced regionally, provincially, and beyond. The City and organizations in the community will need to stay in-tune with trends and remain highly adaptive as activities grow or decline in popularity.



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1

Introduction



1.1. Overview of the Project

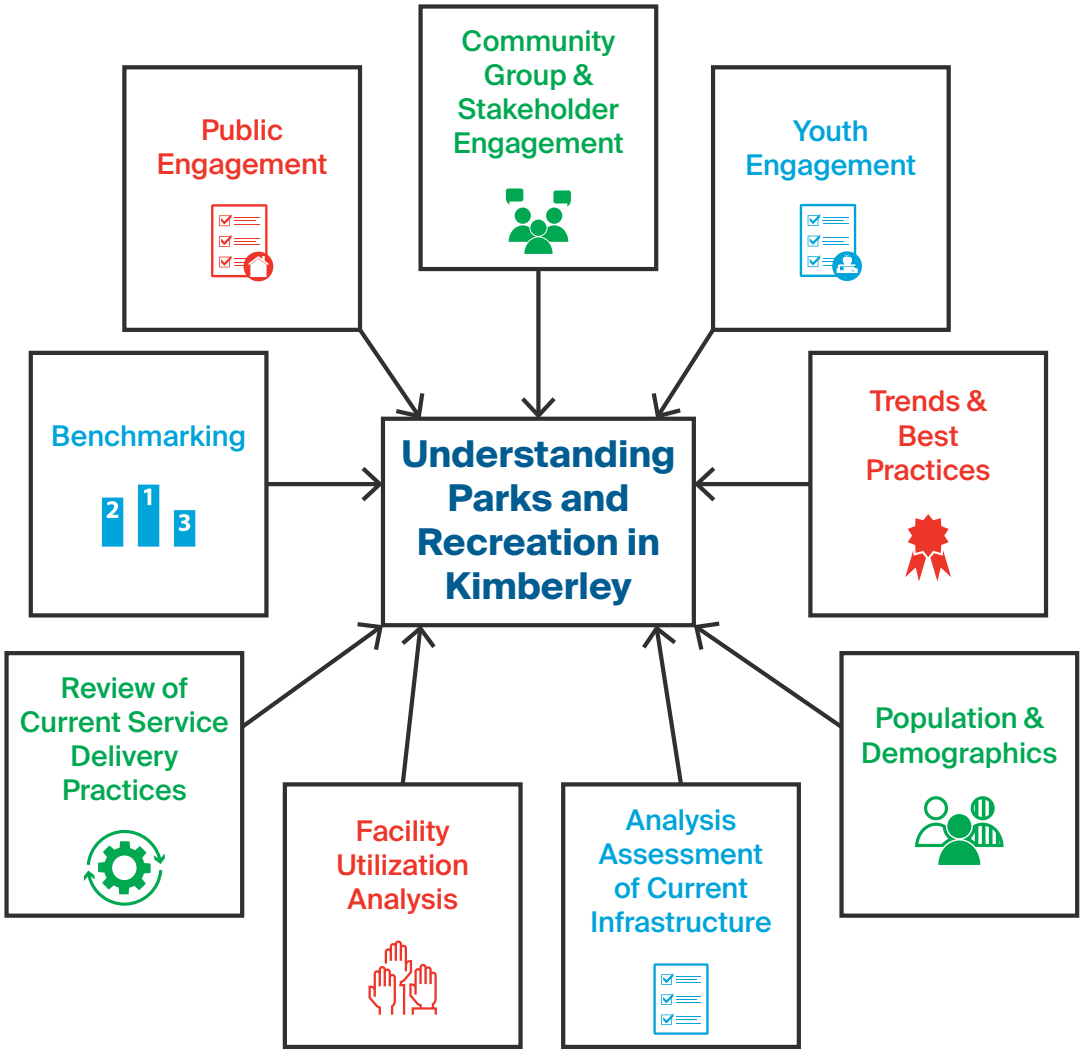
The City of Kimberley invests in parks and recreation facilities to foster resident health, build a vibrant community, and make Kimberley attractive for both current and prospective residents. Like most communities, the City must balance a wide range of resident demands for parks and facilities with limited resources.

The development of a Parks and Facilities Master Plan presents an opportunity for the City to ensure that future decision-making is informed and best aligned with community needs. More specifically the Master Plan will:

- Assess the current state of parks and recreation in the community.
- Provide Council and staff with a resource and point of reference that will help inform future decision making.
- Recommend priorities and focus areas.
- Provide guidance on several key service delivery topics, including partnerships, capacity, planning and policy needs and gaps, maximizing use and community benefit.

1.2. Purpose of the Report Document

This document contains the detailed findings from the research and engagement that have been undertaken to inform the development of the Master Plan. The following graphic summarizes the various research and engagement inputs that have helped provide insight on the “current state” of parks and facilities in Kimberley.



Research and engagement are critical initial phases of the project process that helps identify strengths, gaps, and key focus areas for the Master Plan to address. The graphic below outlines the steps being used to develop the Master Plan.

Research and Engagement

*The findings contained in theis document.

May - October

Analysis and Strategic Direction Setting

October - December

Developing the Master Plan

Early 2024

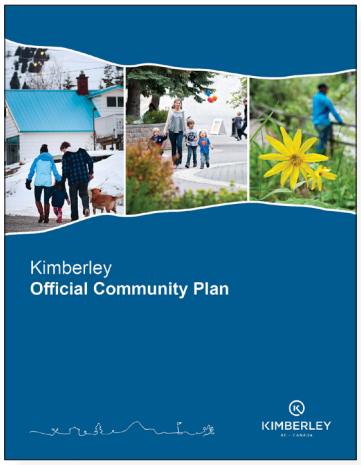


1.3. Planning and Policy Alignment

For the new Parks and Facility Master Plan to be most effective as a strategic planning resource, it will need to align with related and overarching City policy and leverage previous planning that has been undertaken.

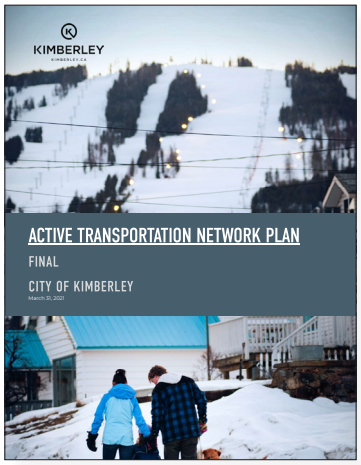
Summarized below are City and partner documents that have been reviewed by the project team for their insights and integration into the new Master Plan.

Local Planning Documents



Official Community Plan (2017)

The Official Community Plan (OCP) is the overarching planning documents that guides how municipalities in British Columbia plan and grow. The OCP provides a basis for adoption or amendment of land use regulations, the direction of private and public investment, elected officials and other approval authorities to evaluate proposals, referrals and bylaw changes, and bringing the City into compliance with provincial regulations.



Active Transportation Network Plan (2021)

The plan was established to review the current Active Transportation Network and establish gaps and opportunities within the City to guide the future of Active Transportation development in Kimberley.

Downtown Urban Design Strategy (In Progress)

The Downtown Urban Design Strategy includes a vision for the downtown as well as design guidance and strategies for the public realm. It establishes a framework and provides guidance to staff and Council to plan for necessary investments and enhancements for the downtown over time including coordination of infrastructure improvements and upgrades.

Corporate Strategic Plan (2023)

The Corporate Strategic Plan outlines the City's strategic priorities for the next three years. The six strategic priorities are infrastructure renewal, environmental stewardship, inclusivity and civility, risk management and economic resiliency, and financial accountability. The Strategic Plan also reiterates the City's mission, vision and core values.

Community Grants Policy FIN002 (2021)

The Policy outlines the types of grants and eligibility for grants that support the well-being and vibrancy of the community. The City of Kimberley budgets up to 2% of the Municipal Tax Levy annually to support the Community Grant program. There are 6 types of grants; Standing Grants, Project/Event Grants – Cash and In-Kind, Individual Travel Expense Grants, Discretionary Grants, BC Winter Games Legacy Grants, and the Jack Ratcliffe Commitment to Community Award.

The following organizations currently receive standing grants:

- The Kimberley Arts Council
- Kimberley and District Chamber of Commerce
- Kimberley and District Heritage Society
- Kimberley Trails Society

In addition to the formal plans and policies noted above, the project team also reviewed previous engagement undertaken specific to key topics, locations and service areas. Regional, Provincial and National Planning References

Aligning with broader planning influences reflects that the City values best practice and recognizes that its part of a broader parks, recreation and culture delivery system. Listed as follows are pertinent documents and planning references that will be considered as the new Master Plan is developed.

- Calls to Action from the Truth and Reconciliation Commission of Canada
- Sport for Life and Long-Term Development
- Let's Get Moving: A Common Vision for Increasing Physical Activity and Reducing Sedentary Living in Canada (2018)
- Nature for All – Connecting with Nature (2018)
- Parks for All (2017)
- A Framework for Recreation in Canada 2015: Pathways to Wellbeing (2015)
- Active People, Active Places—BC Physical Activity Strategy (2015)





2

Population and Demographics



2.1. Community Profile and Key Characteristics

Kimberley is situated in the Purcell Mountains, with views of the Kootenay Rockies. Originally established as a mining community in 1896, the City has evolved to be home to a number of businesses. The community has developed a tourism industry centred around parks and recreation, hosting numerous outdoor and indoor recreation activities such as golfing, skiing, biking, and hockey. Kimberley residents look forward to the future while celebrating the past, with many homages to the past noticeable through long standing community events and legacy infrastructure.

Kimberley prides itself on being easy to get to but hard to leave. Kimberley is in close proximity to the City of Cranbrook (approx. 25-minute drive), Invermere (approx. 1 hour, 20-minute drive), Fernie (approx. 1.5 hours). The regional airport is an 18-minute drive and provides service to Vancouver (approx. 1 hour, 20-minute flight), Calgary (approx. 50-minute flight), among other locations.

The population of Kimberley increased 9% from 2016 to 2021 (Canada 2023). The table below provides a breakdown of the population by age range, the average household size, median income and unemployment rate compared to the rest of B.C. Kimberley has a lower proportion of young adults (20 - 29 year olds) and a slightly higher proportion of children (0 – 14 years olds) and seniors (65 – 85 year olds).

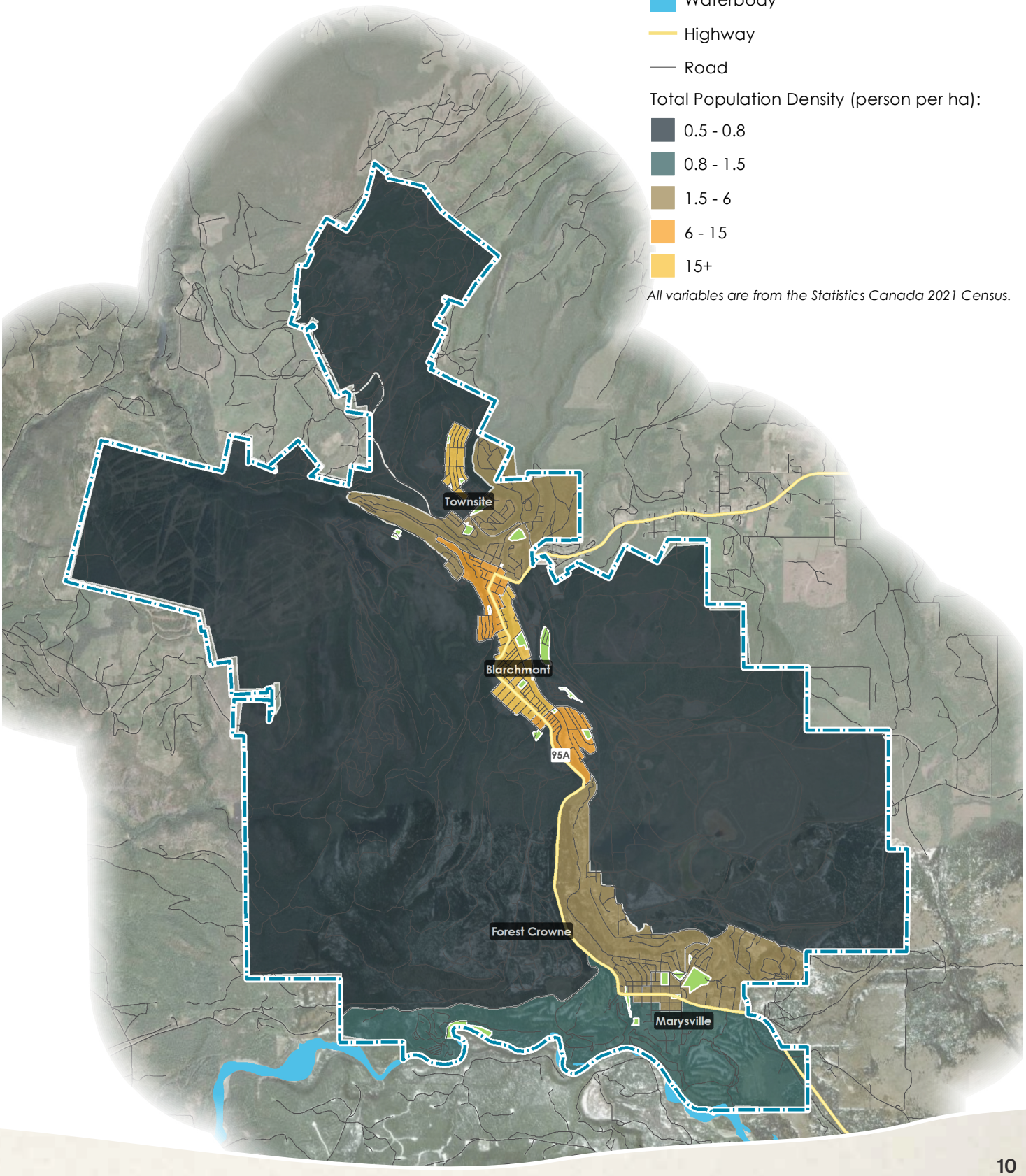
Age Range	Kimberley 2021	British Columbia 2021
0-14 years	16%	14%
15-19 years	5%	5%
20-29 years	7%	13%
30-39 years	14%	14%
40-49 years	14%	13%
50-64 years	20%	21%
65+ years	21%	18%
85+ years	2%	2%
Average Household Size	2.2	2.4
Median Household income	72,000	76,000
Unemployment Rate	7.70	8.40
Total Population	8,115	5,000,879

Source: Statistics Canada, 2021 Census of Population

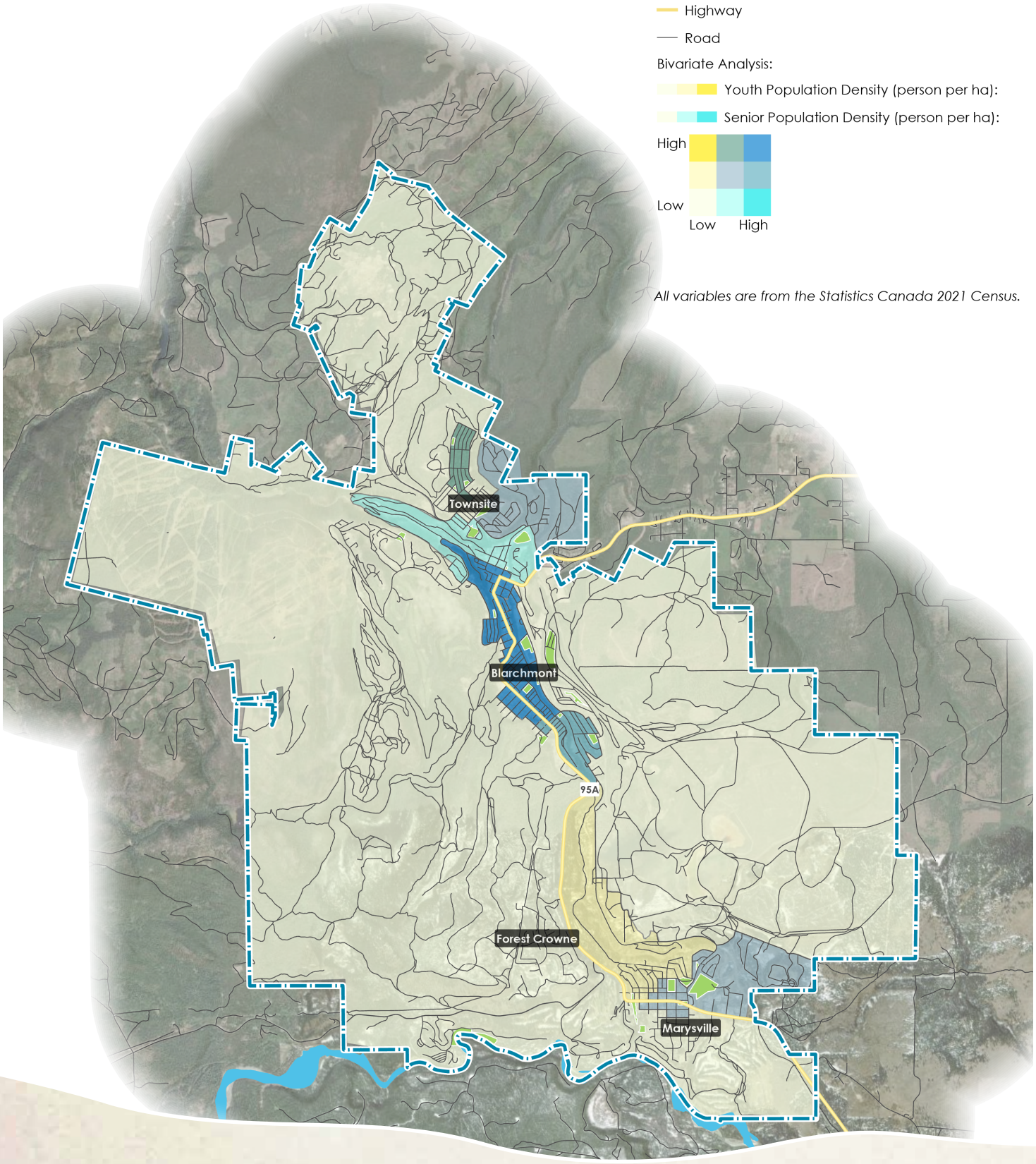
The following two maps (Total Population Density and the Youth vs Seniors Bivariate Population Density Map), illustrate spatially where the highest population density is in the community and where higher proportions of seniors and youth populations reside.



Total Population by Density



Youth vs Senior Bivariate Population Density



All variables are from the Statistics Canada 2021 Census.

Prizm Profiles

Market demand for recreation services is strongly influenced by the life stage of resident households as well as a variety of other demographic indicators and characteristics. The emergence of analytics tools and resources can help providers of many services and products (including recreation) better understand the dynamics of their community and how they translate into needs and wants for programming, facilities and events.

Environics Analytics PRIZM is a segmentation system that classifies Canada's neighbourhoods into 67 unique lifestyle types and incorporates data from over a dozen demographic, marketing, and media sources to analyze and understand consumers, customers, and markets. The graphic below illustrates the three most prevalent PRIZM segments in Kimberley.



Country & Western

26.5% of Households

971 Households



Down to Earth

17.9 % of Households

656 Households



Backcountry Boomers

9.6% of Households

352 Households

"Country & Western"

- This demographic mainly consists of older singles, and empty-nesting couples mostly aging in place.
- Most are homeowners, typically owning single detached homes.
- Many spend their leisure time swimming, hiking, golfing and working in the garden.
- This demographic is among the top segments for attending pro hockey games.

"Down to Earth"

- This demographic consists of older couples and families found in rural communities. Most common family type is empty-nesting couples but more than a third of households contain couples with kids of all ages.
- Many spend their leisure time close to home and nature.
- Typical activity preferences include sewing, knitting, bird watching and snowmobiling.

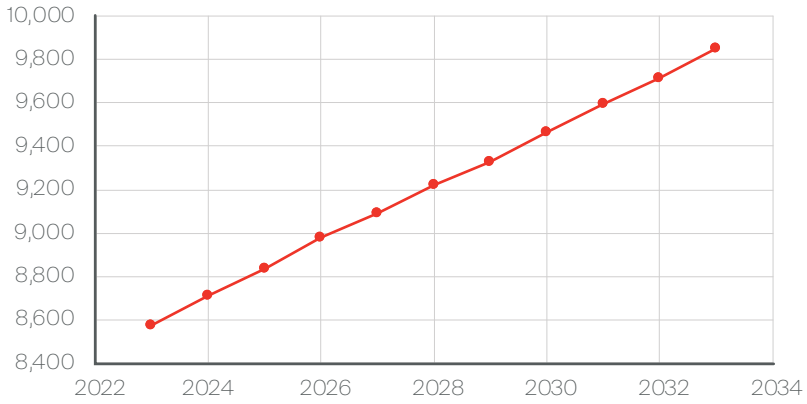
"Backcountry Boomers"

- The households in this demographic mostly consist of older empty-nesting couples and those living alone. Incomes are 25% below average, although most are out of the labour force.
- They like to fish, hunt, and garden for the camaraderie as much as the opportunity to put food on the table. Other hobbies include making crafts, knitting and collecting coins and stamps.
- These residents enjoy their natural surroundings but will also spend an evening or two out at a local community theatre or concert. Many don't roam far on holidays.

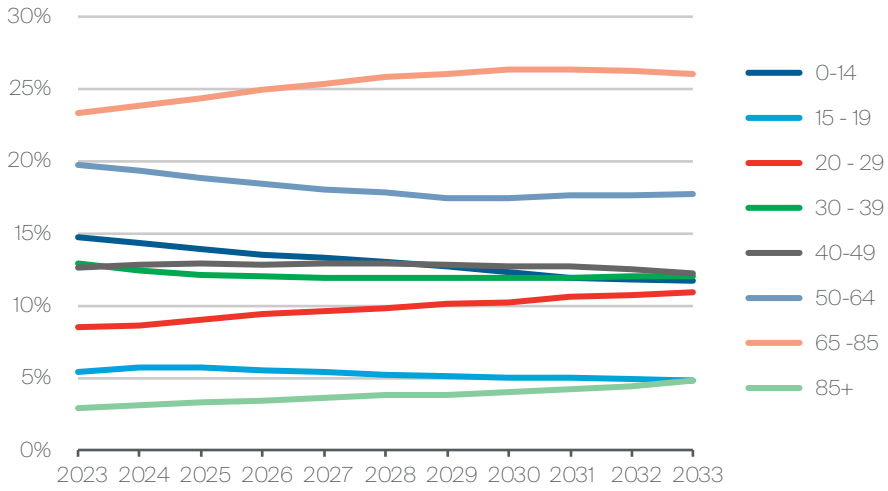
2.2. Future Growth

Based on population projections from BC Stats, the population of Kimberley is expected to grow by 15% between 2023 and 2033. The population proportion by age range is not expected to change drastically but the most notable expected changes are that there is expected to be a slight decrease in the proportion of children 0-14 years (approx. 3%), and a slight increase in the population of older adults 65- 85 years (approx. 3%).

Kimberley Population Projections 2023 - 2033



Age Proportions of Population 2023 - 2033

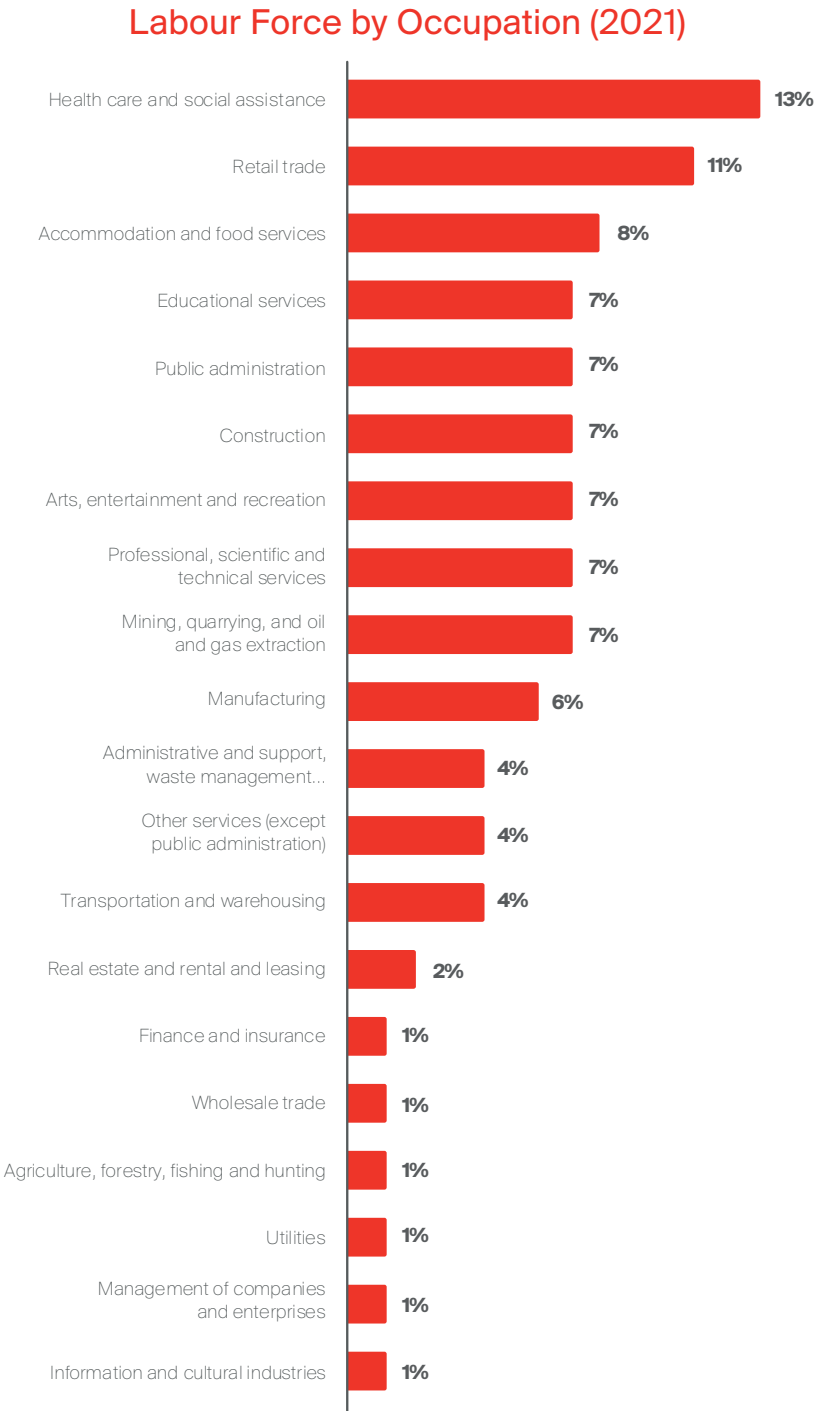


Source: BCStats Population Estimates & Projections for British Columbia

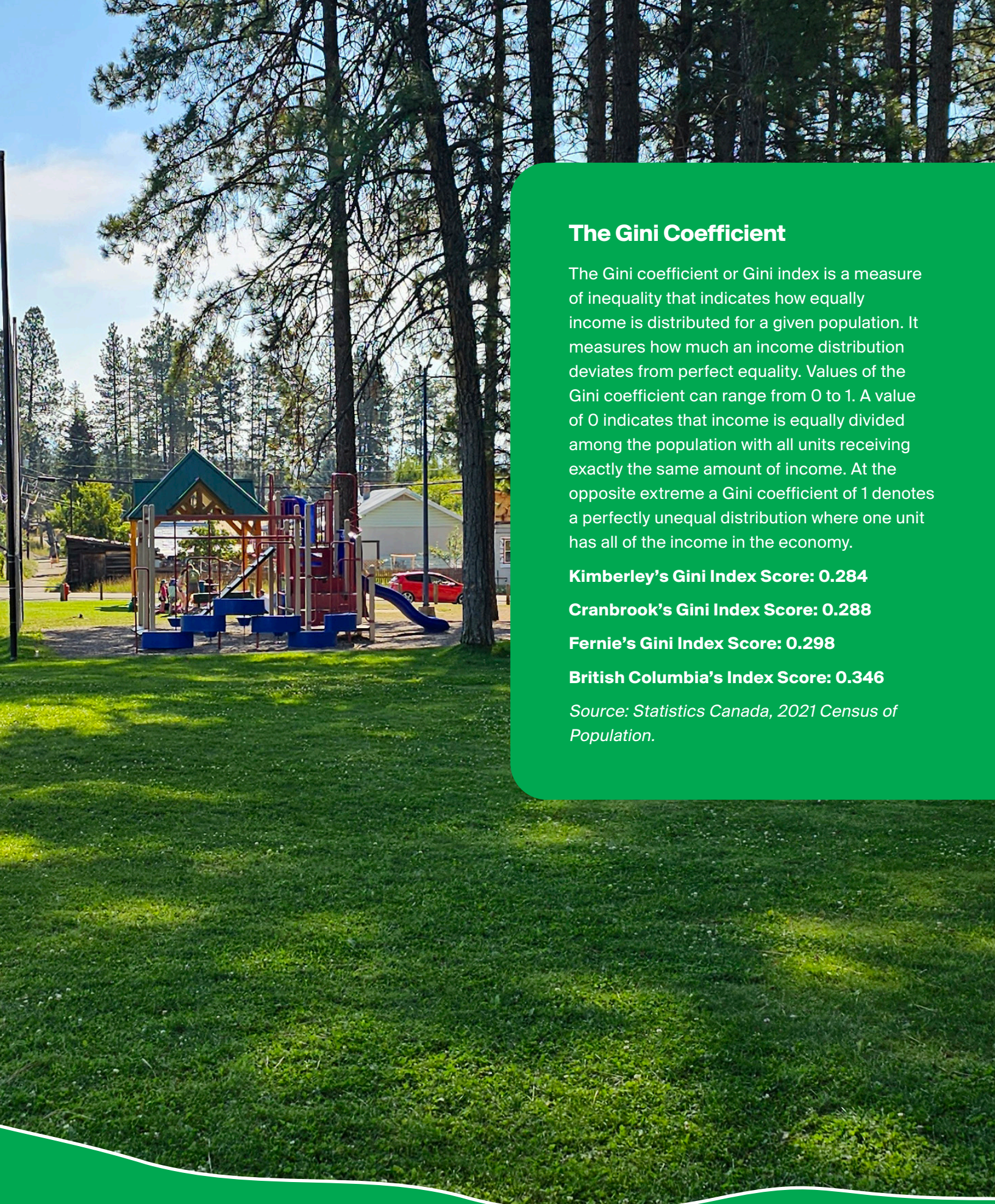
2.3. Employment, Income, and Education

Employment and Income

According to Statistics Canada, the median annual household income in Kimberley is $72,000. The chart on the right illustrates the breakdown of the labour force by occupation type. Kimberley's largest labour force is health care and social assistance (13%), followed by retail trade (11%), and accommodation and food services (8 %). Approximately 8% of residents aged 18 – 64 years are considered low-income after tax in Kimberley.



Source: Statistics Canada, 2021 Census of Population



The Gini Coefficient

The Gini coefficient or Gini index is a measure of inequality that indicates how equally income is distributed for a given population. It measures how much an income distribution deviates from perfect equality. Values of the Gini coefficient can range from 0 to 1. A value of 0 indicates that income is equally divided among the population with all units receiving exactly the same amount of income. At the opposite extreme a Gini coefficient of 1 denotes a perfectly unequal distribution where one unit has all of the income in the economy.

Kimberley's Gini Index Score: 0.284

Cranbrook's Gini Index Score: 0.288

Fernie's Gini Index Score: 0.298

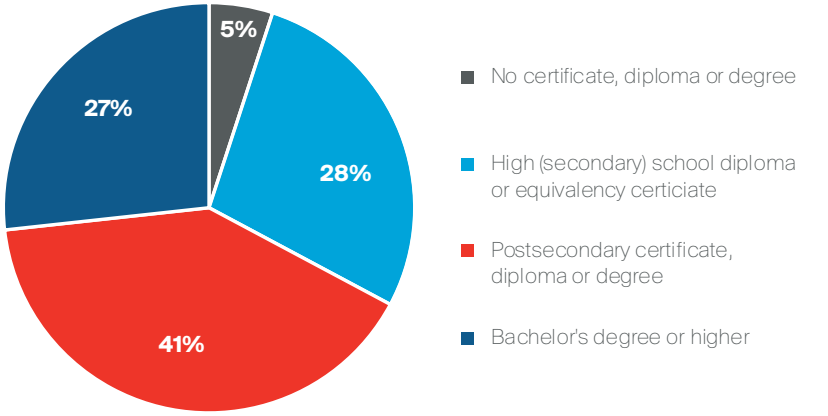
British Columbia's Index Score: 0.346

Source: Statistics Canada, 2021 Census of Population.

Education

The chart on the right breaks down the highest level of education of the population aged 25 – 64 years. 68% of residents have some form of post-secondary education, 28% have high school or equivalent and 5% have no certificate, diploma, or degree.

Highest Level of Education (Population Aged 25 - 64)



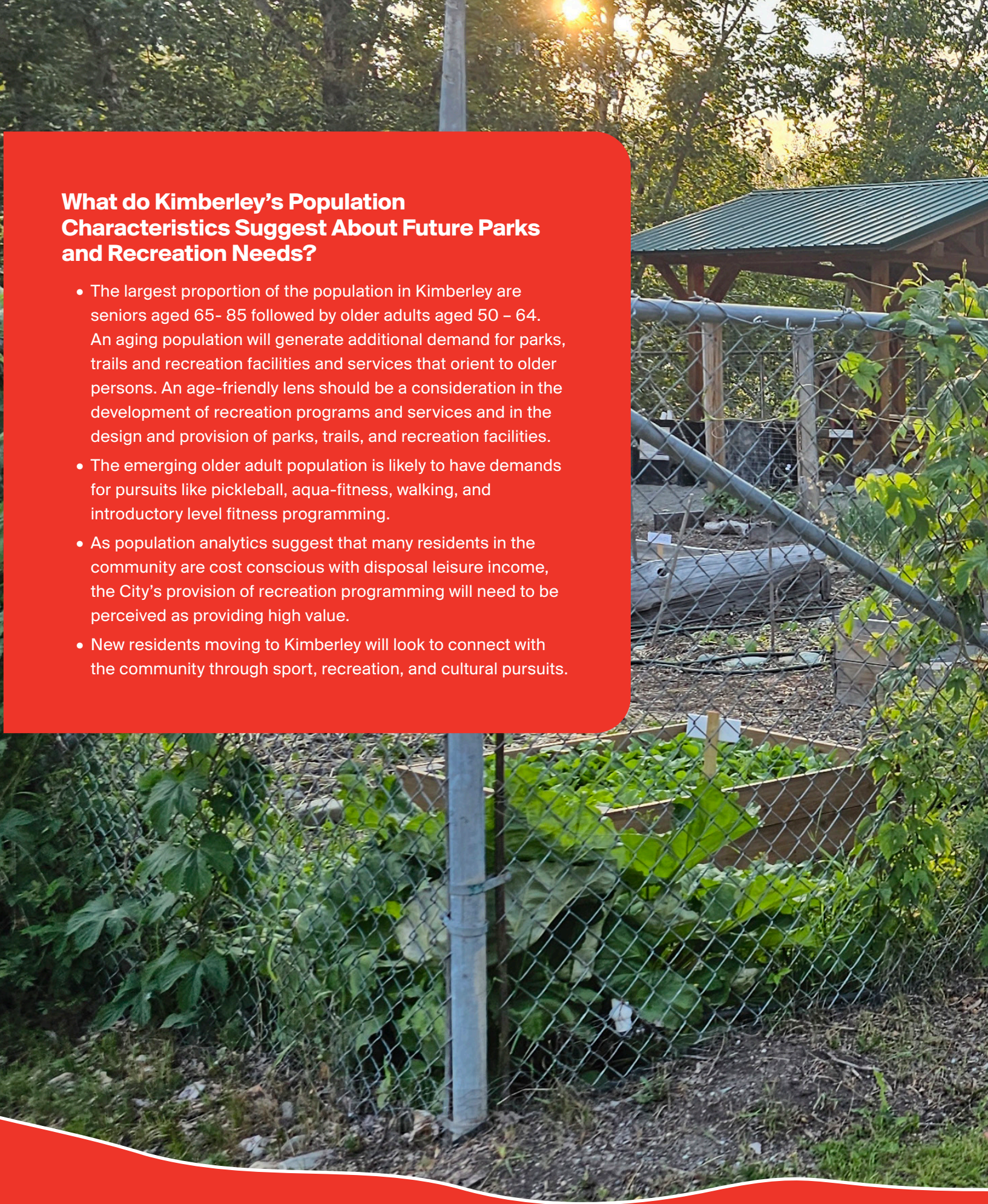
Source: Statistics Canada, 2021 Census of Population

School District 6 – Rocky Mountain School District and Community MDi Reports

The Middle Years Development Instrument (MDI) is a self-report questionnaire completed by children in Grades 4 through 8. It asks them about their experiences both inside and outside of school related to the five areas of development that are strongly linked to well-being, health and academic achievement: Physical Health & Wellbeing, Connectedness, Social and Emotional Development, School Experiences, Use of After-School Time.

Key Take Aways:

- Overall wellbeing and developmental assets are slightly above the provincial averages in Kimberley.
- About 1/4 of kids walk to and from school, but 33% of grade 7's walk home from school.
- Children were asked to think about activities they want to do outside of school, 82% of children in grade 8, and 79% of children in grade 5 indicated that they are already doing the activities that they want to do. Of those that indicated they wish they could do additional activities, 74% of grade 5 students and 63% of the grade 7 students top wish for additional activities within their community was more physical and/or outdoor activities.



What do Kimberley's Population Characteristics Suggest About Future Parks and Recreation Needs?

- The largest proportion of the population in Kimberley are seniors aged 65- 85 followed by older adults aged 50 – 64. An aging population will generate additional demand for parks, trails and recreation facilities and services that orient to older persons. An age-friendly lens should be a consideration in the development of recreation programs and services and in the design and provision of parks, trails, and recreation facilities.
- The emerging older adult population is likely to have demands for pursuits like pickleball, aqua-fitness, walking, and introductory level fitness programming.
- As population analytics suggest that many residents in the community are cost conscious with disposal leisure income, the City's provision of recreation programming will need to be perceived as providing high value.
- New residents moving to Kimberley will look to connect with the community through sport, recreation, and cultural pursuits.


KIMBERLEY COMMUNITY GARDEN
A Project Of
wildsight



3

Parks and Recreation Infrastructure and Service Delivery



3.1. Overview of Parks and Recreation Service Delivery

The delivery of parks, recreation and culture services in a community can occur through three approaches:

- **Direct Delivery:** The local government organizes programming and other related activities using their own staff at facilities that they operate.
- **Indirect Delivery:** The local government supports the provision of programming and related activities by operating facilities that are available for community organizations and providing other types of monetary or in-kind supports (e.g. providing subsidized facility time, contracting third party entities to provide services, grants, etc.).
- **Mix of Direct and Indirect Delivery:** Various blends of the above two approaches are sometimes used to provide opportunities, including sharing staff resources with groups and funding "arm's length" entities.

The City of Kimberley utilizes a mix of direct and indirect delivery methods to provide parks, recreation and culture opportunities; however most opportunities are provided indirectly via tenured organizations that deliver programs at City operated facilities.

The Service Delivery Continuum

Indirect Delivery

Kimberley Examples:

- Operating agreement with the Kimberley Arts Council Society Centre.
- Providing subsidized ice time to user groups at the two City operated arenas.
- Grants and other in-kind supports to numerous groups (e.g. event and festival organizations).

Mix of Direct & Indirect Delivery

Kimberley Examples:

- Working with the swim club to develop lifeguards.
- Library services.

Direct Delivery

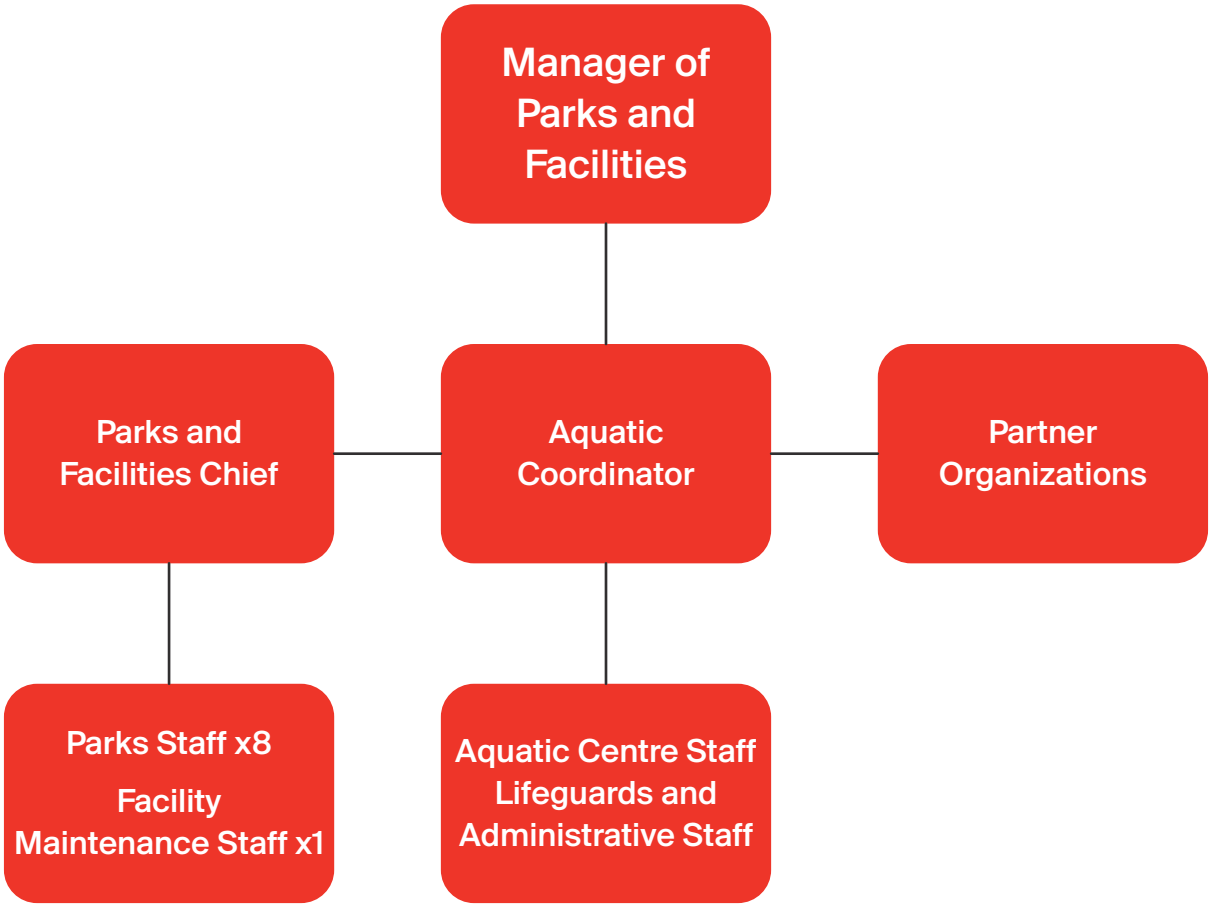
Kimberley Examples:

- City operates the pool and is the primary "animator" of space through the provision of lessons, aqua fitness, and drop-in opportunities.
- Public skating programs at the arena.



Below is the current City of Kimberley Parks and Facilities department org chart. As reflected by the graphic, the City does not have a direct recreation programming function outside of aquatics and is structured to focus resources on facility operations.

City of Kimberley Parks and Facilities



Staff transition to arenas staff when the facility opens.

The following table summarizes the current/most recent occupation, operating, and management agreements in place with community organizations.

Overview of Key Service Delivery Partnerships

Organization	Type of Agreement in Place/ Ownership	Key Elements of the Agreement
Kimberley Arts Council Society Centre 64	Operating Agreement: Centre 64 Address: 64 Deer Park Avenue Term: July 1, 2017 – June 30th, 2022 **Status of Agreement: EXPIRED**	The Society is responsible for management, operating and administering the use of facility for providing arts to the community. The Society is responsible for the cost of all utilities, and liability insurance. This City is responsible for insuring that the Lands and Premises on an "all risks" basis, including insuring the building, fixtures and other assets owned by the City on the Premises.
Kimberley Gymnastics Society	Draft Operating Agreement: Gymnastics Club Address: 2015 Warren Avenue Term: March 1, 2009 – February 28th, 2014 **Status of Agreement: EXPIRED**	The Society is responsible for management, operating and administering the use of facility for providing a non- profit gymnastics club to the community. The Society is responsible for the cost of all utilities, and liability insurance. This City is responsible for insuring that the Lands and Premises on an "all risks" basis, including insuring the building, fixtures and other assets owned by the City on the Premises.
The Kimberley Senior Citizens Association	Operating Agreement: Centennial Centre Lower Level Address: 2015 Warren Avenue Term: January 1st, 2014 – December 31, 2019 **Status of Agreement: EXPIRED**	The Association will operate the lower-level premises of the building known as "Centennial Centre" as the "Kimberley Senior Citizens Drop In Centre". The City shall insure the Property with its respective building, fixtures and equipment at their respective values. Personal property owned by the Association will not be insured by the City.

Organization	Type of Agreement in Place/ Ownership	Key Elements of the Agreement
The Kimberley Curling Club	Operating Agreement: Curling Club Address: 523 Archibald Street Term: November 1, 2006 – October 31, 2011 **Status of Agreement: EXPIRED**	The Club is responsible for management, operating and administering the use of facility for providing a curling to the community. The Society is responsible for the cost of all utilities, and liability insurance. This City is responsible for insuring that the Lands and Premises on an "all risks" basis, including insuring the building, fixtures and other assets owned by the City on the Premises.
Resorts of the Canadian Rockies Inc. (RCR)	Draft Operating and Management Agreement: The Kimberley Conference and Athlete Training Centre Address: 301 N Star Blvd Term: January 22, 2018 – January 18, 2023 **Status of Agreement: EXPIRED** *The Operator has the option to provide the same services for an additional five (5) years until January 18, 2028 if its duties are satisfactorily performed.*	RCRC is responsible for management, operating and administering the use of the facility. The City is responsible for all capital expenses arising from or in respect to the facility, water and sewer fees and property taxes. RCR is responsible for paying an annual rent equal to seven and half (7.5%) of all room rentals.
Kimberley Nordic Club	License of Occupation: Kimberley Nordic Club Address: 840 N Star Drive Term: Coincides with License of Occupation with the Province **Status of Agreement: CURRENT**	The Society has agreed to manage, operate, and administer an outdoor recreation and Nordic cross-country skiing facility in accordance with, and for the purposes set out in the Management Plan. The City is responsible for holding the licence with the Province of British Columbia. The City shall clear snow from the parking facilities as required.

Organization	Type of Agreement in Place/ Ownership	Key Elements of the Agreement
Wildsight Kimberley Cranbrook	Licence of Occupation: Marysville Eco Park Address: Highway 95A and 303 Ave **Status of Agreement: EXPIRED**	The Licensee will have exclusive use of the Land to maintain as the Marysville Eco Park. The Licensee is responsible for maintaining the land, picnic tables, garden shed and signage to a satisfactory standard of care aesthetics with the following exceptions: • The City shall be responsible for regular garbage pickups, as well as maintenance of the bear proof garbage bin installed on site. • The City shall be mowing the land as per standard of care satisfactory to the City. The Licensee is responsible for the liability insurance.
Wildsight Kimberley Cranbrook	Licence of Occupation: Rotary Drive Community Garden Address: 915 Rotary Drive Term: April 1, 2021 – March 31, 2026 **Status of Agreement: CURRENT**	The Licensee will have the non- exclusive right to use of the License Area for a community public garden. The Licensee is responsible for maintain the License Area, gardens, fencing, storage shed, gazebo and other improvements to a standard of care and aesthetics satisfactory to the City. The Licensee is responsible for the liability insurance.
Kimberley Trails Society	Licence of Use and Occupation: Lois Creek Trails Term: March 15, 2015 – March 15, 2025 Levir's/Norton Area Term: January 31, 2019 – January 31, 2029 Campground TrailsTerm: January 31, 2019 – January 31, 2029 **Status of Agreement: CURRENT**	The Society will use reasonable effort to keep the Trails in a safe and clean condition. The Society will not make any improvements, remove trees of a diameter exceeding 15cm, or construct new trails without consulting with the City of Kimberley and/or the Kimberley Nature Park Society. The Society is responsible for the general liability insurance. The City grants the Society the right to use and occupy the Trails for hiking, cross country skiing and mountain biking by the general public. The City allows the Society to maintain and make improvements to the Trails as the Society deems necessary or desirable.

Organization	Type of Agreement in Place/ Ownership	Key Elements of the Agreement
Kimberley Nature Park Society	Memorandum of Understanding: Kimberley Nature Park Term: April 2002 – Concurrent with the Licence of Occupation granted to the City by the Province (December 1, 2041) **Status of Agreement: CURRENT**	The Society will be responsible for managing the Park on behalf of the City subject to the City's approval. The City is responsible for holding the licence with the Province of British Columbia. The current Licence of Occupation with the Province is for a 30 year period starting on December 1, 2011 and ending on December 1, 2041. The City and the Nature Park Society will form an Advisory Committee which will oversee the planning and management of the Park, and will serve as an ongoing communications conduit. The Advisory Committee will meet as necessary but at least once a year to: • Review long and short term objectives; • Review management activities; • Ensure ongoing public input; • Address concerns of either party; • Review the Memorandum of Understanding.
Kimberley Edible Garden and Greenhouse	Licence of Occupation: Kimberley Edible Gardens and Greenhouse Address: McDougal Park, 500 Rossland Blvd. Term: June 1, 2021 – May, 2026 **Status of Agreement: CURRENT**	The Licensee will have the non- exclusive right to use of the License Area for a community public garden. The Licensee is responsible for maintain the License Area, gardens, fencing, storage shed, and other improvements to a standard of care and aesthetics satisfactory to the City. The Licensee is responsible for the liability insurance.

Organization	Type of Agreement in Place/ Ownership	Key Elements of the Agreement
School District No. 6 (Rocky Mountain)	Joint Use Agreement Term: July 1, 2000 – Until Terminated The agreement has not been used in practice for a number of years.	The School District shall make its School Facilities available to the City for recreational and other activities and programs operated by the City provided that the City's use of the School Facilities does not interfere with School District programs, activities or building maintenance. The Community School Coordinator shall be responsible for making all bookings of the School Facilities. The School District shall make the School Facilities available to the City free of charge save and except for any direct costs incurred by the School District with respect to such use. The City shall make the City Facilities available to the School District free of charge save and except for any direct costs incurred by the City with respect to such use. Both the City and the School agree to maintain comprehensive general liability insurance protection.





Key Findings:

- The City of Kimberley primarily provides parks and recreation services indirectly by supporting community organizations through the provision of low or no cost space. The Aquatics Centre is the one example of direct provision, with the City both operating and programming the facility.

- Opportunities exist to add clarity to some use agreements and licenses. Adding increase evaluation processes and check-points can help ensure success for both the City and the partner organization.

- The provision of recreation and parks in Kimberley occurs through a relatively lean staffing model focused on facility operations with minimal community development or program support resources. This limits the capacity of the City to meet all community organization and partner demands for maintenance and operational support as the City must first focus on facilities and programs it operates directly.

3.2. Overview of Parks and Recreation Facilities and Amenities

Kimberley is well supplied with both indoor and outdoor recreation and parks infrastructure. The following section will provide an overview of the inventory and will describe the typical use and condition where applicable. ***The letters and numbers provided in brackets indicate where the amenity/facility is located on the map provided on page 31.***

Indoor Facilities

2 Sheets of Ice
(Civic Centre & Marysville Arena)
(B, F)
(Walking track provided within the Civic Centre Arena, B)

1 Pool
(Kimberley Aquatic Centre)
(A)

1 Curling Rink
(Kimberley Curling Club)
(I)

1 Arts Centre
Includes a theatre, gallery space, pottery studio, studio with dance area.
(Centre 64)
(H)

1 Library
(Kimberley Public Library)
(E)

1 Museum
(Kimberley Heritage Museum)
(E)

1 Hall
(Centennial Centre)
(C)

1 Conference Centre
(Kimberley Conference and Athlete Training Centre)
(J)

Ski Lodge
(Nordic Club Centre)
(G)

1 Alpine Resort
(Kimberley Alpine Resort)
**Not owned or operated by the City.*

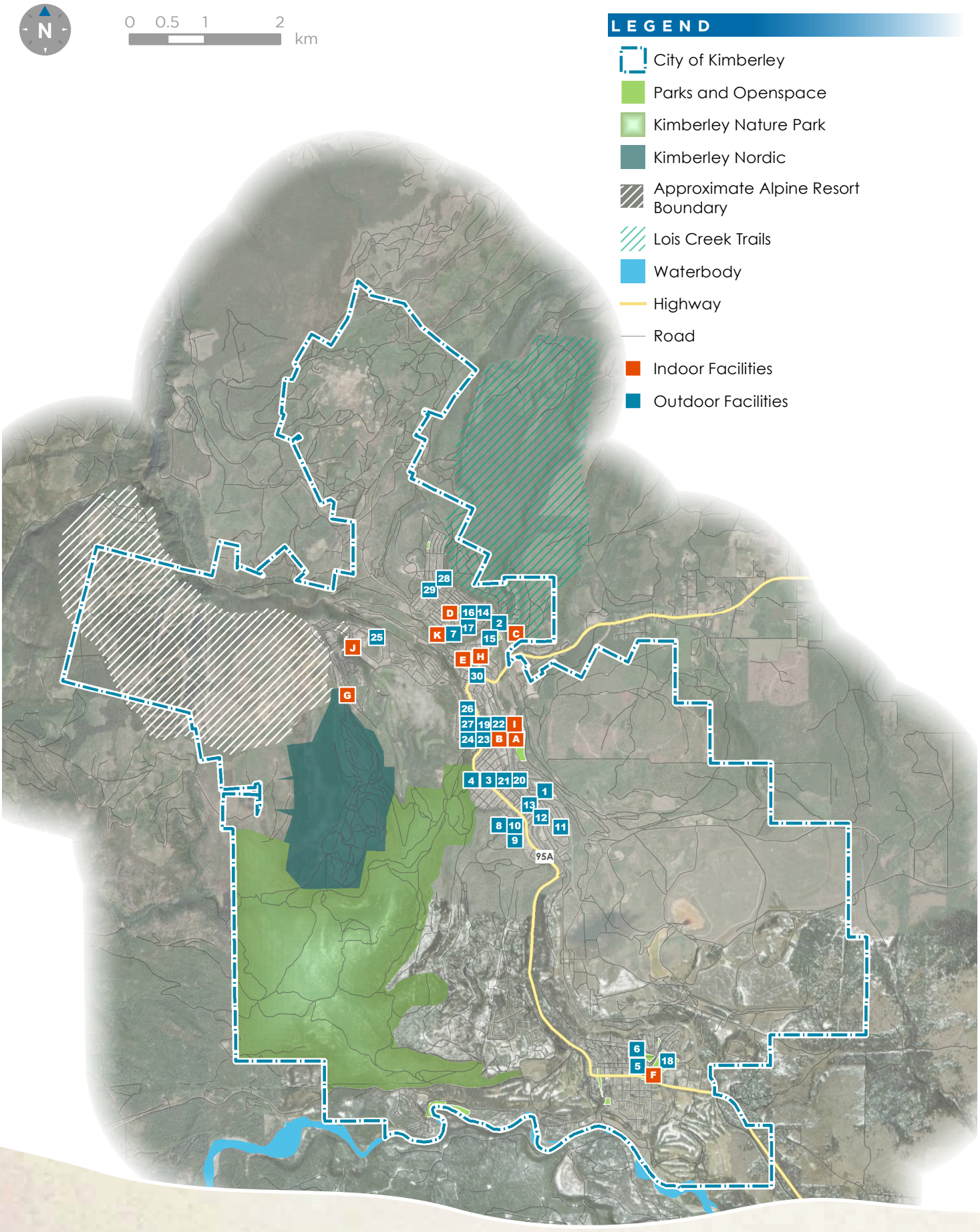
1 Gymnastic Centre
(Kimberley Gymnastics Club)

1 Indoor Tennis Facility
(Kimberley Indoor Tennis Courts)
**Not owned or operated by the City.*

Outdoor Facilities

- 1 Skateboard Park **(14)**
- 4 Ball Diamonds **(2, 6, 16, 20)**
- 19 Trail Heads (188.3 km of trail within Kimberley City limits, 261.6 km of trails that begin within City limits) **(Refer to the Parks and Trail Head Map on page 77)**
- 1 Bike Park **(13)**
- 9 Playgrounds (4 additional playgrounds at School locations) **(1, 4, 5, 8, 18, 23, 26, 27, 30)**
- 5 Playfields **(3, 11, 19)**
- 3 Outdoor Rinks **(8, 27, 29)**
- 1 Splash Park **(24)**
- 1 Lawn Bowling Green **(15)**
- 2 Community Gardens **(17, 21)**
- 4 Tennis / Pickleball Courts **(25)**
- 2 Public Gardens **(7, 30)**
- 24 Park Spaces **(Refer to the Parks and Trail Head Map on page 77)**
- 3 Golf Courses (Trickle Creek Golf Resort, Purcell Golf, Bootleg Gap Golf Course) **Not owned or operated by the City.*
- 3 Basketball Courts* **(26, 38)** **Does not include school basketball hoops*

Indoor and Outdoor Facilities



3.3. Indoor Facilities Overview

The following section outlines the main indoor facilities that are owned and operated or operated in partnership with the City of Kimberley and other organizations. The Kimberley Indoor Tennis Court, and Kimberley Alpine Resort are not profiled as the City does not own or operate these facilities. The Nordic Club Centre building is owned by the City but operated by the Nordic Club for the use of their programs and is considered an outdoor facility as it operates as a support amenity.

Spatial Distribution of Indoor Infrastructure:

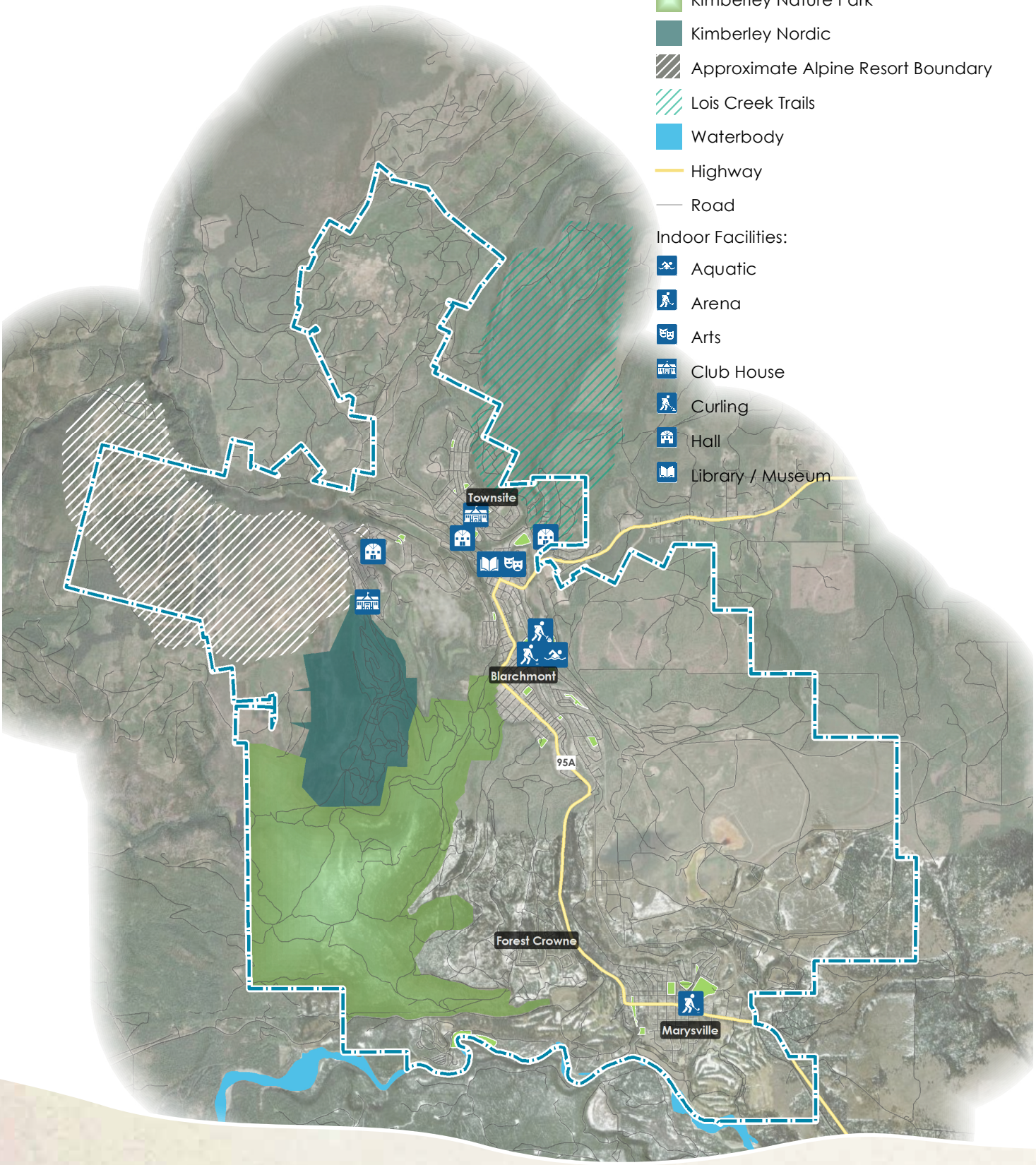
- Many of the City's indoor sport facilities are located on Rotary Drive and in the Downtown area. Generally co-locating amenities like this has worked well for providing these services.
- All Kimberley residents are within a 10 – 15-minute drive of a pool, arena, and library.



Spatial Distribution of Indoor Facilities

0 0.5 1 2 km

Facility locations may have been adjusted for visualization purposes.





3.4. Indoor Facility Profiles

Civic Centre Arena

Year Built: 1962

Building Footprint:
3,121.3 sq.m. (33,597.4 sq.ft.)

Operated by the City of Kimberley

Facility Attributes:

- Multipurpose Room
- Figure Skating Room
- Hockey Room
- 4 Dressing Rooms
- Dynamiters Room
- Staff Room
- Concession
- 2 Washrooms
- Walking Track

Facility Description:

The Kimberley Civic Centre Arena has one sheet of ice. The facility holds significance to many residents as many have memories at the arena, whether it was where they learned to skate, or they have time spent watching the Kimberley Dynamiters Junior B Hockey Team play local rivals. The facility is located next to the Kimberley Curling Club and across from the Kimberley Aquatic Centre on Rotary Drive. The Civic Centre arena is used for indoor walking around the spectator/concession level and on ice activities, including but not limited to, hockey, figure skating, and speed skating. Additionally, some larger community events have been held at the arena in the past.

Capacity

Area	Capacity
Arena Floor Surface Standing	1,229 persons
Seating Sections	1,100
Top Floor Standing	710
Total at any given time to not exceed	2,585

Building Condition Assessment and Structural Review

Assessment Completed	Year	Key Findings and Recommendations
Building Condition Assessment Report	2022	• The assessment included a review of architectural, structural, mechanical, and electrical components of the building. • The assessment identifies that approximately 4.1 million dollars is required to sustain the facility over the next 20 years, with the majority of the expenditures (3.4 million dollars) required in the next 5 years. • Facility Condition Index (FCI) rating was rated between 35 – 42% (Critical). • The Structural Review Report recommends that any significant capital expenditures and major remediation aimed at extending the Civic Centers's service life be weighed against the option of replacing the building with a new structure. It is only recommended to address the immediate life safety concerns with low-cost or minor cosmetic repairs that do not present high cost.
Structural Review Report	2023	
Civic Centre Ventilation Study	2023	
Mezzanine Code Review	2023	
Arch Flash Study	2023	
Barrier Free Accessibility Study	2023	

**Dollar figures reflect the year in which assessment was completed.*

Partnership/Use Agreements:

- All Regular Annual Ice Users are to submit an Ice Rental Agreement (for both arenas - which includes all ice/ blocks of ice time required for the season).
- The Kimberley Junior Dynamiters Hockey Club holds a license to operate the concession for all events scheduled in the Civic Centre.

Walking Track Use

Community members can purchase key cards for access to the arena concourse for walking track use. A one-time fee of five dollars gains users drop-in access during specific days and times for walking. Typically, the track is available 2 times a week during the evening (4:00 – 7:00 PM) and two times a week during the mid day (11:00 AM – 3:00 PM).

A total of 638 key cards have been sold since 2018. The last three years have seen an average of 77 key cards sold per year.

Overview of Booked Hours

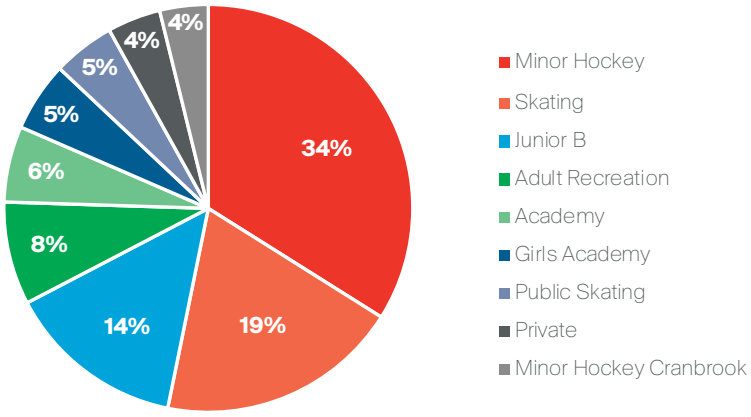
The table below indicates the hours booked at the Civic Centre during prime and non-prime and the percentage of capacity utilized over the last five seasons. The total capacity was calculated using daily operating hours multiplied by the number of days in the season. A 15% reduction was applied to account for holidays and maintenance of the ice surface. Prime hours are hours from 4:00 PM onward on weekdays and all day on the weekends.

Civic Centre Arena	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	Trend Line
Hours Booked During Prime	1,357	1,236	754	925	1,252	
Total Hours Booked	1,846	1,718	972	1,268	1,547	
Total Prime Capacity	1,739	1,620	1,549	1,720	1,726	
Total Capacity	3,128	2,910	2,802	3,087	3,101	
% Booked of Prime Capacity	**78%**	**76%**	**49%**	**54%**	**73%**	
% Booked of Total Capacity	59%	59%	35%	41%	50%	

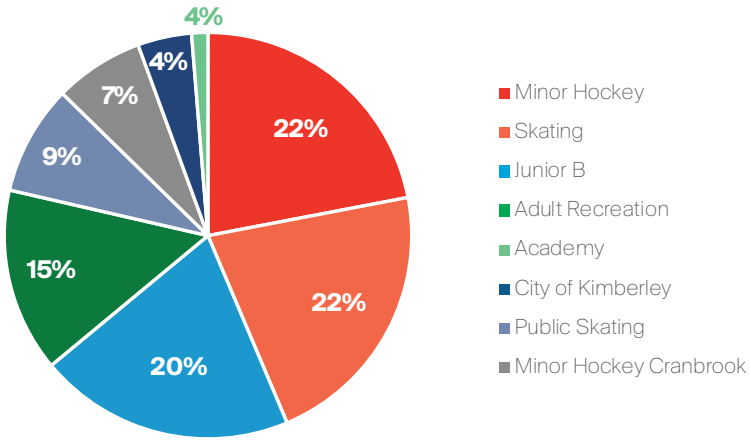


The adjacent charts, indicate the percentage of total use booked during prime hours in the 2018/2019 and 2022/2023 by user group type.

Civic Centre Arena: Prime Ice Use by User Group Type (2018/2019)



Civic Centre Arena: Prime Ice Use by User Group Type (2022/2023)





Marysville Arena

Year Built: 1974

Building Footprint:
2,815 sq.m. (30,299 sq.ft.)

Operated by the City of Kimberley

Facility Attributes

- Exterior ice plant
- Two Dressing Rooms
- Concession
- 2 Washrooms
- Arena Floor (Capacity is 450 with ice in and 1,700 ice out)

Facility Description

The Marysville Arena was originally an outdoor rink, the building was constructed in 1974. It holds one sheet of ice. The Marysville is located along Highway 95A across from Marysville Elementary School. The Marysville Arena is used for on ice activities, including but not limited to, hockey, figure skating, and speed skating. Additionally, some larger community events have been held at the arena in the past such as the Marysville Fall Fair.

Building Condition Assessment and Structural Review

Assessment Completed	Year	Key Findings and Recommendations
Building Condition Assessment Report	2022	• The assessment included a review of architectural, structural, mechanical, and electrical components of the building. • The assessment identifies that approximately 2.7 million dollars is required to sustain the facility over the next 20 years, with the majority of the expenditures (2.3 million dollars) required in the next 5 years. • Facility Condition Index (FCI) rating was rated between 24 – 28% (Poor). • The Structural Review Report recommended that the City carefully assess the suitability of the existing structure for the current design load before proceeding with any major expenditure.
Structural Review Report (DRAFT)	2023	

**Dollar figures reflect the year in which assessment was completed.*

Partnership/Use Agreements:

- All Regular Annual Ice Users are to submit an Ice Rental Agreement (for both arenas - which includes all ice/blocks of ice time required for the season).
- The Kimberley Junior Dynamiters Hockey Club holds a license to operate the concession for all events scheduled in the Marysville Arena.



Overview of Booked Hours

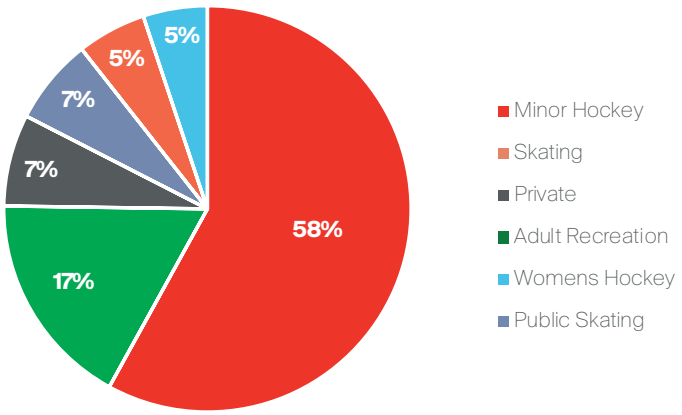
The table below indicates the hours booked at the Marysville Arena during prime and non-prime and the percentage of capacity utilized over the last five seasons. The total capacity was calculated using daily operating hours multiplied by the number of days in the season. A 15% reduction was applied to account for holidays and maintenance of the ice surface. Prime hours are hours from 4:00 PM onward on weekdays and all day on the weekends.

Marysville Arena	2018/2019	2019/2020	2020/2021	2021/2022	2022/2023	Trend Line
Hours Booked During Prime	681	610	Closed	282	155	
Total Hours Booked	763	707	Closed	282	155	
Total Prime Capacity	792	768	Closed	633	349	
Total Capacity	1,148	1,117	Closed	910	476	
% Booked of Prime Capacity	**86%**	**79%**	**Closed**	**45%**	**45%**	
% Booked of Total Capacity	66%	63%	Closed	31%	33%	

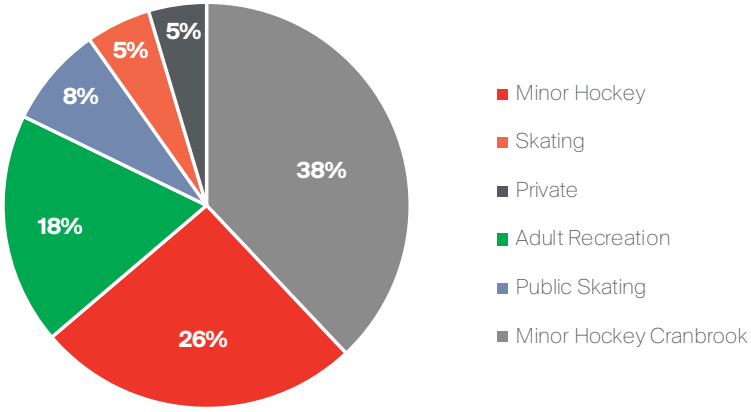


The adjacent charts, indicate the percentage of total use booked during prime hours in the 2018/2019 and 2022/2023 by user group type.

Marysville Arena: Prime Ice Use by User Group Type (2018/2019)



Marysville Arena: Prime Ice Use by User Group Type (2023)





Arena Key Findings:

- Both arena facilities require significant capital reinvestment over the next 5 years.
- The majority of prime-time ice is consumed at the Civic Centre; when two arenas are operational there is some capacity to accommodate growth. When only one arena is operational there are capacity challenges.
- Skating, Minor Hockey, and Junior B consumed similar amounts of Civic Centre ice in in the 2022/2023 season.
- Kimberley Minor Hockey was largest consumer of Marysville Arena ice prior to the pandemic (2018/2019); last year (2022/2023) Cranbrook Minor Hockey was the largest user of this area.



Kimberley Aquatic Centre

Year Built: 2007

Building Footprint:
1,681 sq.m. (18,105 sq.ft.)

Operated by the City of Kimberley

Facility Attributes

- Tots Pool
- Leisure Pool
- Lazy River
- 25 Metre (5 Lane) Competition Pool
- Swirl Pool (Hot Tub)
- Meeting Room (dividable into two spaces)
- Office
- Staff Room
- 3 Changerooms (Family, Womens, and Mens)
- Diving Board
- Steam Room

Facility Description

The Kimberley Aquatic Centre is a popular destination for all ages for swimming laps, enjoying views of the hillside from the hot tub, floating and learning to swim. Located on Rotary Drive, across from the Civic Centre Arena and next to the fenced unofficial dog park.

Building Condition Assessment

Assessment Completed	Year	Key Findings and Recommendations
Building Condition Assessment Report	2022	• The assessment included a review of architectural, structural, mechanical, and electrical components of the building. • The assessment identifies that approximately 2.4 million dollars is required to sustain the facility over the next 20 years, with over half of the expenditures required in the next 5 to 10 years (1.7 million dollars). • Facility Condition Index (FCI) rating was rated between 8– 22% (Fair to Poor) over the next 5 – 20 years .

**Dollar figures reflect the year in which assessment was completed.*

Overview of Use

The table below indicates the number of swim visits from 2018 – 2022 at the Kimberley Aquatic Centre. The table also provides the average amount of swim visits per population based on the census data available for that time period. From 2020 – 2022, there have been a number of facility closures for public health precautions mandated by the provincial government.

	Total Swim Visits 2018	Total Swim Visits 2019	Total Swim Visits 2020	Total Swim Visits 2021	Total Swim Visits 2022
Kimberley Aquatic Centre	81,955	85,224	19,090	22,717	66,453
Total Swims Per Capita	11*	11*	3*	3**	9**

**Based on 2016 Census population data using a population of 7,425*

***Based on 2021 Census population data using a population of 8,115*



Swim visits can be categorized by the type of activity participated in during the majority of the visit. The table below lists seven categories of swim visits and their descriptions.

Activity Type	Description
Recreation and Leisure	Swimming for fun. Swimming for fun with specialized amenities like waterslides, wave pools, lazy rivers, play equipment, etc.
Skill Development	Primarily swim lessons but also other skills taught in lesson format.
Fitness	Lane swimming and structured aquacise/fitness classes.
Sport Training	Aquatic sport training programs. Training requiring specialized amenities such as diving tanks, underwater sound systems, timing systems etc.
Special Events	Pool rentals, birthday parties, swim meets competitions, major tournaments, etc.
Therapy and Rehabilitation	Therapy and rehab for those with varying abilities and those recovering from surgery or injury, zero entry access and some assisted support for access. Specialized access systems and therapy/rehabilitation elements, separate tanks with various water temperatures.
Leadership Training	Lifeguard, aquatic instructor training, leadership and development programs.

The Swims by Activity Type table illustrates the percentage of the total swim visits by activity type. Recreation and leisure make up the highest proportion of visits by a large margin. Fitness and skill development are the next highest proportion of visits. During the years where the pandemic had the most impact on hours of operation (2020 & 2021), skill development (swim lessons) decreased as part of swim visit proportion while, fitness use and recreation and leisure increased slightly.

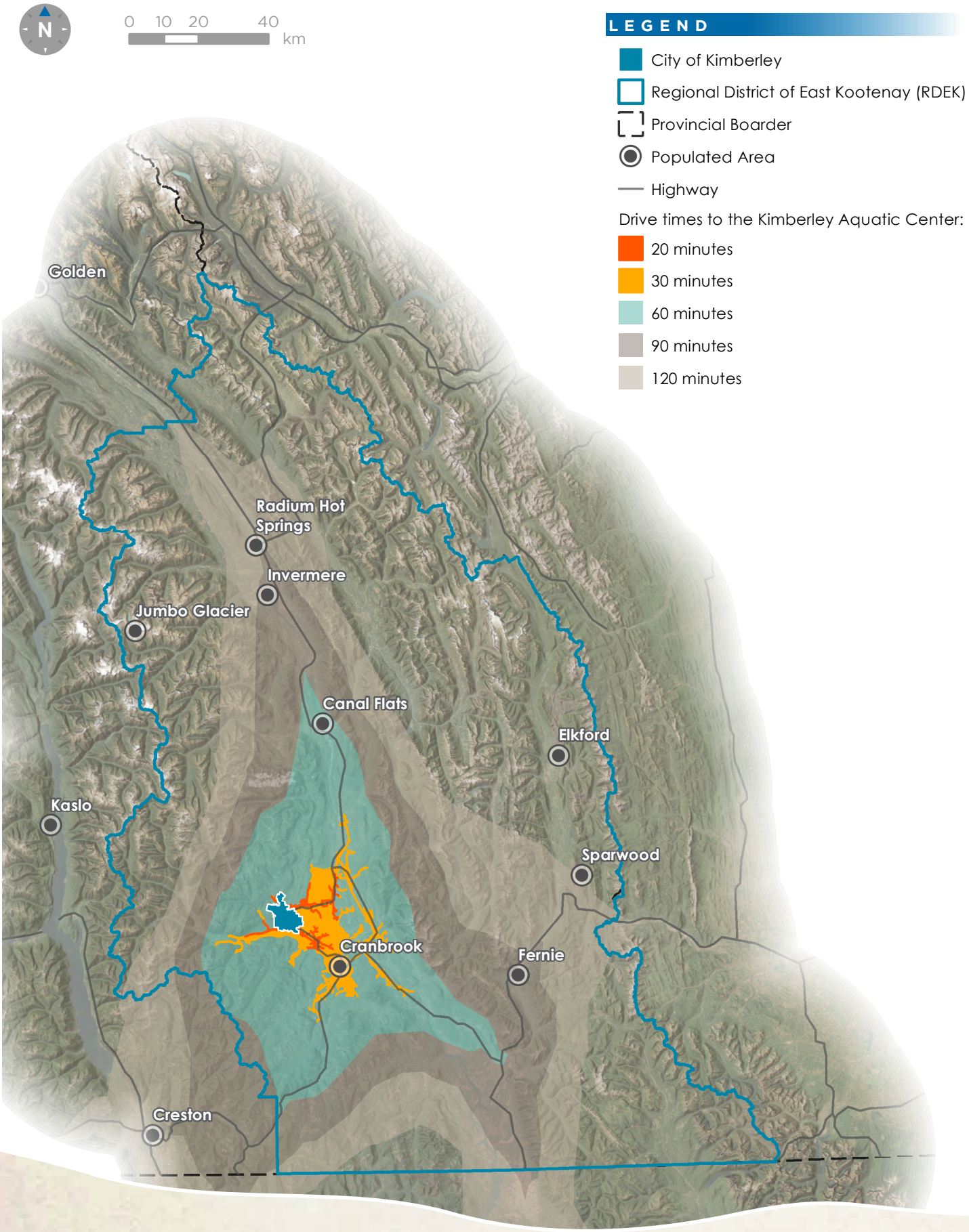
Swims By Activity Type	2018	2019	2020	2021	2022
Recreation and Leisure	75%	76%	75%	80%	78%
Fitness	16%	15%	18%	17%	11%
Skill Development	6%	7%	4%	1%	7%
Sport Training	3%	1%	1%	1%	2%
Special Events	1%	1%	1%	0%	1%
Leadership Training	0%	0%	1%	0%	1%
Therapy and Rehabilitation	0%	0%	0%	1%	0%



Aquatic Key Findings:

- At 9 – 11 swims per capita, the facility is highly utilized (6-7 swims per capita is an optimal use benchmark used in BC).
- The number of swim per capita suggests that the pool receives a high level of regional (non-resident) use. See map on page 47 for a visual of what 20 - 120 minute drive times to the facility look like in the region.
- The majority of swim use/visitation is recreation and leisure based (>75%).
- A decrease in the amount of visits for skill development (swim lessons) from 2020 - 2021, may have impact on demand in the future.
- The building will require capital investment in the next 5 – 10 years.

Aquatic Drive Times





Kimberley Centre 64

Year Built: 1960

Building Footprint:
1,242 sq.m. (13,369 sq.ft.)

Operated by the Kimberley Arts Council Society

Facility Attributes

- Gallery Space (Capacity of 103 standing)
- Studio Space (Capacity of 120 standing)
- Theatre (Capacity of 126 seated)
- Meeting Room
- Kitchen (non – commercial)

Facility Description

Kimberley Centre 64 is operated in partnership with the Kimberley Arts Council Society and the City of Kimberley. The facility provides a safe and inviting environment that facilitates opportunities for participation in all art forms.

Building Condition Assessment

Assessment Completed	Year	Key Findings and Recommendations
Building Condition Assessment Report	2022	• The assessment included a review of architectural, structural, mechanical, and electrical components of the building. • The assessment identifies that approximately 1.3 million dollars is required to sustain the facility over the next 20 years, with the majority of the expenditures required in 10 to 20 years (approximately one million dollars). • Facility Condition Index (FCI) rating was rated between 4– 24% (Good to Poor) over the next 5 – 20 years.

**Dollar figures reflect the year in which assessment was completed.*

Overview of Use

The space is booked and curated by the Centre 64 Kimberley Arts Council Society. The Society has curated a space that hosts artist in the gallery, exhibitions, various workshops of all art forms (pottery, painting, poetry, etc.). The space is also available for rentals when not booked for programming or exhibitions. The tables below indicate the use of the facility for Centre 64 initiated exhibits, workshops, event and children's camps, as well as the facility rentals for the last 5 years.

	Centre 64 Exhibits, Workshop and Events				
	2018	2019	2020	2021	2022
Exhibitions	15	12	8	12	11
Attendees	1,487	1,593	1,230	1,746	1,744
Artists	114	165	49	115	104
Workshops	16	19	10	15	4
Workshops Attendees	147	175	87	124	71
Other Event Attendance*	203	155	42	Online viewers	191

**Not included: Live@Studio64, Kaleidoscope Festival, First Saturdays, or rentals (Have Camera Will Travel, Lilith, Homegrown). The attendance is calculated based on KAC-Centre 64's fiscal year, starting January 1st and ending December 31.*

	Creative Kids Summer Camp				
	2018	2019	2020	2021	2022
Registered Children	195	147	Online Workshops		97

**Creative Kids Summer Camp runs yearly from July to August, and its duration varies between 4-6 weeks. In 2020 and 2021, the program was suspended in person, and some workshops were delivered online.*

	Centre 64 Facility Rentals				
	2018	2019	2020	2021	2022
Rentals: Studio, Theatre and Board Room	98	119	51	14	59
Approximate Attendance of Bookings	1,470	1,550	350	80	708

**These rentals include non-affiliated events, such as Horrorfest, Dirtbag Festival, and Lilith.*

Programming Outside of the Centre

The Kimberley Arts Council Society staff and committees have worked hard to provide programming beyond the walls of the Centre 64 facility. In addition to the work that they do to operate the building, they have developed festivals such as Kimberley's First Saturdays and the Kimberley Kaleidoscope Arts Festival.

First Saturdays

First Saturdays are monthly one-day-only festivals that run the first Saturday of every month from July to October. They are a celebration of local arts and culture that bring together live music, local vendors, and activities for people of all ages in Kimberley's Platzl.

	First Saturdays			
	2017	2018	2019	2022
Performers	72	89	83	74
Demos/workshops	22	11	14	12
Vendors	36	30	38	35
Partners	19	26	26	20
Outdoor Concerts	2	2	2	2
Volunteers	12	12	12	10

Kaleidoscope Festival

The Kimberley Kaleidoscope Arts & Culture Festival is a one-week celebration in August that includes visual, performing and literary arts events. Residents and visitors get the chance to see and participate in performances, exhibitions, demonstrations, and workshops in various artistic genres and activities. The table below provides an overview of the number of performers, tickets sold, and numbers of volunteers dedicated to the event. The festival did not occur in 2020 and 2021 due to the COVID 19 pandemic related public health measures.

	Kaleidoscope Festival		
	2018	2019	2022
Performers	24	25	33
Tickets Sold	600	650	750
Volunteers	25	22	28



Centre 64 Key Findings:

- Centre 64 is an important venue for arts and cultural performances and programming in the community.
- The work of the Kimberley Arts Council goes beyond the walls of the facility to provide arts and cultural programming and events and is supported by dedicated volunteers.
- Attendance at events and workshops has increased. There may be less workshops and exhibitions provided than before the pandemic but there were more attendees at each of those events and workshops compared to years prior.
- The Centre 64 building will require capital investment to maintain the facility in the next 10 – 20 years.
- Current lease agreement is expired;a new agreement/ renewed agreement is needed.



Kimberley Curling Club

Year Built: 1963

Building Footprint:
1,988 sq.m. (21,400 sq.ft.)

Operated by the Kimberley Curling Club

Facility Attributes

- Lounge (capacity of 150)
- 6 Sheets of Ice
- 2 locker rooms
- Seating
- Kitchen

Facility Description

The Facility is operated in partnership with the Kimberley Curling Club and the City of Kimberley. The Kimberley Curling Club has been operating since 1924 and is entering their 100th season of curling. The facility itself is 60 years old. The facility hosts a darts league in the lounge and several curling leagues on the ice. Located next to the Civic Centre Arena on Rotary Drive, the facility is co-located with other major recreation infrastructure in the community.

Building Condition Assessment

Assessment Completed	Year	Key Findings and Recommendations
Building Condition Assessment Report	2022	• The assessment included a review of architectural, structural, mechanical, and electrical components of the building. • The assessment identifies that approximately 2.5 million dollars is required to sustain the facility over the next 20 years, with the majority of the expenditures required in the next 1 to 5 years (1.6 million dollars). • Facility Condition Index (FCI) rating was rated between 23– 36% (Poor to Critical) over the next 5 – 20 years. • It is estimated that the building has 25 years of anticipated useful life remaining, however this can be extended if all life cycle replacement and maintenance items are completed in a timely manner.

**Dollar figures reflect the year in which assessment was completed.*

Overview of Use

The club hosts several curling leagues on the ice and a darts league in the lounge. The table below notes the number of curling league members over the last 5 years as well as the adult and youth participants that attended events or participated in instructional activities.

	Membership and Participation				
	2018 - 2019	2019-2020	2020-2021	2021-2022	2022-2023
Curling Members: Adult	203	200	150	208	216
Curling Members: Youth	13	14	0	26	32
Dart League Members	Not Tracked	Not Tracked	Not Tracked	30	38
Adult Non- Members	332	384	0	163	212
Youth Non- Members	320	340	0	18	269
Total Participants	**868**	**938**	**150**	**445**	**767**

The following table provides an overview of the number of events, leagues and hours booked at the facility over the last 5 years.

	Facility Use				
	2018 - 2019	2019-2020	2020-2021	2021-2022	2022-2023
Events Hosted	Not Tracked	Not Tracked	0	11	33
Leagues	9	9	7	9	11
Hours Booked	Not Tracked	Not Tracked	140	446	664



Curling Club Key Findings:

- The club has seen an increase in both adult and youth curling members from 2018 – 2023.
- The location of the club is optimal as it is nearby other recreation infrastructure.
- The club noted that lounge use is difficult to track as they have more people come to the lounge than just curlers and dart players.
- The club facility will require capital investment over the next 5 – 20 years.
- Operating agreement is expired; a new agreement/ renewed agreement is needed. Other facilities similarly operated by user groups have moved toward a Net Lease agreement.



Centennial Centre

Year Built: 1967

Building Footprint: Not Provided

Operated by the City of Kimberley

Facility Attributes

- Hall
- Commercial Kitchen
- Program Rooms

Facility Description

Centennial Centre is located next to the two ball diamonds on Wallinger Avenue. The facility is home to the Kimberley Seniors Association. There are washrooms that open to the exterior of the building for ball diamonds participant use. The hall and commercial kitchen are located upstairs, with program rooms located downstairs. The hall has lines painted on the floor for pickleball and floor curling.

Overview of Use

The facility is primarily used by the Kimberley Seniors Association. The Association operates the Seniors Drop-In centre on the ground floor of the facility and does some additional programming upstairs in the hall. Healthy Kimberley Food Recovery uses the kitchen to prepare food for their programs. Otherwise the facility is used for events such as large meetings, parties, voting, and vaccine clinics.

Other notable characteristics of use:

- Seniors Association uses the downstairs space 29 hours per week and upstairs space 25 hours per week September – May.
- Upstairs space is used for pickleball, but the roof is a bit low and thus not a great space for competitive play.
- Healthy Kimberley Food Recovery program uses the kitchen 2 -4 hours per week.



Centennial Centre Key Findings:

- The facility is used by the Seniors Association frequently and is place where resources are shared and programming takes place.

- Booking information for the facility is not readily available online.



Kimberley Conference and Athletic Training Centre (KCATC)

Year Built: 2010

Building Footprint: 24,000 sq. ft.

Operated by Resorts of the Canadian Rockies Inc. (RCR)

Facility Attributes

- Athlete Training Centre (Fitness Room, Office/Testing Room, Wax Room, Meeting Room)
- Main Entrance/Pre-Function Space
- New Dawn Ballroom (space can be partitioned) (capacity of 500)
- Galena Room (capacity of 45)
- North Star Room (capacity of 50)
- Sullivan Room (capacity of 50)
- Jerry Johnson Meeting Room (capacity of 35)
- Facility is fully accessible
- Technology & equipment for all conference needs

Facility Description

The facility is owned by the City of Kimberley and managed and operated by RCR. The facility is designed to host corporate and social gatherings, such as conferences, weddings, and gala events. The facility also houses Kimberley's Athlete Training Centre that is available for competition preparation and hosting sporting events. The facility is located next to the Kimberley Alpine Resort.

Overview of Use

The facility is used for conferences, meetings, and other events. The table below outlines the hours booked in each room of the facility, along with the max room capacity. The facility is available for bookings 365 days of the year for approximately 2,920 hours. The fitness centre is not included below and is available between the hours of 9:00 AM – 5:00 PM for a minimum rental period of 2 hours or a daily basis.

Room Name	Hours Booked 2019	Hours Booked 2020	Hours Booked 2021	Hours Booked 2022	Average Hours Booked
New Dawn Ballroom	560	88	256	352	314
North Star	352	80	168	328	232
Sullivan	456	56	80	56	162
Jerry Johnson	370	472	94	195	283
Galena	192	0	88	40	80



KCATC Key Findings:

- Facility use was impacted by the COVID 19 pandemic. Additionally, during the 2021 ski season, the Kimberley Alpine Resort went without one of their chairlifts in operation which may have had an impact on booking in the building.

- The facility has capacity for more bookings, as at peak use the facility was booked about of a quarter of its available capacity.

- The facility is unique, there are no other spaces in Kimberley that can accommodate events of that size.



The Kimberley Public Library and the Kimberley Heritage Museum

Year Built: ~ 1980

Building Footprint: ~5,017

Operated by the Kimberley Public Library and the Kimberley District Heritage Society

Facility Attributes

- Library (Ground floor) (4867.5 sq. ft.)
- Museum (Upstairs) (3292 sq. ft.)
- Computer Area
- Meeting Room
- Library Space
- Print Material and Archive Room (Upstairs in Museum)
- Main Gallery Space (Upstairs in Museum)
- Foyer Gallery Space (Upstairs in Museum)

Facility Description

The Kimberley Public Library and the Kimberley Heritage Museum, share a building in the Platzl. Both facilities provide enrichment to community members and visitors. The museum is operated by the Kimberley District Heritage Society, tasked with preserving the history of Kimberley. The Museum showcases all aspects of Kimberley's history from mining, sporting and social events. The Library provides resources to the community with an emphasis on literacy while providing and neutral space for enhanced social connection.

Overview of Use

The library offers events, programming and loans out books and recreation supplies for no or low cost to community members. The museum displays and stores a whopping 11,120 artifacts and 12,847 photographs, plus maps, published books, and small items for sale. The main gallery features items, photographs, and interpretive materials of local and general historical interest: mining, sports, household, technology, toys, and seasonally changed display area. The foyer gallery displays musical instruments and natural history items and also serves as a gift counter.



Library & Museum Key Findings:

- The facility is aging and there are some challenges with the current space size. A building condition assessment will be completed in 2024.

- Library use has evolved beyond borrowing books and supporting educational opportunities; they have become a community hub. One of the last remaining public spaces with no cost to enter, they provide a welcoming and safe space for community members of all backgrounds.



Kimberley Gymnastics Club

Year Built: 1986 – Currently in the process of rebuilding

Building Footprint: To be finalized

Operated by the Kimberley Gymnastics Club

Facility Description/Overview of Use

The Gymnastics Club/facility burnt down in December of 2021. The Kimberley Gymnastics Club is a nonprofit club dedicated to teaching gymnastics in a fun and safe environment. The Club has been in operation since 1986. Prior to the fire the club provided morning daycare (Gyminy Cricket) and recreational and competitive gymnastics programs.

The City of Kimberley and Club are working together to rebuild the gymnastic centre. The construction is currently underway.

3.5. Overview of Outdoor Parks and Recreation Infrastructure

The City of Kimberley owns and maintains parks spaces in the community. Additionally, the City holds licenses of occupation for a couple of different parkland areas in partnership with local organizations. The spaces are organized in this report by type of outdoor space use; outdoor recreation facilities and outdoor recreation systems.

Outdoor Recreation Park Facilities

These facilities are solely operated and maintained by City of Kimberley Parks and Facilities staff and are amenities that typically have a specific maintenance standard that a parks department would be the most adept at performing or there is a more regimented approach to maintenance (e.g., cut grass twice a week, power wash court surface every two weeks, etc.).

Facilities include:

- Playfields
- Ball Diamonds
- Playgrounds
- Community Parks
- Tennis/Pickleball Courts
- Spray Parks
- Paved Trails

Outdoor Recreation Park Systems

Outdoor recreation systems refers to parks and recreation spaces that users would typically use casually or spontaneously (with a few exceptions) and may have varying levels of expectations in terms of maintenance and/or experience at the space. These spaces benefit from a more specialized approach to their maintenance and upkeep. The City plays a role in the service delivery of these spaces but works in collaboration with groups (specifically Kimberley Trails Society) that have specialized knowledge and passion for developing.

Amenities include:

- Natural surface trails
- The Kimberley Nature Park
- The Nordic Centre



Outdoor Recreation and Park Facilities

Members of the project team undertook site visits to most parks' spaces in the community during the summer and fall months of 2023. These site visits were not technical condition assessments, but rather intended to help the project team better understand key characteristics of the park system. The following SWOC (Strengths, Weaknesses, Opportunities, Challenges) analysis provides an overview of the key findings from the site visits. For detailed observations please review the table in Appendix A.

Park Facilities and Amenities SWOC Analysis

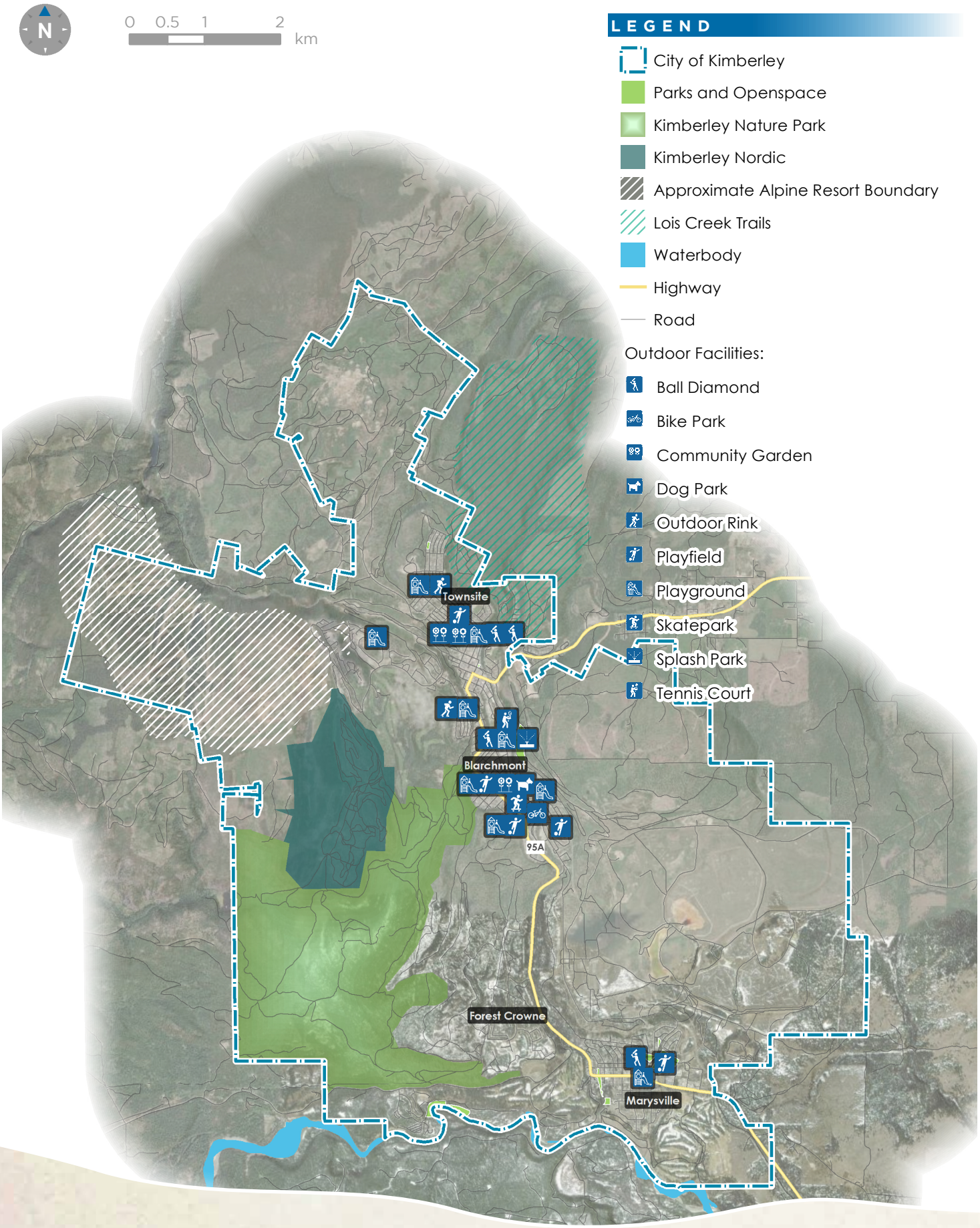
Strengths:	Weaknesses:
• Most parks spaces are well maintained (e.g., grass is kept short, graffiti is minimal, there are few signs of vandalism). • Parks spaces are accessible to most residents within a 5 – 10 minute walk (with the exception of residents in Forest Crowne). • Many parks are nearby natural elements (trees, or hill sides), that provide some shade during warmer months. • Most playground spaces are located in areas where there is room to grow/change the infrastructure. • There is interest in community parks spaces from volunteer lead community organizations and individuals. There is a willingness from those organizations and individuals to contribute to the betterment of those spaces.	• The inventory of playground equipment is not varied in the types of play installations. • Most surfaces at playgrounds in the community are not an accessible choice for people with a disability. Most surfaces were either pea gravel or wood chips with a framed border around the play area. • There are a few safety considerations that should be addressed at a couple of parks. Specifically, fencing at Coronation Park requires new safety capping to align with best practices, some gopher holes were observed at soccer fields across the community and some wood/paint chipping at Rotary Park Playground could present a risk for injury in the future. • Cominco Gardens has several outbuildings and infrastructure that are in need of repair. Additionally, the gardens are not adequately fenced in light of the more recent (in terms of the age of the facility) influx of deer in the community.

Opportunities:	Challenges:
• Diversify play equipment at existing playgrounds/parks. • Consider accessibility when building new or improving existing playground infrastructure. • Consider communities/areas within the City with lower access when expanding parks and play spaces. • A number of individuals and community organizations expressed interest in the development and new visioning of Cominco Gardens. There is an opportunity to create a community space that can serve a few different interests. • The City was successful in acquiring a rejuvenation grant for Cominco Gardens.	• Many of the current play spaces have play structures around the same age. The potential timing of improvements/maintenance may come close together and prioritization will need to occur. • Unknown play activity play preferences or trends. Trends are just that, they represent a moment in time and may not represent future interests of the community for as long as the infrastructure is in place. • Navigating dynamic and competing expectations of the community can be a challenge, especially when making decisions regarding spaces such as Cominco Gardens, that have a long history. • Specialized park spaces like Cominco Gardens and the Platzl require significant park operations staff time and resources to maintain. Public expectations for the gardens also place significant pressure on the department staff.

The map on the following page illustrates the spatial distribution of the outdoor recreation park facilities in Kimberley.



Outdoor Facilities



3.6. Outdoor Facility Profiles

Playfields, ball diamonds and Cominco Gardens are outdoor spaces that have both spontaneous and booked use. The tennis courts, skatepark, bike park, splash park and playgrounds are not bookable, and their use is mainly spontaneous/casual use by the public. The following provides a short description and overview of booked use of the bookable spaces.





Cominco Gardens

Year Built: 1927

Park Area: 5 acres

Operated by the City of Kimberley



Photo by Charles Wormington, Approx, 1940

Photo source: Faith Matthews

Facility Description

Cominco gardens was originally built in 1927 by the Cominco Company to showcase their Elephant fertilizer brand. Over the years the garden has been managed and operated by a number of talented gardeners. In 1987 the property was gifted to the City of Kimberley on two conditions; first that the property was to remain a garden and second that the garden would always bear the “Cominco” name. The garden hosts three acres of annually and perennial flower beds, a forest grove, teddy’s creek and a Memorial Rose Garden with over 130 rose bushes. There is also a greenhouse, tea house, garage shop and washrooms on site. For a number of years, the Kimberley Community Development Society managed the Lands, while a small staff and dedicated volunteers tended to the gardens. As KCDS changed its operating model, City and Council are tasked with seeking alternate options for operation for the City-owned facility. As mentioned in the Parks Facilities and Amentities SWOC Analysis, the outbuildings at Cominco Gardens are in need of improvements and repair. Building condition assessments have not been completed for the facilities. The garden and grounds have been the main attraction to the facility for many years. The gardens require specialized attention due to the historical significance of the space and public expectations. The significant deer population pose a threat to the gardens if appropriate fencing is not put in place.

Overview of Use

Over the last few years, the gardens have held some events but has largely not been programmed since the COVID 19 pandemic. In the past the garden hosted educational programming, weddings, graduations, and other events.



Playfields

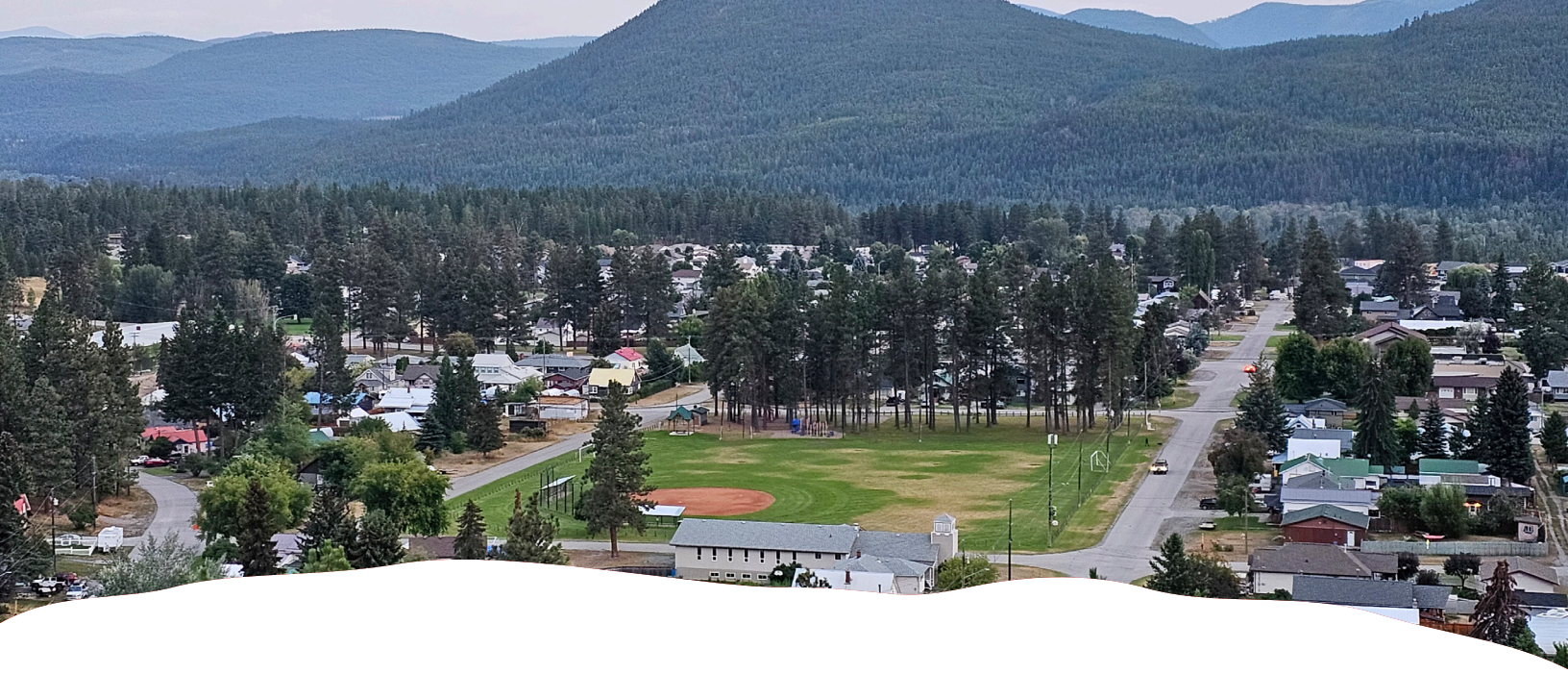
Facility Description and Overview of Use

There are 5 natural grass playfields, not including school fields. Purcell Fields host 3 full size fields, and two more fields are located elsewhere (Giegerich and Blarchmont). Central Park's ball diamond could be considered a multi-use or overlapping field but has not been booked as such in the last five years, thus is not included in the analysis. The fields are booked most often for Kootenay East Youth Soccer Association and the Kimberley Soccer League. Private Bookings make up a large portion of bookings as well.

The table below notes the hours booked at the playfields over the last 5 years and the percent booked of capacity each year. Field capacity is 600 hours per field and is based on the amount of use that a field can withstand from a maintenance perspective (before quality of the surface deteriorates and more specialized maintenance is required).

Playfields	2018	2019	2020*	2021	2022	Trend Line
Hours Booked	1,871	848	0	533	2,144	
Number of Fields	5	5	5	5	5	
Total Capacity	3,000	3,000	3,000	3,000	3,000	
Percentage of Capacity	**62%**	**28%**	**0%**	**18%**	**71%**	

**No field bookings were made due to the public health precautions in place in response to the COVID 19 pandemic.*



Ball Diamonds

Facility Description and Overview of Use

There are 4 ball diamonds with natural surface outfields in the inventory. There are two diamonds at Coronation Park, 1 diamond at Rotary Park, and 1 diamond at Central Park. The two diamonds at Coronation Park are used mainly by Kootenay Little League and the two other diamonds are mainly booked for Kimberley Mixed Slo-pitch. Private Bookings make up a large portion of bookings as well.

The table below notes the hours booked at ball diamonds over the last 5 years and the percentage booked of capacity each year. Diamond capacity is 600 hours similar to playfields capacity is based on the amount of use the outfield can withstand before quality of surface deteriorates.

Ball Diamonds	2018	2019	2020*	2021	2022	Trend Line
Hours Booked	1,450	2,278	0	1,434	2,122	
Number of Fields	4	4	4	4	4	
Total Capacity	2,400	2,400	2,400	2,400	2,400	
Percentage of Capacity	**60%**	**95%**	**0%**	**60%**	**88%**	

**No diamond bookings were made due to the public health precautions in place in response to the COVID 19 pandemic.*



Outdoor Recreation Park Facilities Key Findings:

- Playfields and ball diamonds are highly utilized but not exceeding capacity.

- Most use is concentrated during a short period of time. Specifically, April/May – end of June and September/October. There is some use in July for Julyfest but other than that most sports do not operate during the hottest summer months (July/August).

- Cominco Gardens does not have a perimeter fence to secure the space from deer and other wildlife. The space will require a substantial amount of time and resources to maintain and upkeep to the expectations of community members.

- The playground inventory appears well maintained but is static in the types of equipment and age target of the play installations. Opportunities exist to diversify play opportunities and provide a greater breadth of natural, adventure and themed play opportunities. The playground at Swan Park is a good example of providing a unique play experience using natural elements.

3.7. Outdoor Recreation Parks Systems

In addition to the outdoor parks and facilities that the City of Kimberley manages and maintains, there are other parks and trails systems that are managed and operated by the City, local non-profit organizations and other informal partnerships. License of occupation, management agreements and MOU's for these spaces are summarized earlier on in this report. Below is an overview of some of the key outdoor recreation parks systems.

Kimberley Nature Park

The Kimberley Nature Park is an 840 hectare nature park is located inside the City of Kimberley and next to the 200 hectare Horse Barn Valley Interpretive Forests. It is the largest municipal park in British Columbia. According to the Kimberley Nature Park's website, there are over 500 species of plants, fungi and lichens, 29 species of mammals, 97 species of birds and 9 species of reptiles and amphibians (inventory still in progress). There are six trail heads located within municipal limits to the park providing access to hikers, bikers and other non-motorized recreational use. Most of the entrances have kiosks with a large map and a bulletin board for notices.

Kimberley Nordic Club Trail Network

The Kimberley Nordic Club Trail Network consists of number of a cross country ski trails that were once mining exploration trails at the base of North Star Mountain before the Centennial trails were constructed. There are now 30 km of groomed double track trails, a lit 3.3 km loop for night skiing, a 1 km lit sprint loop, and 6.5 km of single-track trails. The Kimberley Nordic club operates a centre with washrooms, and a warming/waxing hut. During the summer months, the trails are open for hiking and biking, but maintained by the Kimberley Trails Society. The centre is closed during the spring/summer and thus no permanent washroom is available during that time.

Kimberley Parks and Trails

The Kimberley Trail Society (KTS) maintains and operates several trail systems in Kimberley and surrounding area. Since 2009, a dedicated group of volunteers and small number of staff, have work towards official trail recognition and permission for existing unofficial trails. KTS works with the City of Kimberley, and Recreation Sites and Trails B.C..

The KTS manages the following trail networks:

- Lois Creek Trails
- Magic Line Trails (at the Kimberley Nordic Center)
- Round the mountain trail (sections outside the Kimberley Nature Park)
- Mr. Toad and Thunder Turkey
- Campground Trails: Jim Ritchie Trail, John Swift Trail, Centennial Trail
- Pyramid Creek Trail
- Levir's area: various trails between the Kimberley Nature Park, Trickle Creek Golf Course and the Swan Avenue Subdivision

The City of Kimberley works with the City of Cranbrook to manage and maintain the North Star Rails to Trails. The trail connects the two cities by a 26 km paved path. Mark Creek and Volksmarch Trails are not owned or formally maintained by they City but are considered part of the trails system in the community.



Spatial Distribution of Parks and Trailheads

The Parks and Trailheads Map on page 75 illustrates where the municipal parks are located and where each trail head accesses them. The Park Locations table below indicates the park that corresponds with the number on the map. The Trail Systems and Entrances table on the following page lists the name of the trail entrance shown on the map with a letter and the trail system that entrance accesses.

Park Locations

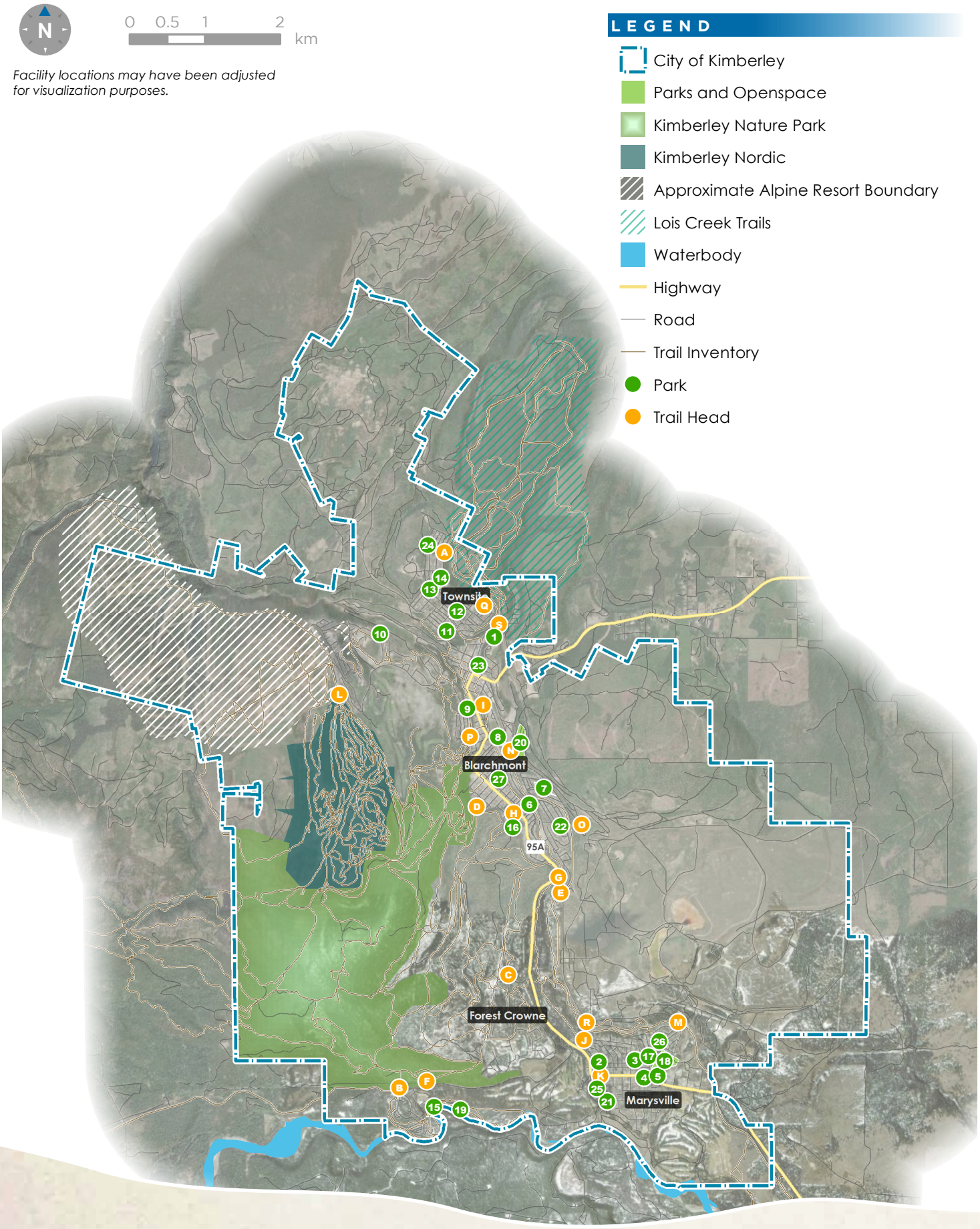
Park Name	No. on Parks and Trailheads Map
Coronation Park	1
Marysville Falls Eco Park	2
Central Park	3
Legion Park	4
Lions Park	5
Skatepark	6
Rotary Ave	7
107th Avenue Park	8
Rotary Park	9
Swan Park	10
Stemwinder Park	11
Cominco Gardens	12
McDougall Park	13
Triangle Park	14
Lois Creek Park	15
Sunflower Park	16
Garden Park	17
Purcell Park	19
St Mary's Park	20
Mark Creek Falls Park	22
Giegerich Field	23
Veteran Memorial Park	24
5th Avenue Playground	25
Al Fabro Walkway	26
Ducky Park	27
Blarchmont Field	28

The Trail Systems and Entrances table lists the name of the trail entrance shown on the map with a letter. The trail system that the trail head accesses is also noted in the table below.

Trail Systems and Entrances

Trail Entrance Name	Letter on Parks and Trailheads Map	Trail System
8th Ave Entrance	A	Lois Creek Trails
Campground Entrance	B	Kimberley Nature Park Trails
Forest Crowne Gate Entrance	C	Forest Crowne Trail Network
Higgins St Entrance	D	Kimberley Nature Park Trails
Jim Ogilvie Way North	E	Volksmarch Trail
Jimmy Russel Road TH	F	Kimberley Nature Park Trails
Lions Way TH at Hwy 95	G	Lions Way Trail
Lions Way TH at Skatepark	H	Lions Way Trail
Mark Creek North Access	I	Mark Creek Trail North
Mark Creek Trail South	J	Mark Creek Trail South
Marysville Falls TH	K	Maryville Falls Trail
Nordic Trails TH	L	Kimberley Nordic Trails
Rails to Trails at Jim Ogilvie Way South	M	Rails to Trails
Rails to Trails Kimberley TH	N	Rails to Trails
Rails to Trails Knighton Rd Entrance	O	Rails to Trails
Swan Ave Entrance	P	Kimberley Nature Park Trails
Trail St Entrance	Q	Kimberley Nature Park Trails
Volksmarch Bench Access	R	Volksmarch Trail
Waldie Rd Entrance	S	Lois Creek Trails

Parks and Trailheads Map





Key Findings:

- While not observed as a major issue or gap, opportunities exist to continue improving the consistency of wayfinding and park identification signage.

- Access to parks and trails is generally good in Kimberley. 42% of Kimberley residents live within a 5 minute walk of a trail head and 65% live within a 5 minute walk of a park. 83% of residents live within a 10 minute walk of park and 74% live within a 10 minute walk of a trailhead.

- Although Kimberley hosts an extensive trail network, opportunities exist to continue to improve the connectivity of the trail systems and connection between neighbourhoods. Parking at trailheads is an issue at some of the street entrances to the Nature Park.

- Partnerships are an important piece of the parks and trails systems in Kimberley.

3.8. Access to Parks, Playgrounds and Trailheads

To better understand access to parks in Kimberley, a spatial analysis was undertaken to look at resident access at a neighbourhood level. Parks spaces were divided into three types of spaces, Parks with Access to Playgrounds, Parks with Access to Other Play Experiences, and Trailhead Access. School amenities were included in the analysis. The analysis looks at the percentage of residents that have access to each type of park space within a 5 minute walk of their primary residence.

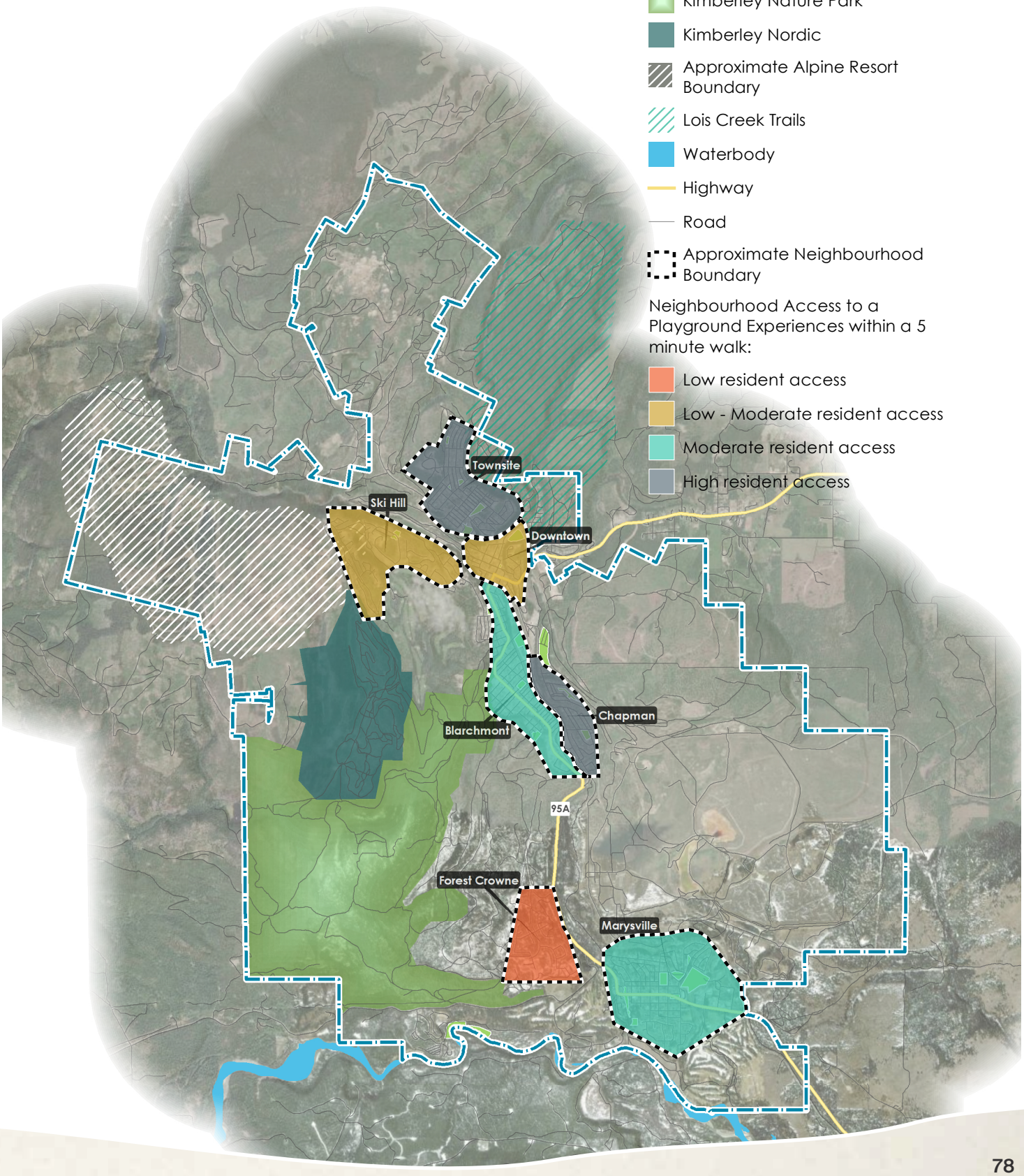
- Parks with access to playgrounds includes parks or school sites that have playground equipment and/or a spray park.
- Parks with access to other playground equipment includes parks or school sites with sport courts, basketball courts, skateparks, bike park, tennis/pickleball courts, and outdoor rinks.
- The Trailhead Access map provides an overview of how many residents have access to a trailhead within a 5 minute walk in their neighbourhood.
- The analysis is meant to be a comparison between neighbourhoods, meaning that the neighbourhood may have low access to a park space when compared to another neighbourhood and not necessarily low access in general. Generally speaking, access to a park space within a five minute walk is very good access and not necessarily a reasonable service level to target.



Parks with Access to Playgrounds

0 0.5 1 2 km

Note: Playground experiences include school playgrounds, park playgrounds and spray parks



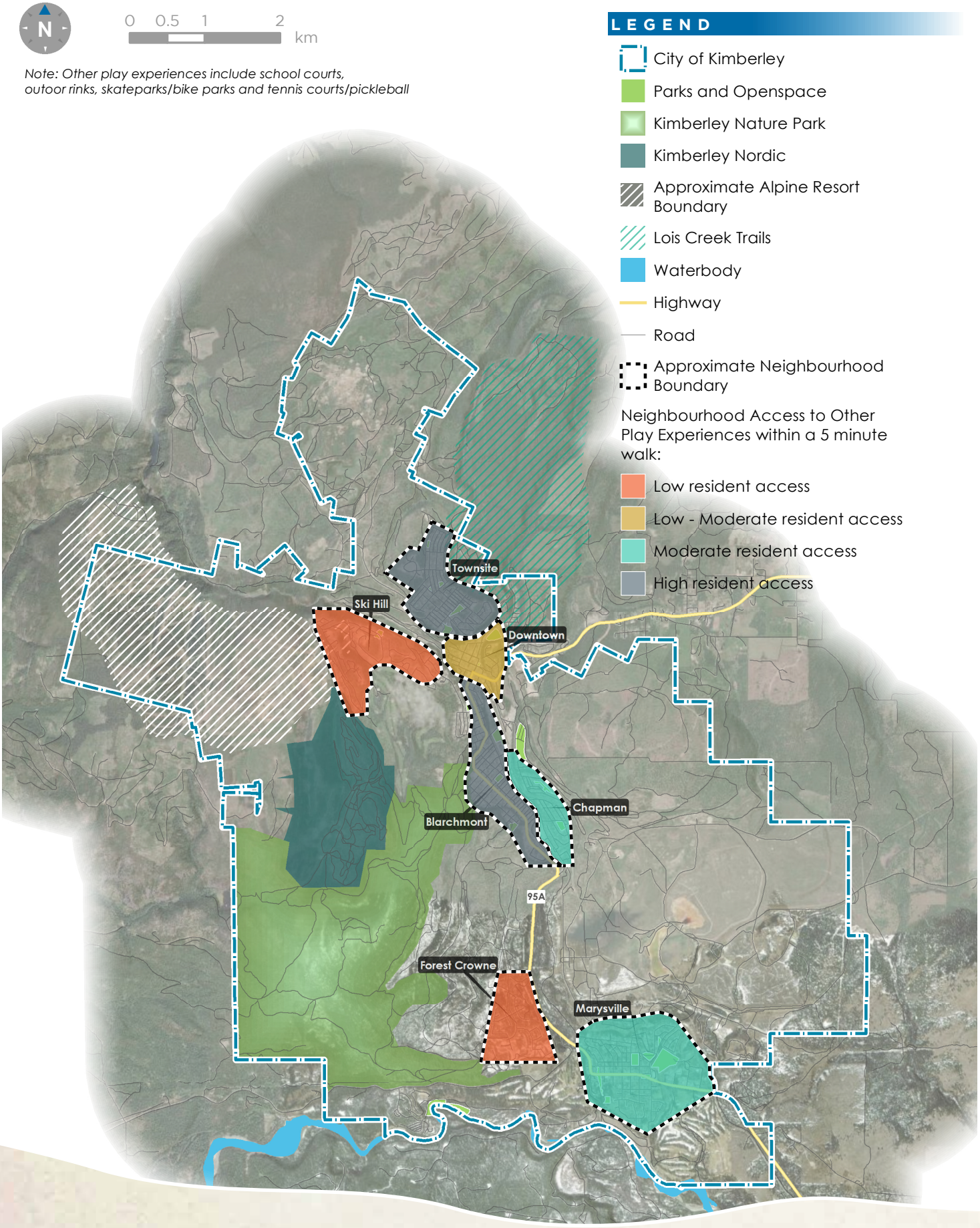
LEGEND

- City of Kimberley
- Parks and Openspace
- Kimberley Nature Park
- Kimberley Nordic
- Approximate Alpine Resort Boundary
- Lois Creek Trails
- Waterbody
- Highway
- Road
- Approximate Neighbourhood Boundary

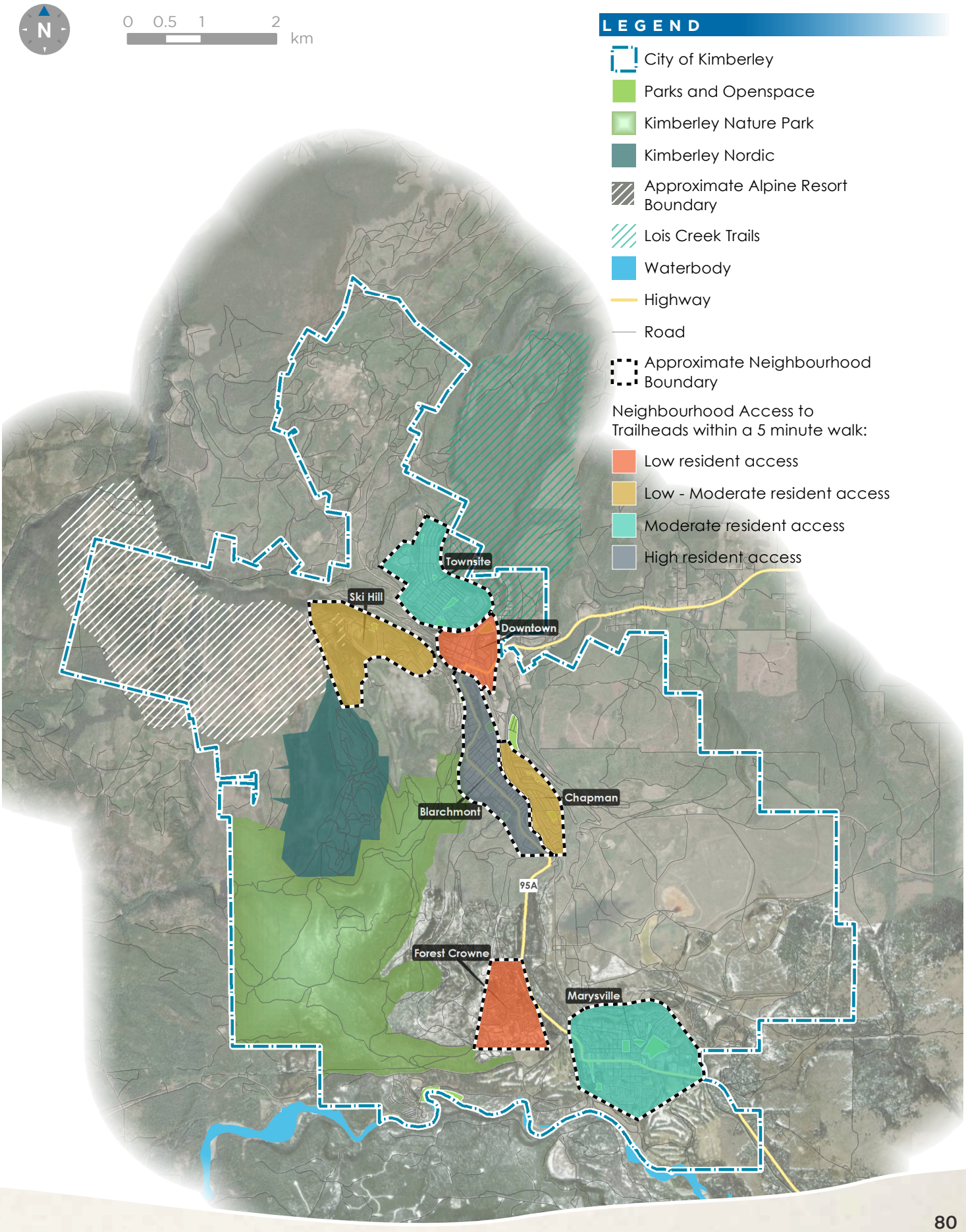
Neighbourhood Access to a Playground Experiences within a 5 minute walk:

- Low resident access
- Low - Moderate resident access
- Moderate resident access
- High resident access

Parks with Access to Other Play Experiences



Trailhead Access





Key Findings from the Spatial Analysis:

- Residents in Forest Crowne do not have access to a park with a playground or any other play experiences within a five minute walk. Residents in Forest Crowne do not have access to either park space type within a 30 minute walk but have access to park with a playground within a 5 - 10 minute drive. A small percentage of residents in Forest Crowne (approx. 3%) live within a 5 minute walk of a trailhead. Forest Crowne has the lowest access to park spaces in Kimberley.

- Less residents in the Downtown and Ski Hill areas have access to parks with playgrounds (Approx. 17 -18% of residents) and parks with other play experiences (less than 10% of residents) than other neighbourhoods (not including Forest Crowne).

- Residents in the Blarchmont neighbourhood have the best access to trailheads, and other play experiences.

- Residents in the Chapman neighbourhood have the best access to playgrounds experiences followed by the Townsite neighbourhood residents.

3.9. Operational Revenues and Expenses Overview

The City of Kimberley invests in parks, recreation and related services (e.g. arts, culture and leisure) to achieve wide ranging benefits, including:

- Resident health and wellness;
- The ability to attract and retain residents;
- Community spirit and connectedness; and
- Economic benefits (e.g. attracting non-local spending).

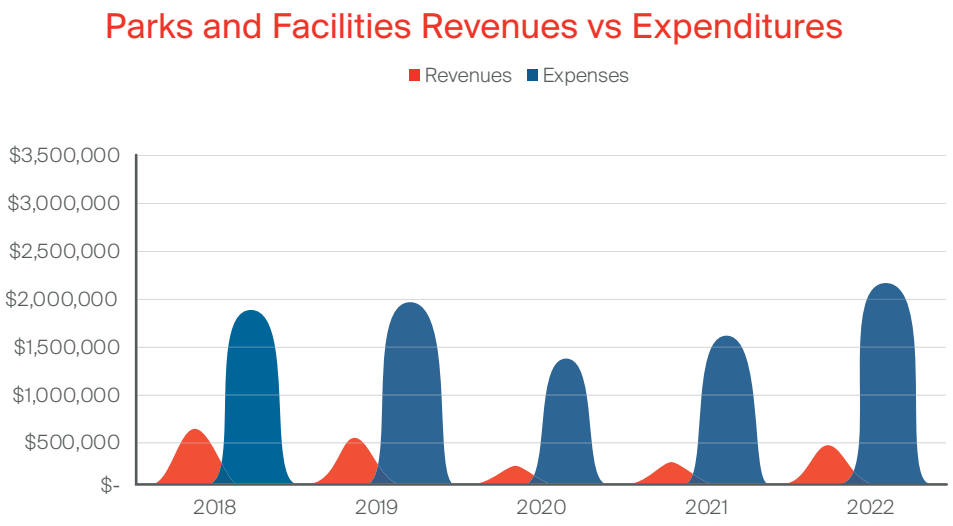
The above noted benefits positively impact all residents, regardless of whether they directly participate in programs or use facilities, by making Kimberley a more vibrant, safe and prosperous community. The City heavily subsidizes parks and recreation. While residents highly value parks and recreation and recognize the aforementioned value and benefits these services provide, they also want the City to be as efficient as possible and make optimal use of scarce public resources.

Some Key Terms:

Cost Recovery: In the parks and recreation context, cost recovery refers to the percentage of expenditures (operating costs) recovered through revenues (e.g.user fees, facility rentals, etc.).

Expenditures: Refers to measurable costs such as staffing, utilities, insurance, supplies, etc.

The Parks and Facilities Revenues vs Expenses chart illustrates that since 2018, expenses to operate and maintain parks and facilities have gone up, while the revenues have not necessarily kept pace with the costs.



Revenue Sources of the Three Major Facilities

Operational revenues are largely driven by membership, admission, or facility rentals. Aquatic revenues are mainly generated by memberships/programming, while the arena revenues are generated through ice rentals. 2020 and 2021 were largely impacted by the COVID 19 pandemic, and thus were not included in the averages used for this analysis.

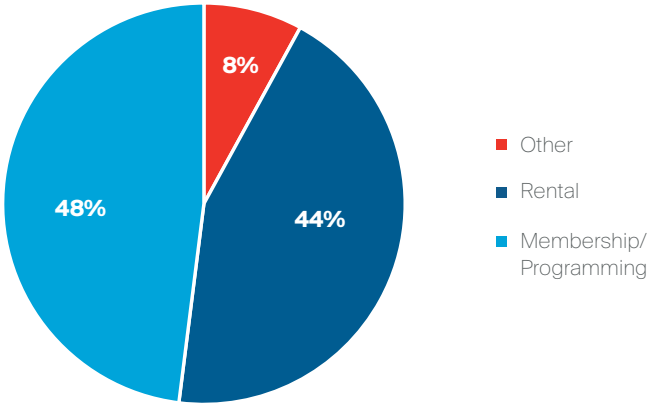
Revenue Sources Breakdown (Average 2018, 2019, 2022)

Facility	Memberships/ Programming	Rentals	Other*
Aquatic Centre	76%	6%	19%
Civic Centre	N/A	95%	5%
Marysville Area	N/A	95%	5%

**Other includes grant funding, merchandise sales, fees, etc.*

Revenue Sources (3 Major Facilities)

(Average 2018, 2019 & 2022)





Operating Expenditures of the Three Major Facilities

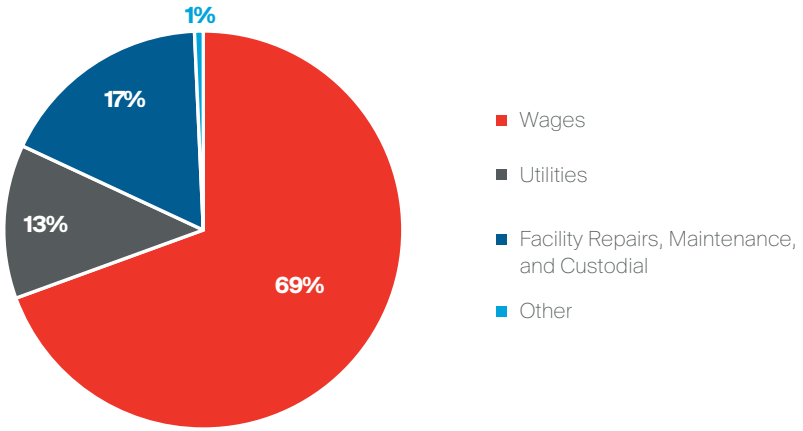
The largest expenditure across all three facilities is wages with 48 – 73% of expenditures falling in the category. As presented in the table below, there is some variance by facility.

Operating Expenditures by Facility (Average of 2018, 2019, and 2022)

Facility	Wages	Utilities	Facility Repairs, Maintenance, and Custodial	Others
Aquatic Centre	73%	10%	16%	1%
Civic Centre	69%	15%	15%	0.2%
Marysville Arena	48%	21%	31%	1%

Expenditures by Type (3 Major Facilities)

(Average 2018, 2019 & 2022)



Parks and Facilities Operating Revenues and Expenditures

An average of revenues and expenditures were calculated from 2018, 2019 and 2022 to determine cost recovery rates for parks and facilities in Kimberley. The Aquatic Centre requires the most tax support of $719,834, followed by Parks and Fields ($455,564) and the Civic Centre ($306,994). Marysville Arena (51%), the Civic Centre (38%) and the Aquatic Centre (34%) have the highest cost recovery rates.

Recreation Facility Cost Recovery

Facility/Service	Revenues	Expenses	Tax Support	Cost Recovery Rate (%)
Aquatic Centre	$373,216.67	$1,093,051	$-719,834	34%
Parks and Fields	$196.00	$455,760	$-455,564	0%
Civic Centre	$188,037.33	$495,031	$-306,994	38%
Administration	-	$231,398	$-231,398	0%
Platzl	-	$82,479	$-82,479	0%
Marysville Arena	$75,770.67	$149,588	$-73,817	51%
Library	-	$52,164	$-52,164	0%
Centennial Centre	$3,575.33	$40,763	$-37,188	9%
Curling Rink	-	$24,907	$-24,907	0%
Outdoor Rinks	-	$15,673	$-15,673	0%
Centre 64	-	$11,921	$-11,921	0%
Skateboard Park	-	$6,946	$-6,946	0%
Playgrounds	-	$3,591	$-3,591	0%
Gymnastics Club**	-	$1,123	$-1,123	0%
Kimberley Conference and Athlete Training Centre***	$5,016	$-44,990	$39,974	11%
Total	**$645,812**	**$2,709,384**	**$-2,063,572**	**24%**

**Figures presented represent an average of 2018, 2019, and 2022. The data in this chart only considers revenues and expenses realized by the City of Kimberley.*

*** The Gymnastics Club was not operational in 2022.*

****Expenses represent the budgeted amount for 2023 as some expenses have not yet been finalized. Revenue for December was an estimate based on monthly average from months prior.*



Operational Revenues and Expenditures - Key Findings:

- Kimberley has three stand-alone facilities (Aquatic Centre, Civic Centre and Kimberley Curling Club) located in close proximity. The lack of physical connection limits revenue synergies and operational efficiency opportunities.

- Operational costs are likely to increase as facilities age due to decreasing building system efficiency. In general, government safety regulations also require increased staffing coverage for some facilities like arenas and pools which has impacted expenditures.



4

Benchmarking



4.1. Benchmarking Context and Key Considerations

Benchmarking research and analysis was undertaken to contrast how Kimberley compares to other municipalities in the provision of parks and recreation facilities. The information presented in this section utilizes a combination of resources, including official government sources, data provided directly to the consulting team by municipal colleagues, and other available planning documents and studies.

While benchmarking provides valuable insights, it is important to recognize some key limitations:

- Every municipality has a unique parks and recreation context that is influenced by numerous factors including the age/era of the facility asset base, regional dynamics (e.g. the catchment area population that a municipality services), population and demographics, the existence of other public sector providers (e.g. post-secondary), geography, and climate.
- Discrepancies may exist with how municipalities report on and categorize revenues and expenses. *Examples: how senior staff wages are assigned to various service functions/categories, different definitions of capital maintenance vs regular maintenance, allocation of arts and culture revenues and expenses, etc.*

4.2. Indoor Facility Provision Benchmarking

Benchmarking was undertaken to look at how indoor facility provision levels in Kimberley compare to other municipalities.

	Nelson*	Osoyoos	Creston**	Fernie	Revelstoke	Ladysmith	Qualicum Beach***	Average	Kimberley
Population (2021)	11,198	4,859	5,583	6,320	8,275	8,990	9,303	**7,790**	**8,115**
Arenas (# Sheets dry or ice)	1	1	1	1	1	0	0	**1**	**2**
Aquatic Facilities	1	0	1	1	1	1	1	**1**	**1**
Curling Rinks (# sheets)	6	6	6	4	4	0	4	**5**	**6**
Fitness Centres	1	1	1	0	1	1	0	**1**	**0**
Indoor Turf Field (# of fields)	0	0	0	0	0	0	0	**0**	**0**
Community Gymnasium Spaces (Rec or Community Centre)	0	1	0	2	0	1	1	**1**	**0**
Youth Spaces	1	0	0	0	0	0	0	**0**	**0**
Multipurpose Program Spaces (# of rooms)	0	0	5	0	2	2	2	**2**	**3**
Indoor Walking Track	1	0	1	0	0	0	0	**0**	**0**

**Nelson hosts a regional facility (RDCK) with arena, pool, walking track, and fitness centre with studio spaces.*

*** Creston hosts a regional facility (RDCK) with arena, pool, walking track, fitness centre, curling rink and studio spaces.*

****Qualicum Beach hosts the regional pool (RDN), Ravensong Aquatic Centre, Parksville hosts the regional arena, Oceanside Place Arena.*

The following table provides the provision per population ratio for the amenities provided in each community.

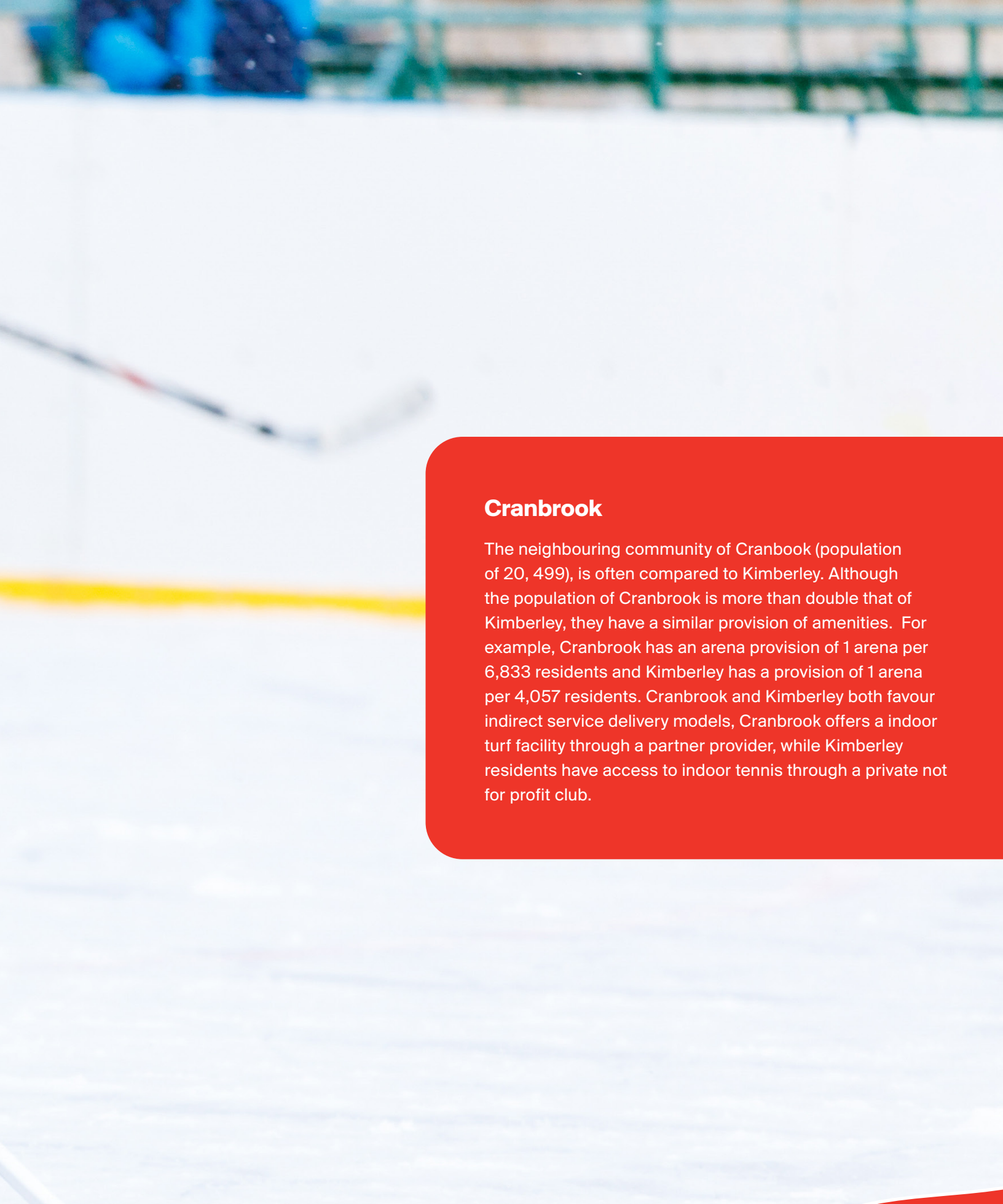
	Nelson*	Osoyoos	Creston**	Fernie	Revelstoke	Ladysmith	Qualicum Beach***	Average	Kimberley
Population (2021)	11,198	4,859	5,583	6,320	8,275	8,990	9,303	**7,790**	**8,115**
Arenas (# Sheets dry or ice)	11,198	4,859	5,583	6,320	8,275	0	0	**7,247**	**4,058**
Aquatic Facilities	11,198	0	5,583	6,320	8,275	8,990	9,303	**8,278**	**8,115**
Curling Rinks (# sheets)	1,866	810	931	1,580	2,069	0	2,326	**1,597**	**1,353**
Fitness Centres (Public Sector Provided)	11,198	4,859	5,583	0	8,275	8,990	0	**7,781**	**-**
Indoor Turf Field (# of fields)	0	0	0	0	0	0	0	**0**	**-**
Community Gymnasium Spaces (Rec or Community Centre)	0	4,859	0	3,160	0	8,990	9,303	**6,578**	**-**
Youth Spaces	11,198	0	0	0	0	0	0	**0**	**-**
Multipurpose Program Spaces (# of rooms)	0	0	1,117	0	4,138	4,495	4,652	**3,600**	**2,705**
Indoor Walking Track	11,198	0	5,583	0	0	0	0	**8,391**	**-**

**Nelson hosts a regional facility (RDCK) with arena, pool, walking track, and fitness centre with studio spaces.*

*** Creston hosts a regional facility (RDCK) with arena, pool, walking track, fitness centre, curling rink and studio spaces.*

****Qualicum Beach hosts the regional pool (RDN), Ravensong Aquatic Centre, Parksville hosts the regional arena, Oceanside Place Arena.*





Cranbrook

The neighbouring community of Cranbook (population of 20, 499), is often compared to Kimberley. Although the population of Cranbrook is more than double that of Kimberley, they have a similar provision of amenities. For example, Cranbrook has an arena provision of 1 arena per 6,833 residents and Kimberley has a provision of 1 arena per 4,057 residents. Cranbrook and Kimberley both favour indirect service delivery models, Cranbrook offers a indoor turf facility through a partner provider, while Kimberley residents have access to indoor tennis through a private not for profit club.

4.3. Outdoor Facility Provision Benchmarking

Benchmarking was undertaken to look at how outdoor facility provision levels in Kimberley compare to other municipalities.

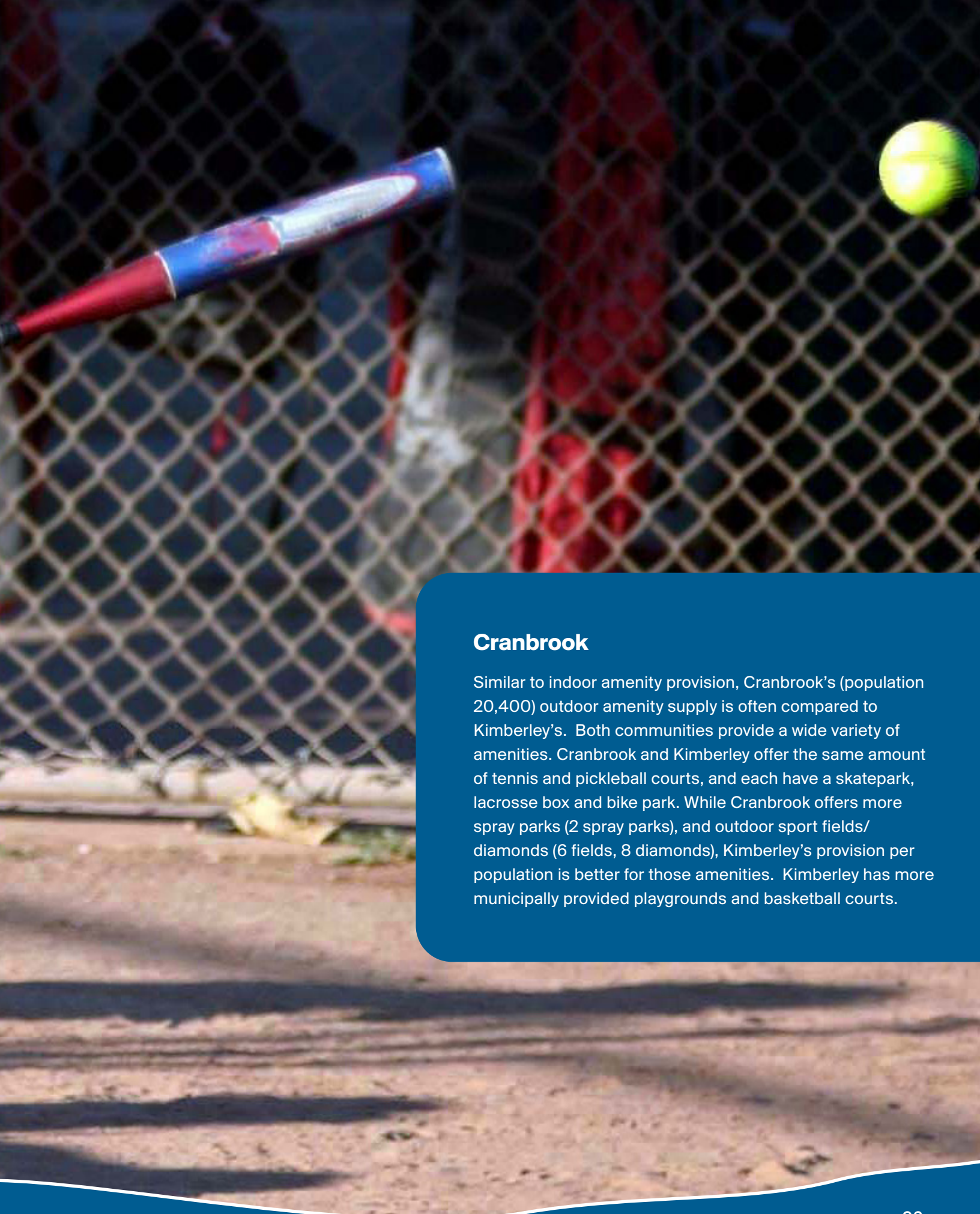
	Nelson	Osoyoos	Creston	Fernie	Revelstoke	Ladysmith	Qualicum Beach	Average	Kimberley
Population (2021)	11,198	4,859	5,583	6,320	8,275	8,990	9,303	**7,790**	**8,115**
Spray Parks	1	1	1	1	1	1	0	**1**	**1**
Dog Areas	1	1	1	1	0	1	2	**1**	**1**
Community Gardens	3	0	0	1	2	1	0	**1**	**2**
Lit Baseball Diamonds	1	0	0	0	1	0	0	**0**	**0**
Ball Complexes (# Diamonds)	4	2	5	4	7	5	7	**5**	**4**
Rectangular Fields	2	1	2	2	2	2	3	**2**	**5**
Lacrosse Boxes/Paved Outdoor Rinks	1	0	0	1	0	0	0	**0**	**1**
Tennis Courts	7	3	2	4	4	0	3	**3**	**4**
Pickleball Courts	3	4	4	2	3	0	0	**3**	**4**
Fitness Stations	1	0	15	0	1	0	0	**2**	**1**
Bike Park/ BMX/Pump Track	1	1	1	1	1	0	1	**1**	**1**
Disc Golf	1	0	0	1	0	0	1	**0**	**0***
Skate Park	1	0	1	1	1	1	1	**1**	**1**
Playgrounds	5	6	3	5	7	5	2	**5**	**9**
Outdoor Volleyball Courts	0	0	2	3	0	1	0	**1**	**0**
Basketball Courts	2	0	1	1	3	1	0	**1**	**3**

**Disc Golf course is in development.*

The following table provides the provision per population ratio for the amenities provided in each community.

	Nelson	Osoyoos	Creston	Fernie	Revelstoke	Ladysmith	Qualicum Beach	Average	Kimberley
Population (2021)	11,198	4,859	5,583	6,320	8,275	8,990	9,303	**7,790**	**8,115**
Spray Parks	11,198	4,859	5,583	6,320	8,275	8,990	0	**7,538**	**8,115**
Dog Areas	11,198	4,859	5,583	6,320	0	8,990	4,652	**6,934**	**8,115**
Community Gardens	3,733	0	0	6,320	4,138	8,990	0	**5,795**	**4,058**
Lit Baseball Diamonds	11,198	0	0	0	8,275	0	0	**9,737**	**-**
Ball Complexes (# Diamonds)	2,800	2,430	1,117	1,580	1,182	1,798	1,329	**1,748**	**2,029**
Rectangular Fields	5,599	4,859	2,792	3,160	4,138	8,990	3,101	**4,663**	**1,623**
Lacrosse Boxes/Paved Outdoor Rinks	11,198	0	0	6,320	0	0	0	**8,759**	**8,115**
Tennis Courts	1,600	1,620	2,792	1,580	2,069	0	0	**2,127**	**2,029**
Pickleball Courts	3,733	1,215	1,396	3,160	2,758	0	0	**2,452**	**2,029**
Fitness Stations	11,198	0	372	0	8,275	0	0	**6,615**	**8,115**
Bike Park/ BMX/Pump Track	11,198	4,859	5,583	6,320	8,275	0	9,303	**7,590**	**8,115**
Disc Golf	11,198	0	0	6,320	0	0	9,303	**8,940**	**-**
Skate Park	11,198	0	5,583	6,320	8,275	8,990	9,303	**8,278**	**8,115**
Playgrounds	2,240	810	1,861	1,264	1,182	1,798	4,652	**1,972**	**902**
Outdoor Volleyball Courts	0	0	2,792	2,107	0	8,990	0	**4,629**	**-**
Basketball Courts	5,599	0	5,583	6,320	2,758	8,990	0	**5,850**	**2,705**





Cranbrook

Similar to indoor amenity provision, Cranbrook's (population 20,400) outdoor amenity supply is often compared to Kimberley's. Both communities provide a wide variety of amenities. Cranbrook and Kimberley offer the same amount of tennis and pickleball courts, and each have a skatepark, lacrosse box and bike park. While Cranbrook offers more spray parks (2 spray parks), and outdoor sport fields/ diamonds (6 fields, 8 diamonds), Kimberley's provision per population is better for those amenities. Kimberley has more municipally provided playgrounds and basketball courts.



Key Finding from Facility Provision Benchmarking:

- Kimberley is generally on par in the provision of most amenity types. Kimberley provides more arena ice than the average of the comparator communities. Amenities with lower service levels (provided by most comparator communities but not Kimberley) are public fitness centres and community (non-school) gymnasiums.

- A few comparator communities have some amenities at their sport fields that Kimberley does not, such as lights, and an artificial turf (Ladysmith).

4.4. Rates and Fees Benchmarking

A review of rates and fees for key types of recreation products offered by the City was conducted with regional comparators. It is important to note that each facilities will have different circumstances to consider, such as age of the building, operator (municipality vs regional district), resident perspectives, etc. The current rates were used, not the proposed future rates (2024 and beyond).

Arena Rental Fees

The table below provides an overview of the hourly rental rates for arenas across 6 communities compared to Kimberley. An average rate is provided (Kimberley is included in the average).

Arena Rental Fees

Community	Youth Non- Profit: Prime	Youth Non- Profit: Non-Prime	Adult Non- Profit: Prime	Adult Non- Profit: Non- Prime
Nelson	$116.39	$86.63	$182.91	$128.86
Castlegar	$93.97	$70.24	$154.02	N/A
Creston	$79.52	$67.27	$144.41	$116.21
Revelstoke	$60.00	$60.00	$110.00	$110.00
Fernie	$60.00	$40.00	$108.00	$80.00
Cranbrook	$114.60	$114.60	$197.50	$165.50
Kimberley	**$87.87**	**$77.05**	**$169.35**	**$158.53**
Average	**$87.48**	**$73.68**	**$152.31**	**$126.52**

Drop- In Public Skating Rates

The table below lists the cost for individuals to drop-in during public skating times and shinney specific times (where applicable). When no amount is assigned, its because the community does not have that type of pass.

Drop- In Public Skating Rates

Community	Adult	Child	Youth	Senior	Shinney/Access Pass
Nelson*	$7.77	$-	$3.88	$-	$-
Castlegar*	$7.77	$-	$3.88	$-	$-
Creston *	$7.77	$-	$3.88	$-	$-
Revelstoke	$5.00	$2.00	$3.00	$3.00	Child: $55.00 Youth: $74.00 Adult: $102.00 Senior: $74.00
Fernie	$6.00	$4.00	$5.00	$5.00	$-
Cranbrook	$6.05	$3.45	$4.55	$4.55	$-
Kimberley	**$-**	**$-**	**$-**	**$-**	**$100.00**
Average	**$5.77**	**$1.35**	**$3.46**	**$1.79**	**N/A**

**Ages 75+ were considered Senior.*

Representative Team (Junior Hockey Teams) Overview of Services Provided and Fees Charged

Kimberley hosts a Junior Hockey Team (Kimberley Dynamiters) that is part of the Kootenay International Junior Hockey League (KIJHL). The table below provides an overview of the key elements of the use agreements in place, specifically rental rates, fees, and revenue sharing agreements for Kimberley and four other teams in the league for comparison.

Team	KIMBERLEY JR DYNAMITERS	FERNIE GHOSTRIDERS	COLUMBIA VALLEY ROCKIES	CRESTON VALLEY THUNDERCATS	GOLDEN ROCKETS
Facility	Civic Centre	Fernie Memorial Arena	Eddie Mtn Memorial Arena	Johnny Bucyk Arena	Golden & District Centennial
Community	Kimberley	Fernie	Invermere	Creston	Golden
Age of Facility	1961	1961	1967	1975 (expanded/ renovated in 2009)	1986
Seating Capacity	1,100	500	600	800	512
Ice Rental Rates: Practice	0.00 ($132.60 for extra per hour beyond agreement)	Prime: $120.00 Non-Prime: $80.00	$77.00	$72.08	Prime: $140.97 Non-Prime: $112.55
Ice Rental Rates: Games (Per hour unless noted otherwise)	$805.21 (block booking)	$120.00	$87.00	$106.94	$140.97
Practice Times	3 X per week during prime	5X per week non-prime	5X per week non-prime	5X per week non-prime	5X per week non-prime
Liquor Sales (Licensee)	Club	Club	Club	Facility (Club is involved)	Club
Concession	Club (pays $1,000 to City/year)	No	No	Third Party Operator	No
Facility Amenities Provided Dressing Room, Office, Storage, etc.)	Provided at no cost	Provided at no cost	Provided at no cost	Provided at no cost	Provided at a cost to the Club
Advertising	Club	*	Club (Pays $2,000 a year to Facility)	Club	Club

Team	KIMBERLEY JR DYNAMITERS	FERNIE GHOSTRIDERS	COLUMBIA VALLEY ROCKIES	CRESTON VALLEY THUNDERCATS	GOLDEN ROCKETS
Percentage of Advertising Revenue to Club	100%	*	100%	90%	100% less below
Percentage of Advertising Revenue to City	0%	*	0%	10%	$5,000 max or 25% of sales
Facility Revenue Sharing	0%	*	0%	0%	0%

**No information was provided.*



Aquatics

The tables below provide a list of aquatic admission rates. The daily admission rates, one month pass and three month pass rates are provided. Nelson, Castlegar, and Creston are facilities that are operated by the Regional District of Central Kootenay (RDCK). There are other forms of admission charges such as punch passes, 6-month pass, etc., however the three provided below are indicative of how charges are applied and how Kimberley compares.

Community	Daily Admission				
	Children	Youth	Adult	Seniors	Family
Nelson	$-	$3.88	$7.77	$-*	$15.54
Castlegar	$-	$3.88	$7.77	$-*	$15.54
Creston	$-	$3.88	$7.77	$-*	$15.54
Revelstoke	$3.25	$4.00	$5.50	$4.00	$13.00
Fernie	$4.00	$5.00	$6.00	$5.00	$15.00
Cranbrook	$3.55	$4.55	$6.20	$4.65	$15.10
Kimberley	**$2.76**	**$4.00**	**$6.46**	**$522.00**	**$15.37**
Average	**$1.94**	**$4.17**	**$6.78**	**$76.52**	**$15.01**

**Free for Seniors 75+*

Community	One Month Pass				
	Children	Youth	Adult	Seniors	Family
Nelson	$-	$34.96	$69.91	$-*	N/A
Castlegar	$-	$34.96	$69.91	$-*	N/A
Creston	$-	$34.96	$69.91	$-*	N/A
Revelstoke	$32.50	$40.00	$55.00	$40.00	$130.00
Fernie	$35.75	$44.00	$60.50	$44.00	$143.00
Cranbrook	$40.20	$52.65	$68.00	$52.65	$167.10
Kimberley	**$30.45**	**$43.98**	**$73.82**	**$57.52**	**$153.78**
Average	**$19.84**	**$40.79**	**$66.72**	**$27.74**	**$148.47**

**Free for Seniors 75+*

Community	Three Month Pass				
	Children	Youth	Adult	Seniors	Family
Nelson	$-	$89.14	$178.28	$-*	N/A
Castlegar	$-	$89.14	$178.28	$-*	N/A
Creston	$-	$89.14	$178.28	$-*	N/A
Revelstoke	$76.50	$95.00	$135.00	$95.50	$330.00
Fernie	$91.00	$112.00	$154.00	$112.00	$364.00
Cranbrook	6 months is the next interval				
Kimberley	**$68.89**	**$99.03**	**$166.09**	**$129.17**	**$346.00**
Average	**$31.98**	**$95.69**	**$170.99**	**$48.23**	**$355.00**

**Free for Seniors 75+*



Playfields and Ball Diamonds

The table provided below lists diamond and field rental rates. Unless otherwise specified rates are presented by hourly cost. Cranbrook is the only municipality noted that charges by player or team instead of by hour for local organizations.

Community	Ball Diamonds				Play Fields			
	Youth Group	Adult Group	Commercial Youth/Non-Local	Commercial Adult/Non-Local	Youth Group	Adult Group	Commercial Youth/Non-Local	Commercial Adult/Non-Local
Nelson	$20.00	$40.00	$ 31.50	$39.38	$10.00	$20.00	$43.00	$ 53.75
Castlegar	$20.00	$40.00	$ 31.50	$39.38	$10.00	$20.00	$43.00	$ 53.75
Creston	$20.00	$40.00	$ 31.50	$39.38	$10.00	$20.00	$43.00	$ 53.75
Revelstoke	$16.00	$26.75	$ 31.50	$39.38	$10.00	$20.00	$43.00	$ 53.75
Fernie	$5.00	$9.00	$10.00	$20.00	$5.00	$9.00	$10.00	$20
Cranbrook	$13.05 per player	$446.55 per team	N/A	$39.90	$13.05 per player	$446.55 per team	N/A	$39.90
Kimberley	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**
Average	**$13.50**	**$25.80**	**$25.20**	**$29.63**	**$7.50**	**$14.83**	**$30.33**	**$39.27**





Benchmarking Key Findings:

- Kimberley is generally in line with comparator rates and fees, with the exception of playfields and drop-in skating costs. Kimberley currently does not charge a drop-in fee for public skating and does not charge for use of ball diamonds and play fields.

- When allocating ice time to Junior B hockey teams for practices, four out of five comparator communities allocate five practice times during non-prime ice time per week. Kimberley allocates three practice times during prime time per week.

- The RDCK operated facilities (Nelson, Castlegar, and Creston) do not charge admission for children's swimming or seniors over the age of 75, which brings down the average cost among comparator communities.

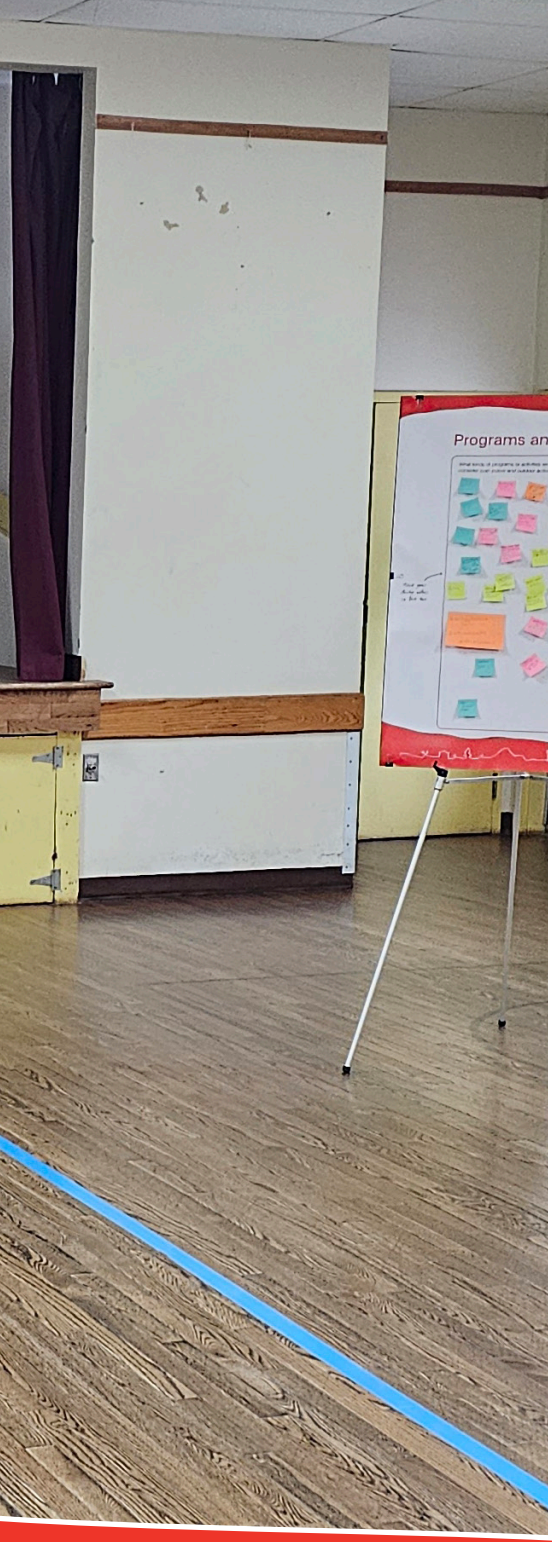
- Kimberley is on the only municipality that charges for infants to use the aquatic facility and thus this was not included in the table.


WILD NORTH



5

Community Engagement



5.1. Overview

Community engagement was a critical aspect of the project research, helping the project team better understand needs, activity preferences and trends, barriers, and perspectives on future priorities.

A comprehensive program of engagement was undertaken to gather inputs from a wide array of perspectives and interests in Kimberley. A number of different tactics (summarized below) were used to ensure residents and organized groups had multiple opportunities to provide input. This section reports back on findings from the community engagement.

Open Houses
75 attendees
(combined attendances for two Open House sessions)

Sounding Boards and Online Idea Board
75 commentors
(approx. 110 comments)

Online Mapping Tool
19 'pins' on the virtual map

Coded Access Resident Survey
316 responses*

Open Access Resident Survey
62 responses

Community Group Survey
21 participating groups

Community Conversations
44 organizations / interests
(66 participants)

Youth Survey
34 responses

**The Coded Access Survey was fielded using a control mechanism (postcard with a unique access code for every responding household) and therefore provides a margin of error of +/- 5.3% 19 times out of 20.*

5.2. Open House

Two open house events were held (one afternoon and one evening) at Centennial Centre to inform the public about the development of the Master Plan and provide an opportunity for individuals to learn about the project, provide input directly to the project team, and learn about other opportunities to provide their input (e.g. resident survey). Panels were set-up around the room with information on the project and four key questions of parks and recreation services. Key themes from the comments provided are identified as follows.

Question: What kind of programs or activities would you like to do more of in Kimberley?

- A walking program at the arena
- Attend live theatre events
- More activities and festivals in the winter months
- Zip lining
- Bingo
- Curling
- Swimming classes for seniors
- Indoor playground
- Fitness classes
- Pickleball lessons
- Intergenerational activities
- More children's programs

Question: What parks and recreation facilities and amenities are most in need of improvements?

- Update the walking track to a rubber material
- Update the Civic Centre
- Establish more diverse trails in the City
- The Nordic Centre needs washrooms
- Expand the Library and Museum
- The City needs bocce courts
- Rotary park needs updates
- Lois Creek needs a washroom
- Lower Centennial Hall fees
- Improve sidewalk connectivity
- Link the community to enable better active transportation
- Upgrade the baseball diamonds
- More shade in parks
- Need a off leash dog park
- Disc golf course is needed
- Improve and expand skatepark
- Public fitness centre
- More protected bike lanes
- An indoor playground
- Indoor pickleball facility

What are your favourite outdoor recreation places in Kimberley?

- Spray park
- Loise Creek Trails
- Nature Park
- Platzl
- Ski Hill
- Rails to Trail
- Mark Creek
- Swimming area along river in town
- Bike trails
- Bike park
- Lawn bowling green
- Rotary park
- KEGG
- Cominco
- Skate park
- Nordic Centre

What are your favourite indoor recreation places in Kimberley?

- Dynamiters
- Pool
- Arena for walking
- Arena for skating
- Library
- Centre 64
- Curling Centre
- Climbing gym



5.3. Project Landing Page and Sounding Boards

The project landing page, available through the Engage Kimberley platform (engagekimberley.ca), was used throughout the project to provide information on the purpose of the Master Plan and ways to provide feedback. Residents were also able to engage directly on the project landing page using an online mapping tool and idea board.

The mapping tool allowed respondents to select one of three 'pin' types; Places that are great, Places that need work, and Great place for something new. Respondent dropped their 'pin' on the respected area and were able to comment as well. The map on the following page outlines where the feedback was provided for.

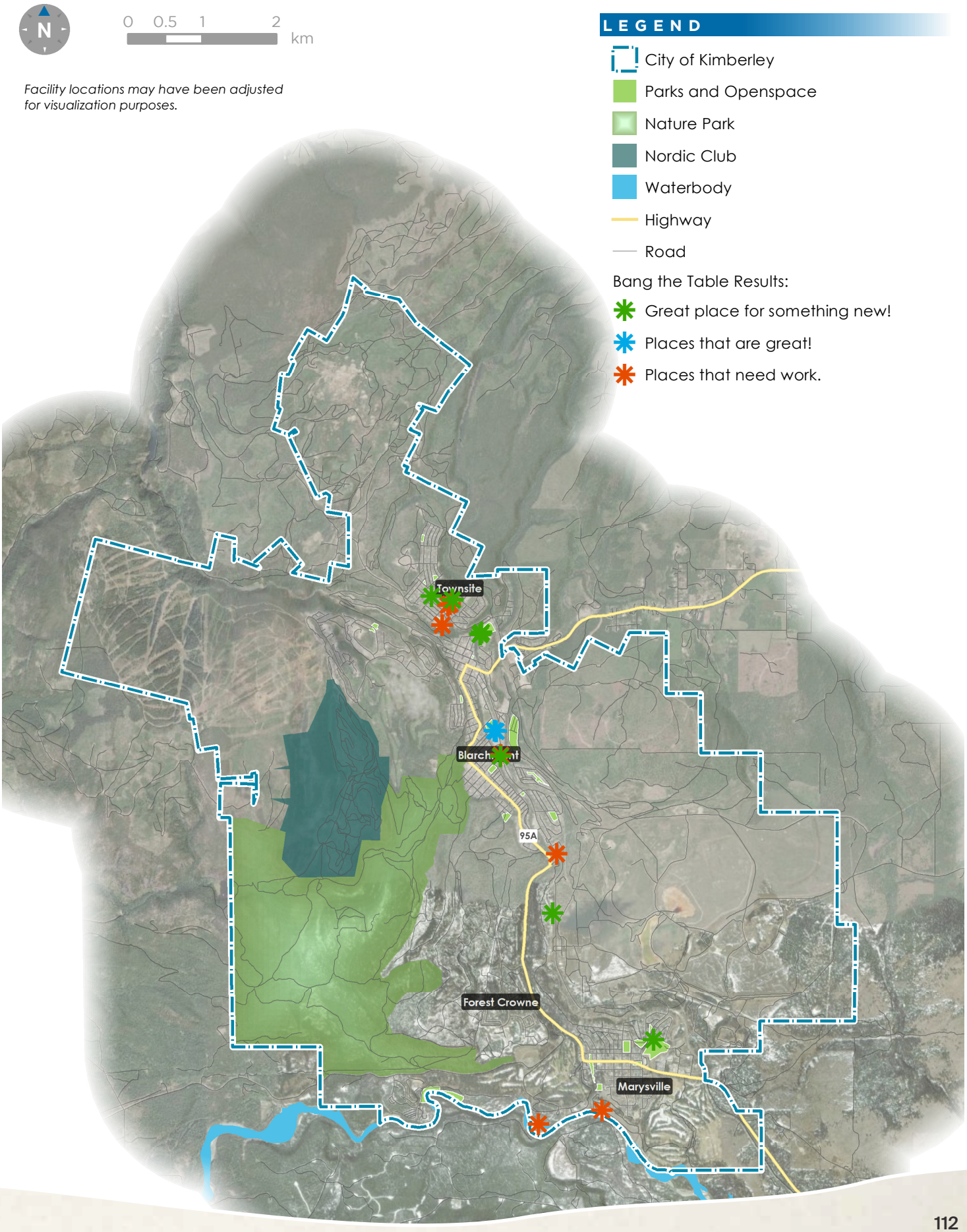
- 2 respondents used the "Places that are great!" 'pin' to let the City know that Rotary Park is a great place for their children and families.
- 9 respondents used the "Great place for something new" 'pin' to show places for outdoor stage area, off leash dog park, pickleball courts, new bike park and an additional community garden.
- 8 respondents used the "Places that need work" 'pin' provide suggestion on how to make Cominco Gardens a better place, describe the current unofficial dog park on Rotary Drive, and provide suggestions on how to improve McDougall Park with benches, and enhanced landscaping.

Along with the online idea board, an in person "Sounding Board" was placed in the Aquatic Centre from July - September for residents and members of the pubic to reflect on what they like best about parks and recreation and what opportunities for improvement exist. Between to the two platforms approximately 110 responses were received.

Prevalent themes from the online idea board and "Sounding Board" comments are summarized as follows:

- There is a desire for better trails and pathway connectivity in the community, especially for those commuting by bicycle to and from Marysville and Forest Crowne to school/work in Kimberley.
- Some of the playgrounds and parks spaces could use some improvement, wooden structures at Rotary were noted as needing a "face lift" by a few respondents.
- A number of respondents agreed that they would like to see an indoor recreation facility with a fitness centre, and gymnasium space nearby the pool/arena on Rotary.
- Many respondents indicated that a dedicated pickleball court is needed. The sport is quickly outgrowing its current shared space on the tennis court.
- A more formal dog park is desired. Ideally, respondents would like to see and off leash dog area that has access to water.
- A number of new outdoor amenities are desired; a beach volleyball court, permanent bocce pits, a disc golf course and a spray park (preferably in Marysville) are some the more popular amenities noted.
- Many advocated for keeping two sheets of ice operational. A number of respondents commented on the condition of the Civic Centre, noting that if improvements are made, railings and an improved walking track are desired.

Mapping Tool Results



5.4. Resident Survey

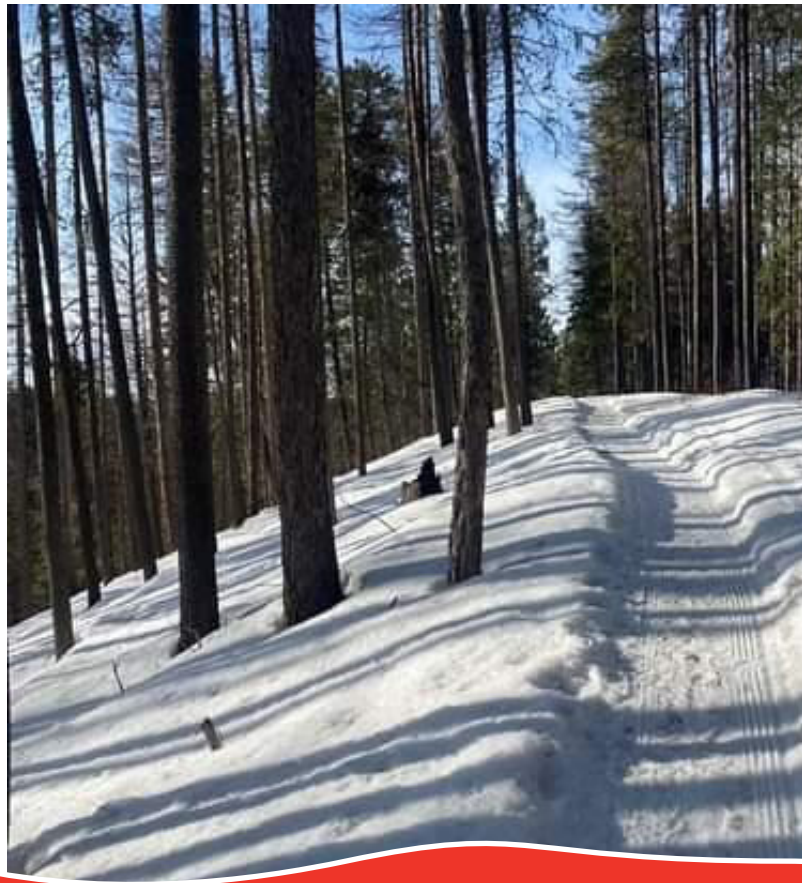
Survey Methodology

A survey was fielded to households in Kimberley to gather their perspectives on parks and recreation facilities in the City. Participation in the coded access version of the survey required an access code that was unique to each household. The access codes were distributed to households utilizing Canada Post's neighbourhood mail in the form of a postcard. In total 4,263 postcards were distributed. The survey was primarily fielded online, however residents were able to request paper copies of the questionnaire.

The coded access version of the survey was available for approximately one month and garnered 316 responses, equating to a margin of error of +/- 5.3%.[1] A duplicate open access (non-coded) version of the survey was also made available for residents that no longer had their postcard or wanted to have multiple household members provide responses (as only one code was provided per household, respondents to the coded version of the survey were asked to answer questions considering the perspectives of all household members). 62 responses were provided to the open access (non-coded) version of the survey. The following survey findings focus primarily on the coded access version, however findings from the open access (non-coded) version are also presented in call-out boxes where pertinent.

A variety of tactics were utilized to promote the survey. Aside from the distributed postcards, other tactics included the following:

- Promotion on the City of Kimberley's Website
- Promotion on the City's social media
- Sounding boards in the Platzl (virtual board) and Aquatic Centre



1 *If the survey was fielded again using the same parameters, responses are deemed to be within +/- 5.3% 19 times out of 20.*

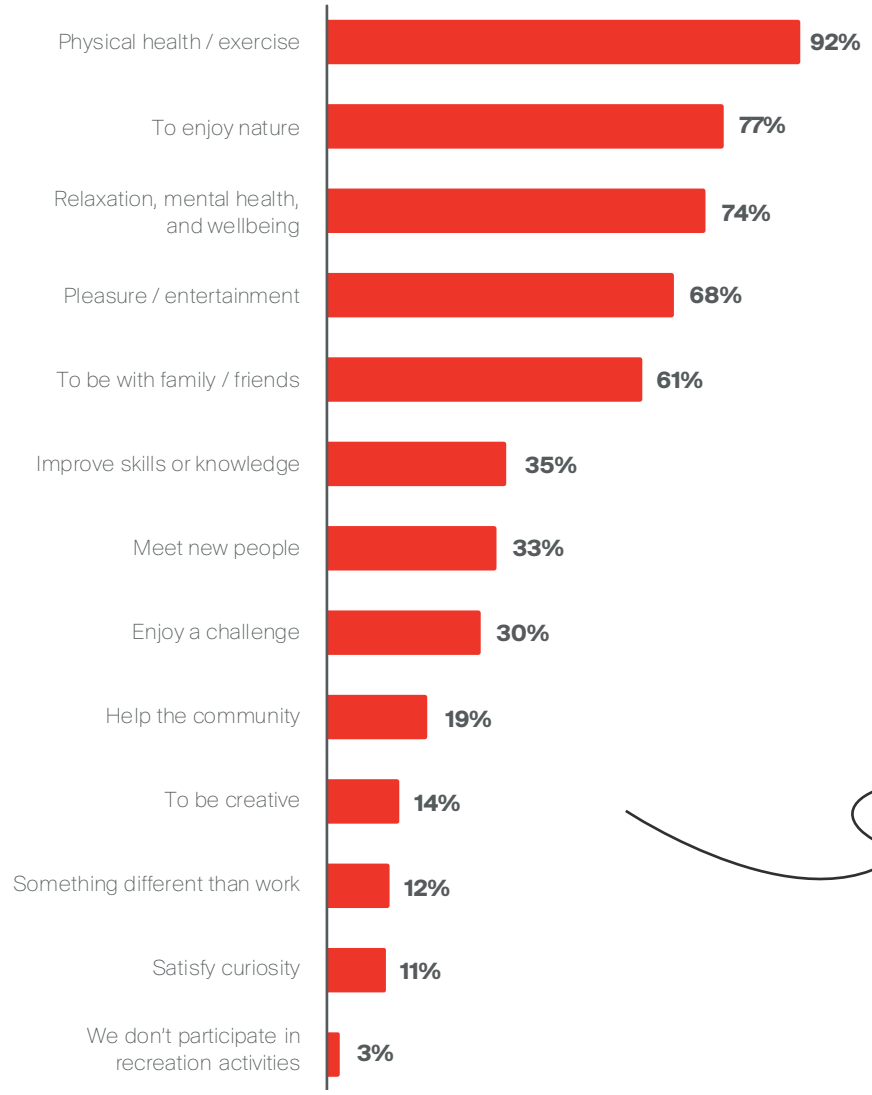
Survey Findings

Provided as follows are finding from the survey. The graphs and analysis focus primarily on responses from the coded access version of the survey given the larger number of responses and higher level of statistical validity, however call-out boxes are also provided which contrast responses from the open access (non-coded) version.

Top of Mind Thoughts

To begin the survey, respondents were asked to identify the main reasons household members participate in recreation activities. As illustrated by the accompanying graph, almost all respondents participate for physical health and exercise (92%). Approximately three-quarters said they participate to enjoy nature (77%) and for relaxation, mental health and wellbeing (74%). Notably, three percent said their households do not participate in recreation activities.

Reasons to Participate in Parks and Recreation Activities



Open Access Survey Findings – Reasons to Participate in Parks and Recreation Activities

- Physical health/exercise (88%)
- To enjoy nature (68%)
- Pleasure/entertainment (68%)
- Relaxation, mental health, and wellbeing (65%)
- To be with family and friends (62%)

Subsegment Analysis

- Those who have lived in Kimberley for less than 1 year are more likely to say they participate in parks and recreation activities to meet new people (64%) than those who have lived in Kimberley for over 10 years (29%).
- Those who have lived in Kimberley for 1-5 years are more likely to say they participate in parks and recreation activities to enjoy a challenge (43%) than those who have lived in Kimberley for over 10 years (24%).



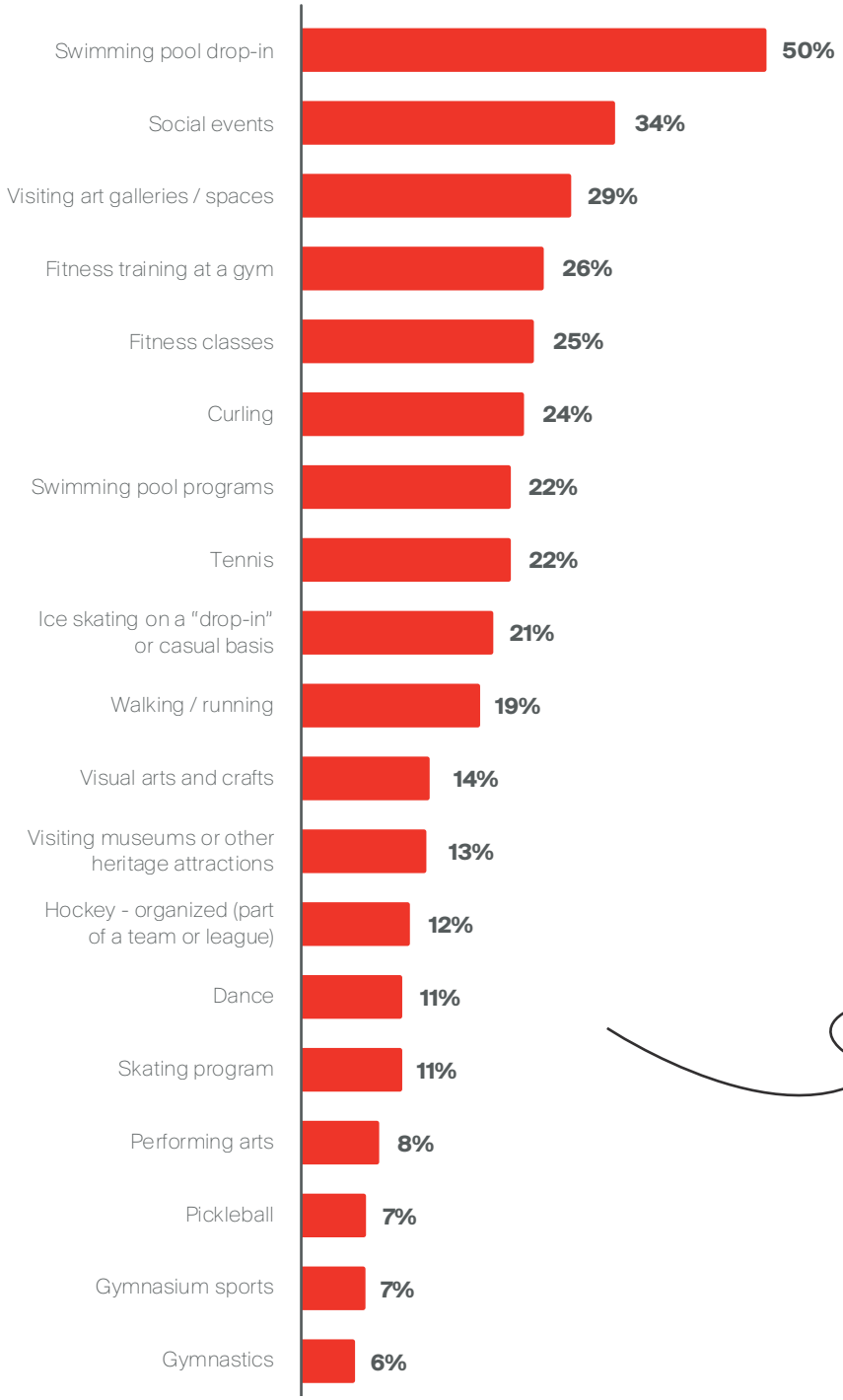
Current Usage/Visitation

Next, respondents were asked to identify recreation activities in which members of their household participate in on a regular basis (at least 2 or more times per month during the suitable/available seasons for each activity type). Half of respondents (50%) said they participate in drop in swimming activities on a regular basis. Approximately one-third of respondents said they participate in social events (34%) and visit art galleries (29%).

Open Access Survey Findings – Indoor Activities Household Members Participate in on a Regular Basis

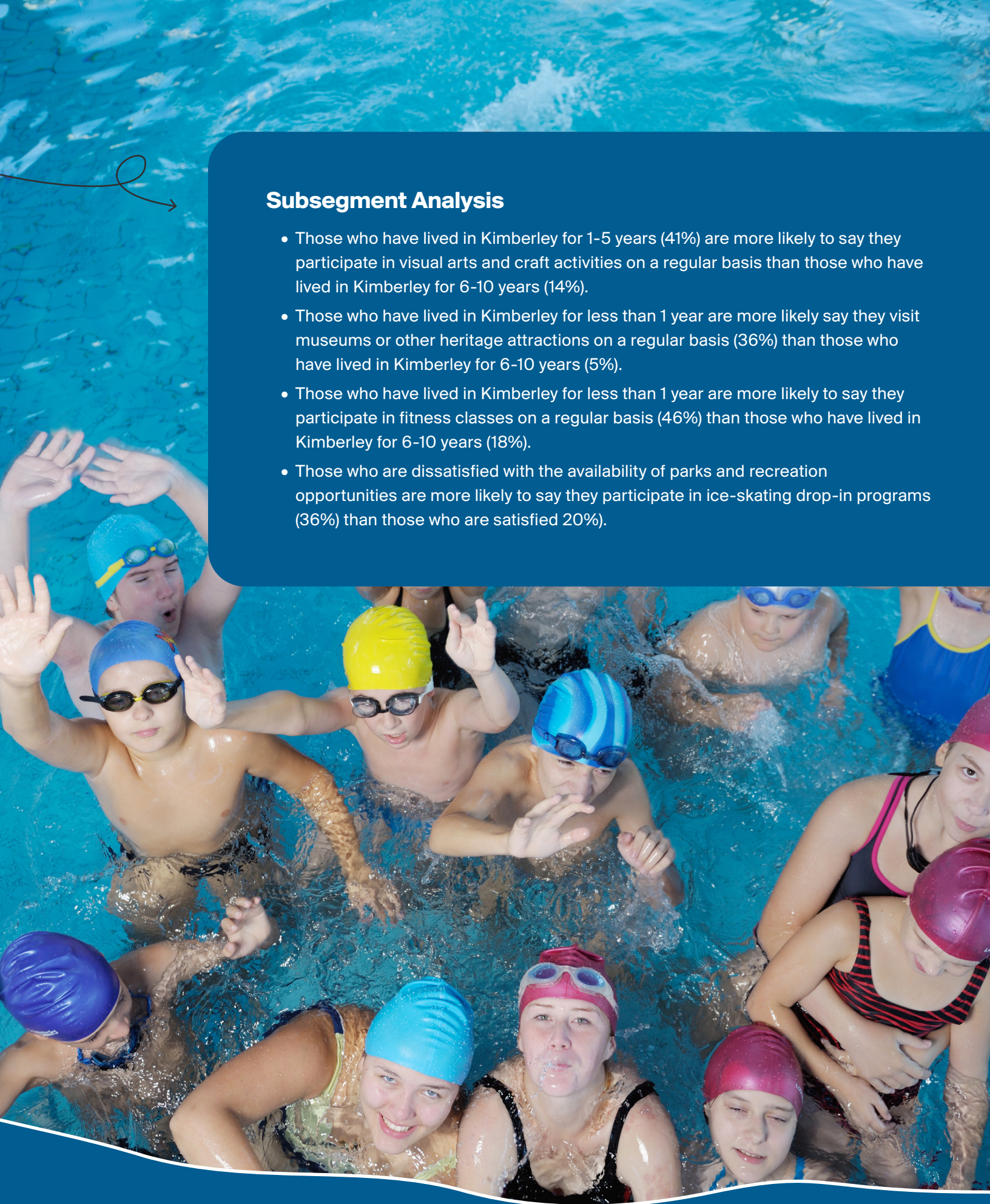
- Swimming pool drop-in (57%)
- Swimming pool programs (36%)
- Social events (29%)
- Walking and running (28%)
- Fitness training at the gym (22%)

INDOOR Activities Household Members Participate in on a Regular Basis



Subsegment Analysis

- Those who have lived in Kimberley for 1-5 years (41%) are more likely to say they participate in visual arts and craft activities on a regular basis than those who have lived in Kimberley for 6-10 years (14%).
- Those who have lived in Kimberley for less than 1 year are more likely say they visit museums or other heritage attractions on a regular basis (36%) than those who have lived in Kimberley for 6-10 years (5%).
- Those who have lived in Kimberley for less than 1 year are more likely to say they participate in fitness classes on a regular basis (46%) than those who have lived in Kimberley for 6-10 years (18%).
- Those who are dissatisfied with the availability of parks and recreation opportunities are more likely to say they participate in ice-skating drop-in programs (36%) than those who are satisfied 20%).

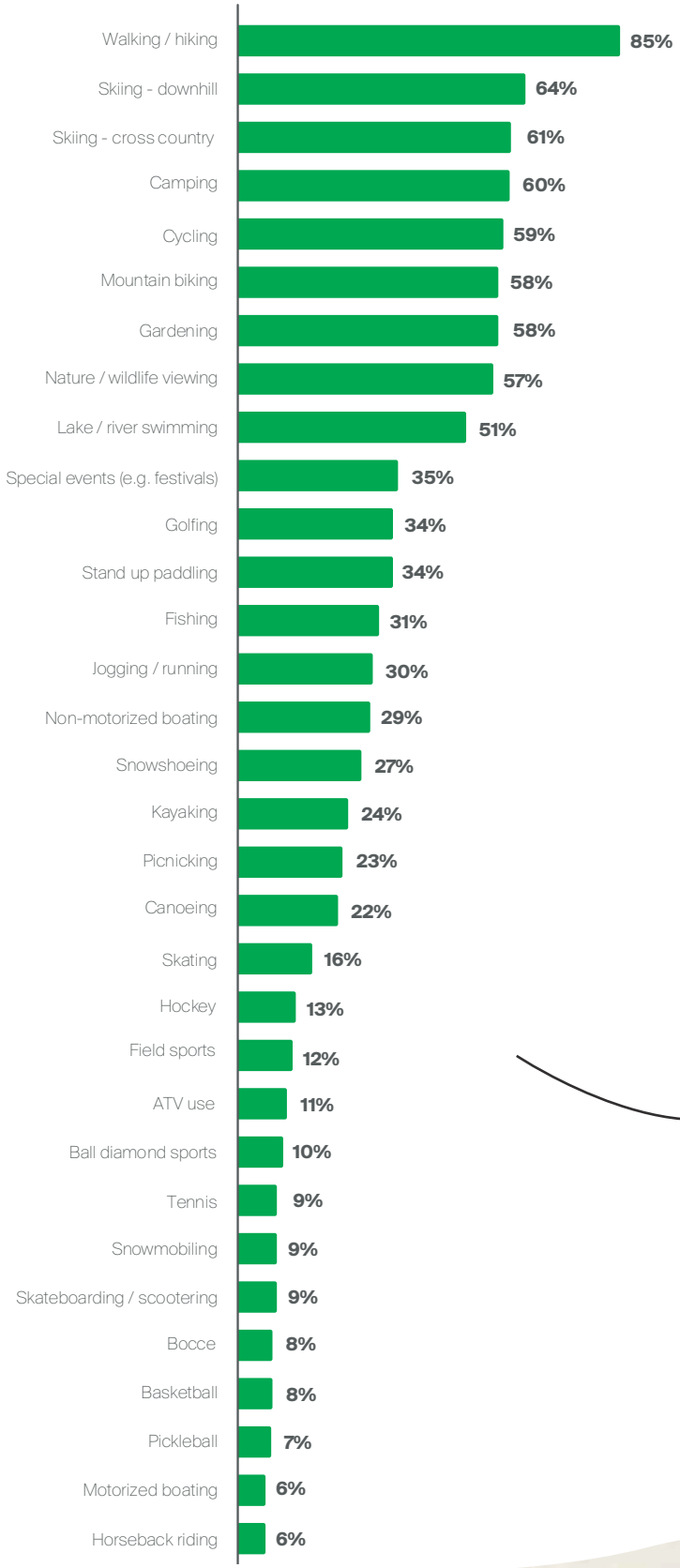


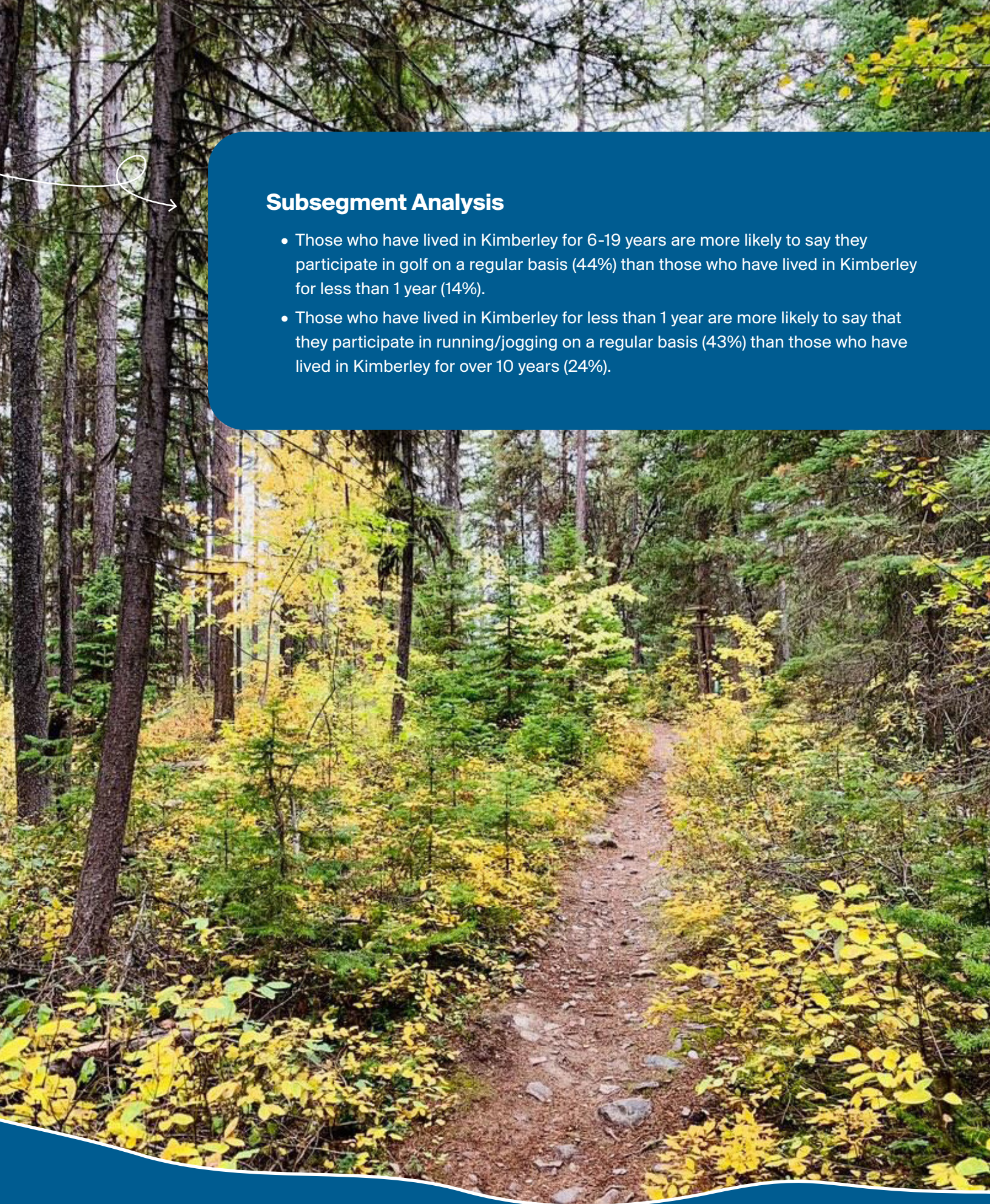
Respondents were then presented with a list of outdoor facilities and spaces and were asked identify the activities they participate in on a regular basis (at least 2 or more times per month during the suitable/available seasons for each activity type). Almost all respondents participate in walking and hiking on a regular basis (85%). Approximately two-thirds participate in skiing (64%), cross country skiing (61%) and camping on a regular basis (60%).

Open Access Survey Findings – Outdoor Activities Household Members Participate in on a Regular Basis

- Walking and hiking (82%)
- Skiing – Cross Country (67%)
- Cycling (66%)
- Camping (66%)
- Mountain Biking (61%)
- Gardening (61%)
- Skiing – Downhill (57%)

OUTDOOR Activities Household Members Participate in on a Regular Basis



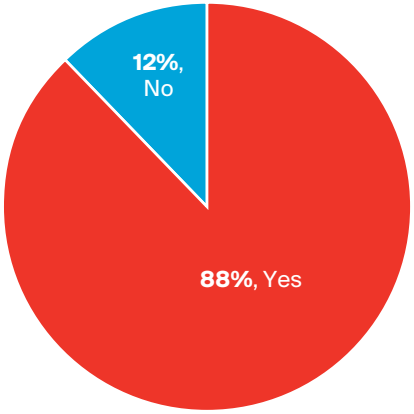


Subsegment Analysis

- Those who have lived in Kimberley for 6-19 years are more likely to say they participate in golf on a regular basis (44%) than those who have lived in Kimberley for less than 1 year (14%).
- Those who have lived in Kimberley for less than 1 year are more likely to say that they participate in running/jogging on a regular basis (43%) than those who have lived in Kimberley for over 10 years (24%).

Next, respondents were asked if the majority of their households parks and recreation activities take place in Kimberley. Almost all respondents said their recreation activities take place in Kimberley (88%).

Do the Majority of Your Households Parks and Recreation Activities Take Place in Kimberley?



Open Access Survey Findings – Do the Majority of Your Households Parks and Recreation Activities Take Place in Kimberley?

- Yes (87%)
- No (13%)

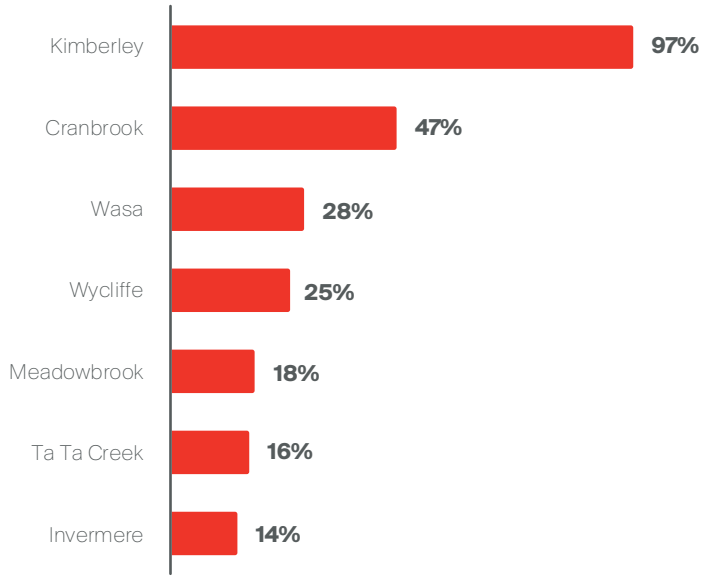


Respondents were then presented with a list of places in the Kimberley area and were asked to identify where their recreation activities take place. Almost all activities take place in Kimberley (97%) while approximately half take place in Cranbrook (47%). Refer to the graph for additional findings.

Respondents were able to share other places that their recreation activities take place. The locations are presented below:

- East Kootenay
- Canal Flats
- Canmore
- Squamish
- Edgewater
- Radium
- Fernie
- Golden
- Jaffray
- Koocanoosa
- Calgary
- Salmon Arm
- Sparwood
- St. Mary Lake
- Victoria

Where Does Your Household's Parks and Recreation Activities Take Place?



Open Access Survey Findings – Where Does Your Households Parks and Recreation Activities Take Place?

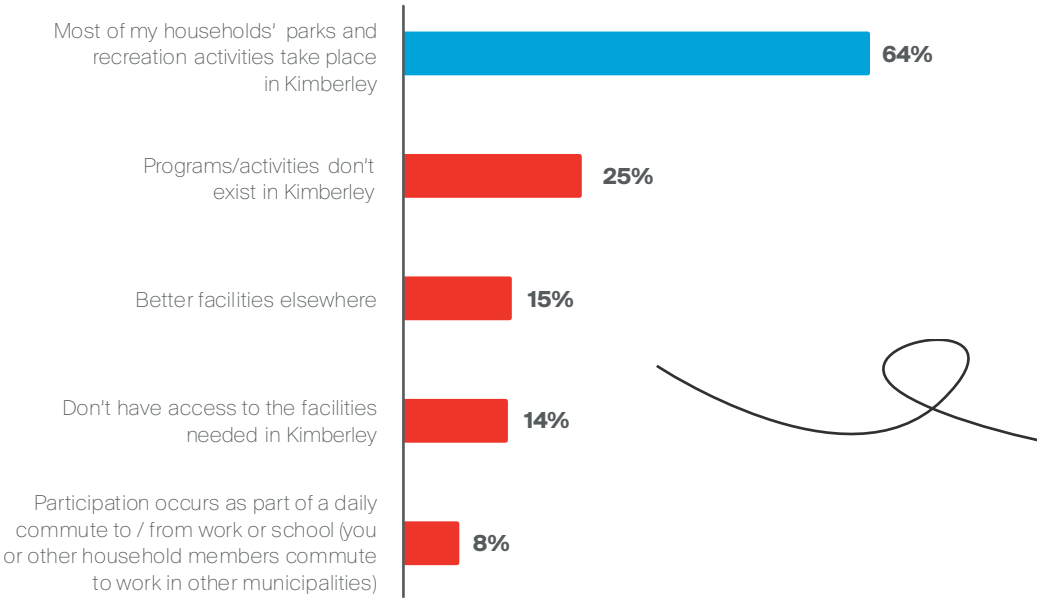
- Kimberley (97%)
- Wycliffe (39%)
- Cranbrook (34%)
- Wasa (25%)

Respondents were then asked why their households parks and recreation activities occur outside of Kimberley. One-quarter of respondents (25%) said they participate in recreation activities outside of Kimberley because the programs and activities do not exist in the City. Notably, approximately two-thirds of respondents (64%) said most of their activities take place in Kimberley.

Respondents were able to share other reasons they participate in recreation activities outside of Kimberley. The most frequent responses are presented below:

- Desire to seek variety.
- To participate in outdoor activities such as birding, camping, nature exploration, mountain biking and wood gathering.
- For socialization.
- To access additional trails.
- To travel.

Reasons Household's Parks and Recreation Activities Take Place Outside of Kimberley



Open Access Survey Findings – Reasons Households Parks and Recreation Activities Take Place Outside of Kimberley

- Most of my households' parks and recreation activities take place in Kimberley (60%)
- Programs and activities do not exist in Kimberley (33%)
- Better facilities elsewhere (23%)
- Don't have access to the facilities needed in Kimberley (15%)

Subsegment Analysis

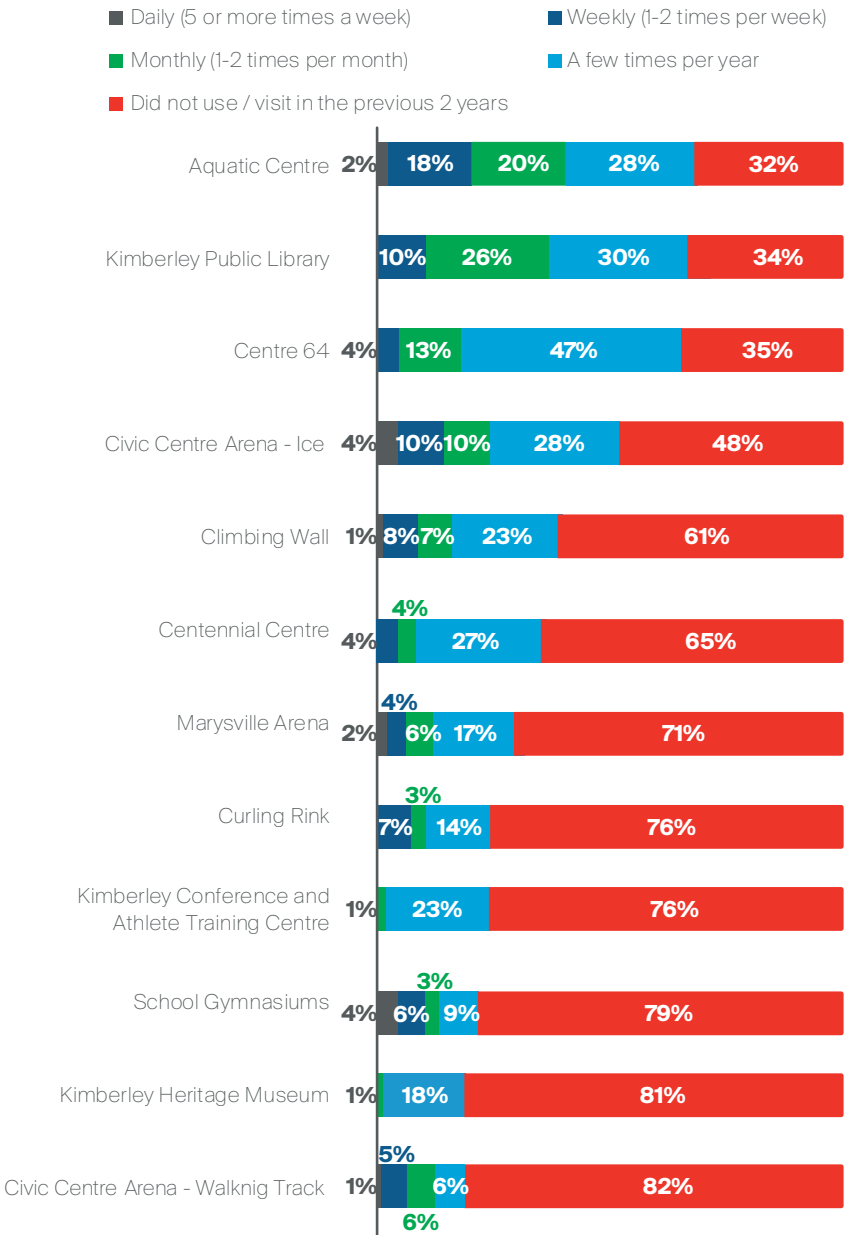
- Those who are dissatisfied with the availability of parks and recreation opportunities in Kimberley are more likely to say they participate in activities outside of Kimberley because the programs and activities do not exist (46%) than those who are satisfied (22%).
- Those who are dissatisfied with the availability of parks and recreation opportunities in Kimberley are more likely to say they participate in activities outside of Kimberley because they do not have access to the facilities needed in Kimberley (39%) than those who are satisfied (11%).



Respondents were then presented with a list of indoor facilities and amenities and were asked to indicate how frequently a member of their household visits each in a typical year. As illustrated in the accompanying graph, approximately two-thirds of respondents use the aquatic centre (68%). Of those that use the aquatic centre, approximately one-third (28%) do so a few time per year while approximately one-quarter (18%) use the aquatic centre weekly (1-2 times per week). Over one-quarter of respondents (26%) use the library on monthly basis (1-2 time per month). Notably, approximately half of respondents (47%) use Centre 64 a few times per year. Refer to the graph for additional findings.

Indoor Facilities and Amenities

Frequency of Use



Open Access Survey Findings – Indoor Facilities and Amenities Frequency of Use

Daily (5 or more times a week)

- Aquatic Centre (5%)
- Civic Centre – Walking track (5%)
- Climbing wall (5%)

Weekly (1-2 times per week)

- Aquatic Centre (25%)
- Civic Centre Arena – Ice (16%)
- Kimberley Public Library (12%)

Monthly (1-2 times per month)

- Kimberley Public Library (30%)
- Aquatic Centre (18%)
- Centre 64 (16%)

A few times per year

- Centre 64 (48%)
- Centennial Centre (33%)
- Aquatic Centre (31%)

Subsegment Analysis

- Those who have lived in Kimberley for less than 1 year are more likely to say they use the Aquatic Centre a few times per year (57%) than those who have lived in Kimberley for 1-5 years (21%).
- Those who have lived in Kimberley for 6-10 years are more likely to say they use the climbing wall a few times (27%) per year than those who have lived in Kimberley for less than 1 year (0%).

Regarding the use of outdoor facilities and amenities, respondents were asked to indicate their frequency of use for each. Almost all respondents (89%) said they use the Kimberley Nature Parks trail in the spring and summer. Of those who said they use the Nature Park Trails, over one-third said they use the trail on a weekly basis (1-2 times per week). In similar proportions (29%), twenty-nine percent of respondents said they use the trail on a daily basis (5 or more times per week). Notably, almost all (83%) respondents said they also use Northstar Rails to Trails (spring/summer) and the Nature Trail (winter use) frequently (79%).

Outdoor Facilities and Amenities

Frequency of Use

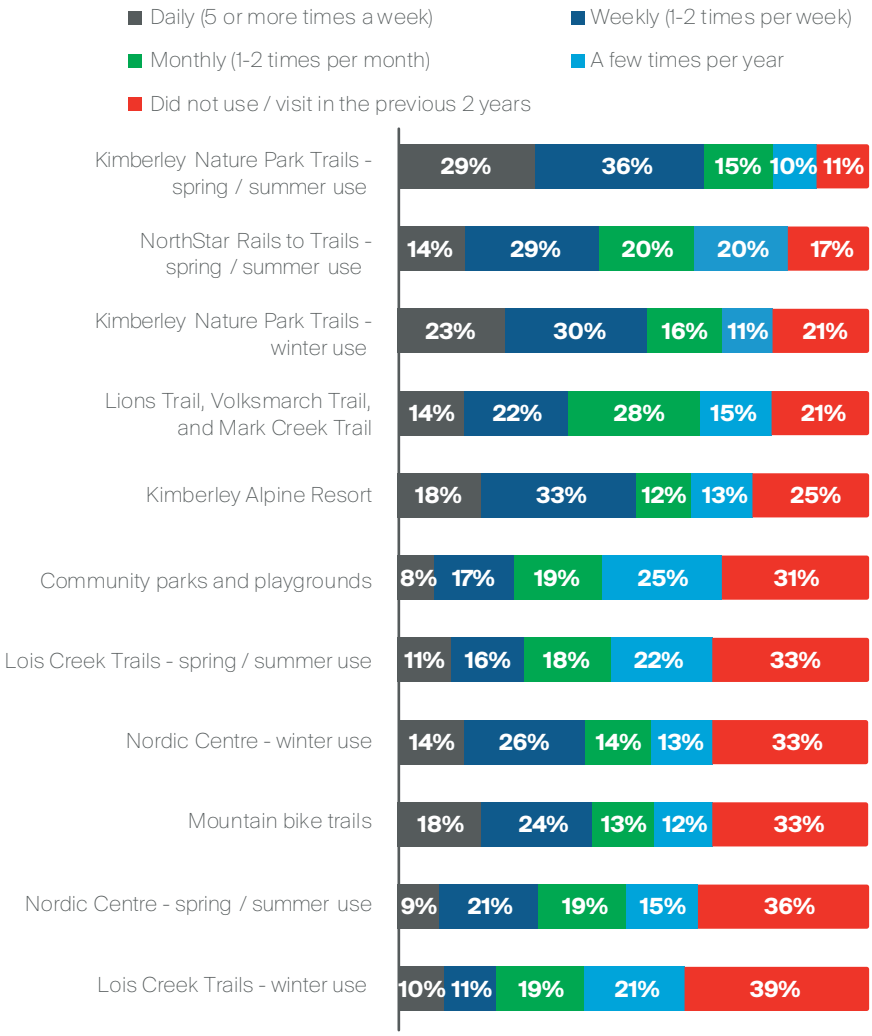


Chart continues on the following page.

Open Access Survey Findings – Outdoor Facilities and Amenities Frequency of Use

Daily (5 or more times a week)

- Kimberley Nature Park trails – spring/summer use (26%)
- Kimberley Nature Park trails – winter use (21%)
- North Star Rails to Trails – spring/summer use (16%)

Weekly (1-2 times per week)

- Kimberley Alpine Resort (36%)
- Kimberley Nature Park trails – spring/summer use (34%)
- North Star Rails to Trails – spring/summer use (30%)

Monthly (1-2 times per month)

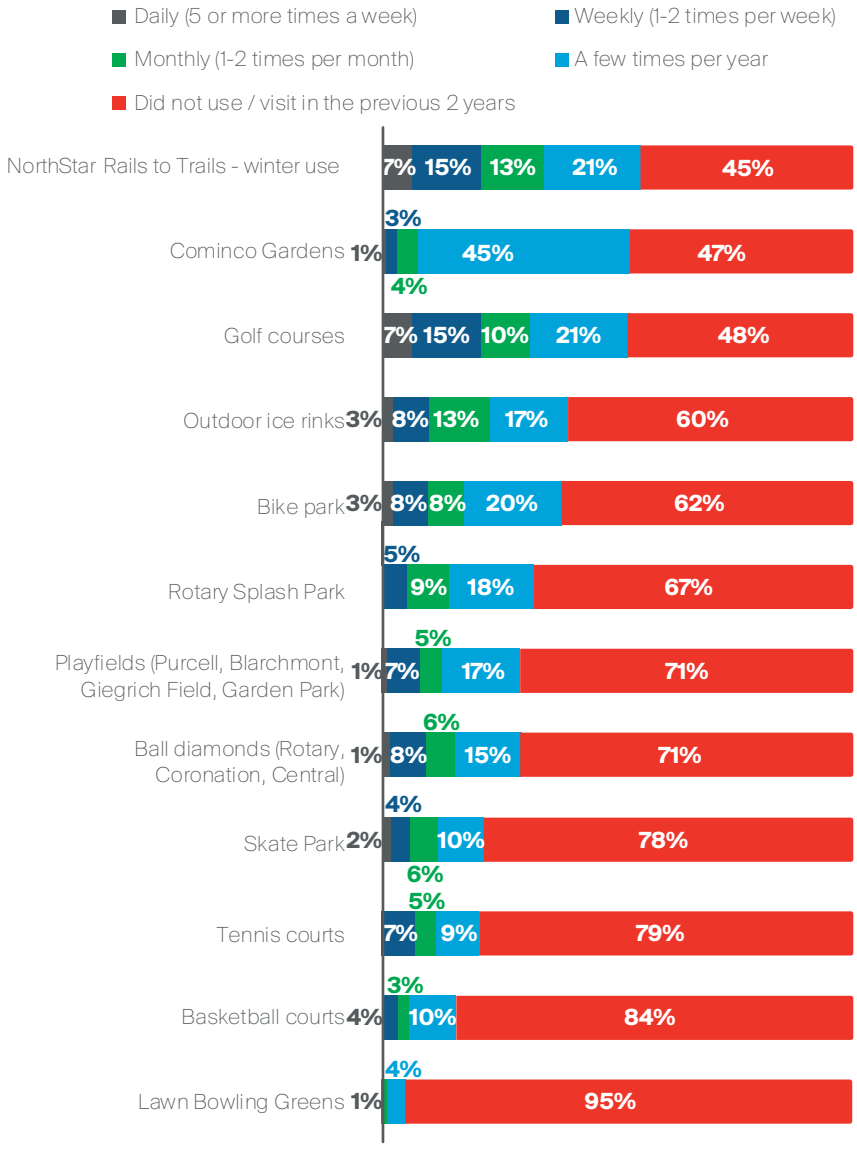
- Lions Trail, Volksmarch trail, Mark Creek Trail (26%)
- North Star Rails to Trails – winter use (26%)
- Nordic Centre – spring/ summer use (23%)

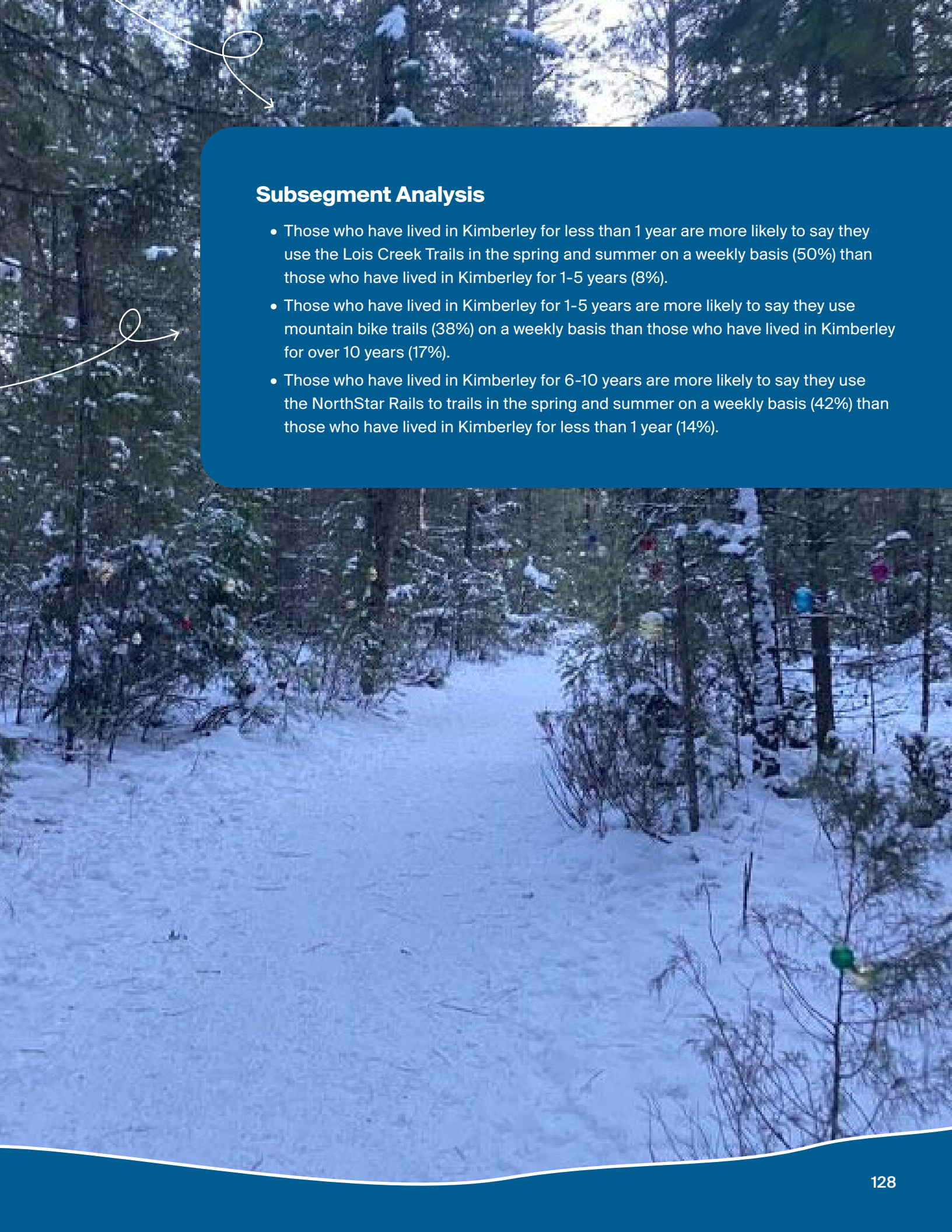
A few times per year

- Comico Gardens (34%)
- Community parks and playground (20%)
- Lois Creek Trails – winter use (21%)

Outdoor Facilities and Amenities

Frequency of Use





Subsegment Analysis

- Those who have lived in Kimberley for less than 1 year are more likely to say they use the Lois Creek Trails in the spring and summer on a weekly basis (50%) than those who have lived in Kimberley for 1-5 years (8%).
- Those who have lived in Kimberley for 1-5 years are more likely to say they use mountain bike trails (38%) on a weekly basis than those who have lived in Kimberley for over 10 years (17%).
- Those who have lived in Kimberley for 6-10 years are more likely to say they use the NorthStar Rails to trails in the spring and summer on a weekly basis (42%) than those who have lived in Kimberley for less than 1 year (14%).

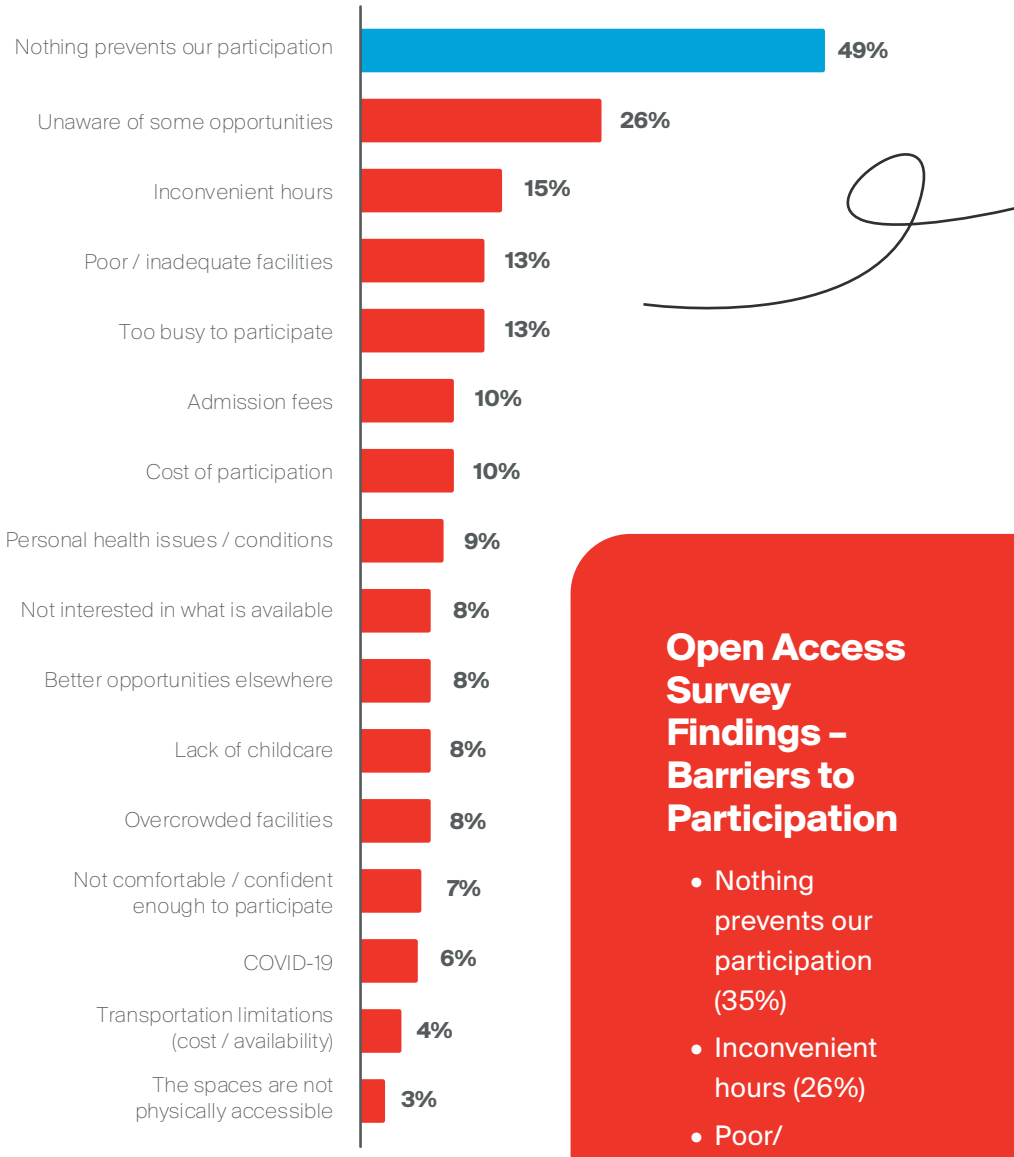
Parks and Recreation Services Assessment

Next, respondents were asked to identify barriers that prevent household members from participating in recreation opportunities in Kimberley. As illustrated in the accompanying graph, approximately one-quarter of respondents said they are unaware of some opportunities. Notably, approximately half (49%) said that nothing prevents their participation in recreation activities in Kimberley.

Respondents were able to share additional barriers they face when trying to access parks and recreation opportunities. Responses are presented below:

- Age limitations.
- Aggressive wildlife.
- Not enough programming opportunities in Kimberley.
- The operating hours in Kimberley are inconsistent.
- There is lack of river access.
- Additional amenities at the aquatics centre would draw more people in, such as steam rooms and sauna.

Barriers to Participation



Open Access Survey Findings – Barriers to Participation

- Nothing prevents our participation (35%)
- Inconvenient hours (26%)
- Poor/ inadequate facilities (25%)
- Unaware of some opportunities (21%)

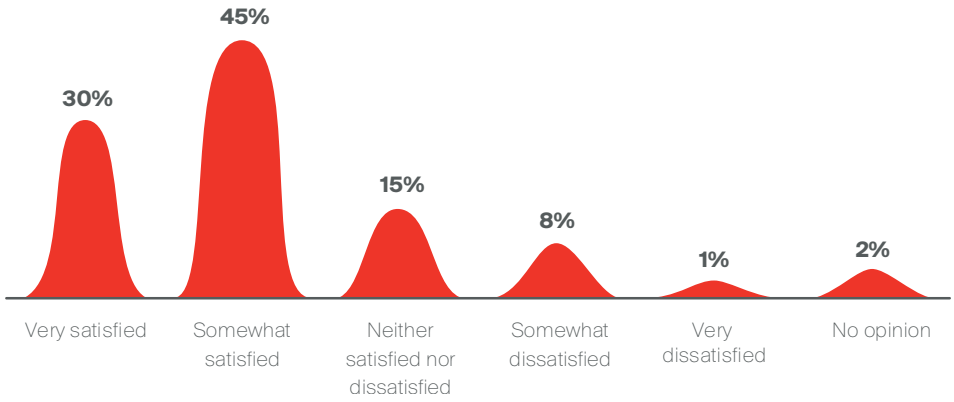


Subsegment Analysis

- Those who have lived in Kimberley for 1-5 years are more likely to say that inconvenient hours is a barrier they face (24%) than those who have lived in Kimberley for less than 1 year (8%).
- Those who are satisfied with the availability of parks and recreation opportunities in Kimberley are more likely to say nothing prevents their participation in parks and recreation opportunities (55%) than those who are dissatisfied (30%).
- Those who are dissatisfied with the availability of parks and recreation opportunities in Kimberley are more likely to say that a barrier they face is inconvenient hours (39%) than those who are satisfied (12%).

Respondents were then asked to indicate their satisfaction with parks and recreation opportunities in Kimberley. As illustrated in the accompanying graph, three-quarters of respondents are satisfied (very satisfied and satisfied). A minority (9%) are dissatisfied. Refer to the graph.

Satisfaction with the Overall Availability of Parks and Recreation Opportunities



Open Access Survey Findings – Satisfaction with the overall availability of parks and recreation opportunities

- Very satisfied (19%)
- Somewhat satisfied (60%)
- Neither satisfied nor dissatisfied (11%)
- Somewhat dissatisfied (9%)
- Very dissatisfied (2%)

Subsegment Analysis

- Those who have lived in Kimberley for less than 1 year are more likely to say they are very satisfied with the availability of parks and recreation opportunities in Kimberley (64%) than those who have lived in Kimberley for 6-10 years (15%)

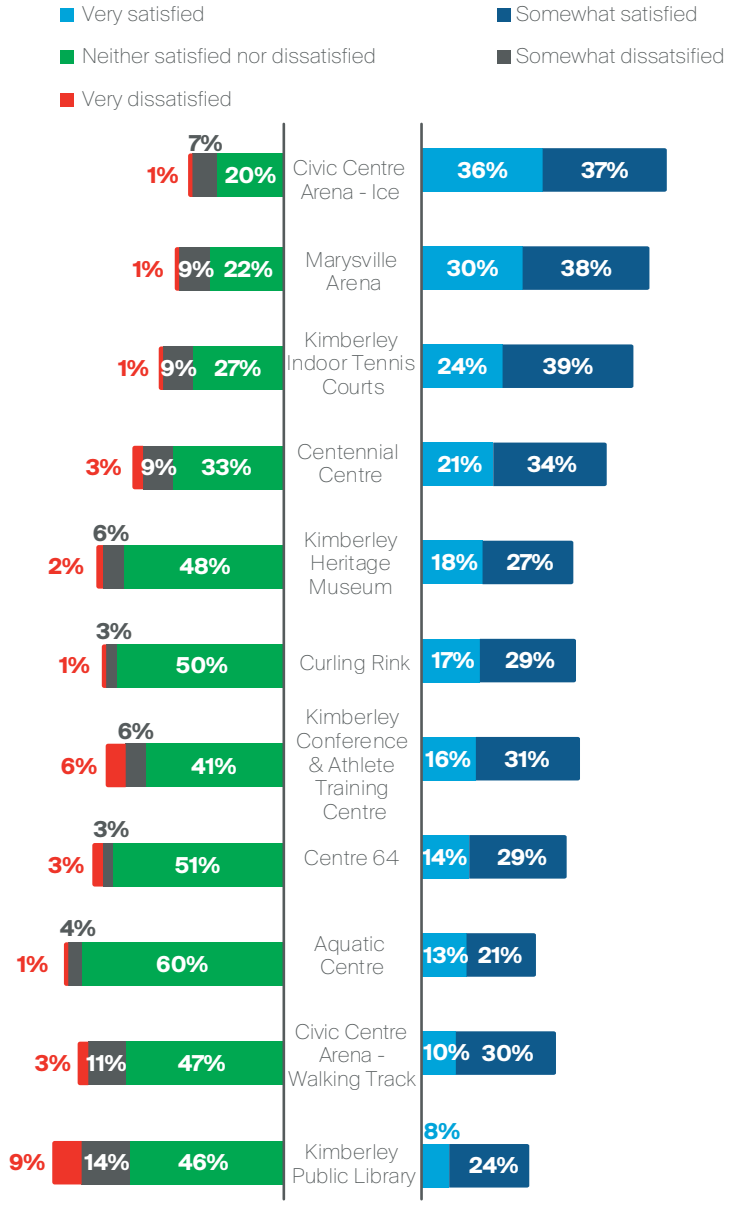
Respondents were then presented with a list of indoor facilities and amenities in Kimberley and were asked to identify their satisfaction level with each. Approximately three-quarters (73%) of respondents are satisfied (very satisfied and somewhat satisfied) with the Civic Centre Arena (Ice). In similar proportions, 68% of respondents are satisfied (very satisfied and somewhat satisfied) with the Marysville Arena (68%). Refer to the graph for additional findings.

Open Access Survey Findings – Satisfaction with Indoor Facilities in Kimberley

Very satisfied

- Kimberley Public Library (38%)
- Aquatic Centre (20%)
- Centre 64 (18%)
- Kimberley Hertiage Museum (16%)

Satisfaction with Indoor Facilities in Kimberley



A variety of reasons were provided to explain the satisfaction rating provided regarding indoor facilities. The most commonly mentioned are noted below.

Satisfied Response Themes:

- The aquatic centre is good for family and leisure swimming.
- The library staff are always friendly and helpful.
- We are satisfied with Centre 64, the Aquatic Centre and the Civic Centre however some upgrades are needed.
- Outdoor facilities and amenities such as the nature park, golf and skiing are great to use.
- The Aquatic Centre has inconsistent hours, if additional hours were added we would utilize lane swim hours more often.
- The Platzl is amazing for youth in the community.

Dissatisfied Response Themes:

- The Civic Centre is hard to access.
- The arenas are at the end of their life.
- We would enjoy the Aquatic Centre more if it was a community hub.
- The steam room has been neglected for years.
- More space for seniors programs is needed.
- There is an overall lack of maintenance of indoor recreation facilities in Kimberley.



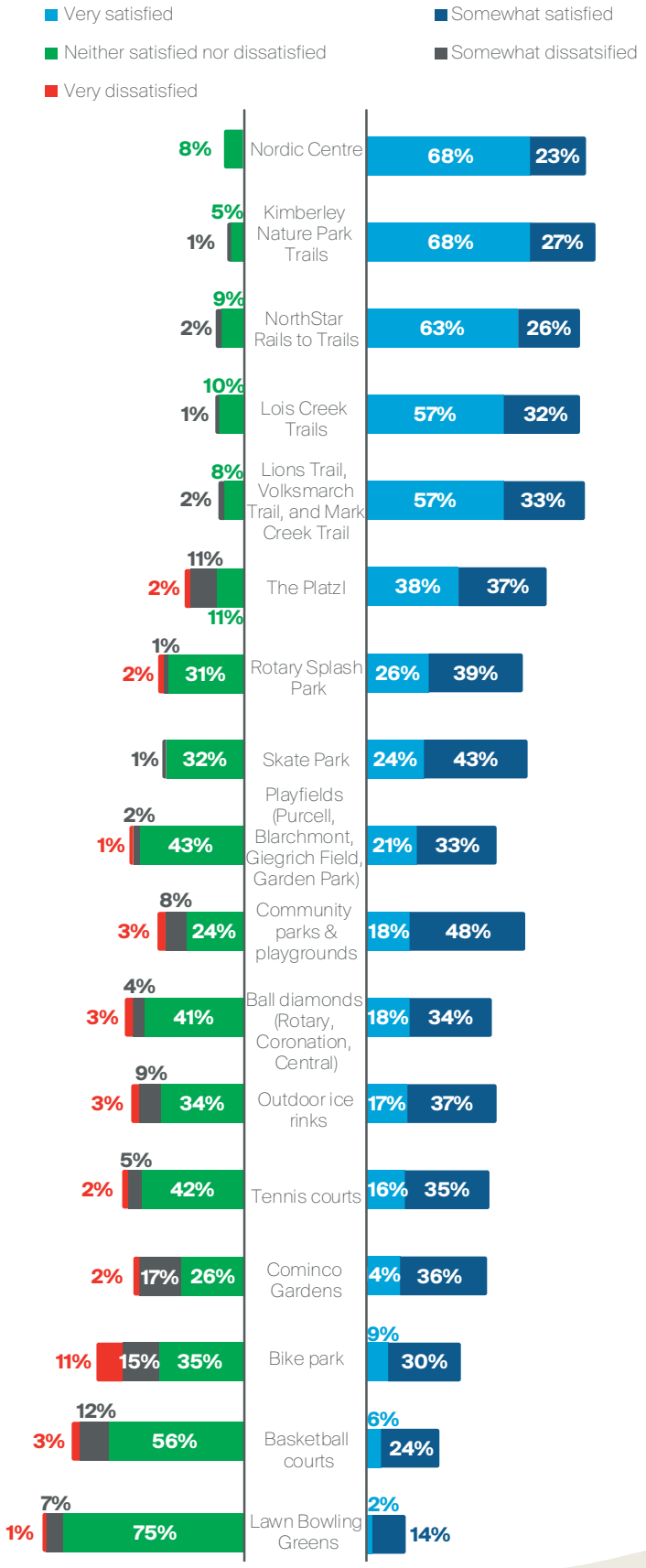
Regarding satisfaction levels with outdoor facilities and amenities, respondents were presented with a list of facilities and were asked to indicate their level of satisfaction. Almost all respondents are satisfied (very satisfied and somewhat satisfied) with the Kimberley Nature Park Trails (94%) the Nordic Centre (92%) and the Northstars Rails to Trails (89%).

Open Access Survey Findings – Satisfaction with Outdoor Facilities in Kimberley

Very satisfied

- Kimberley Nature Park Trails (66%)
- Lions Trail, Volksmarch Trail, Mark Creek Trail (60%)
- NorthStar Rails to Trails (52%)
- Lois Creek Trails (45%)

Satisfaction with Outdoor Facilities in Kimberley



A variety of reasons were provided to explain the satisfaction rating provided regarding outdoor facilities. The most commonly mentioned are noted below.

Satisfied

- Connection of the Northstars Rails to Trails to the Platzl would be great for the community and active transportation.
- Access to trails in Kimberley is great.
- All of the outdoor facilities and amenities in Kimberley are great.
- The Lois Creek Trails are a great asset to the community.
- The new bike park that is in progress is an exciting future amenity for Kimberley.

Dissatisfied

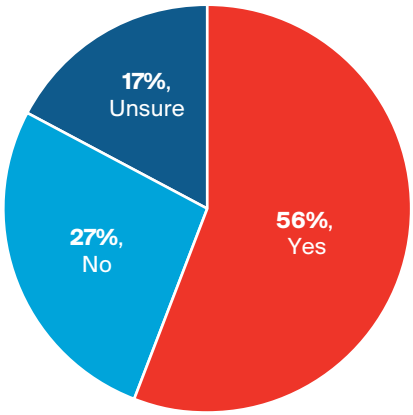
- The Platzl is a great space, however it needs to be maintained and upgraded. Winter maintenance could increase usage.
- Outdoor fields and playgrounds need maintenance.
- There is a need for separate pickleball and tennis courts.
- Cominco Gardens needs maintenance.
- The public washrooms need to be open year round.



Future Priorities and Focus Areas

Respondents were then asked if there are adequate parks and recreation facilities (indoor and outdoor) in Kimberley. As illustrated in the accompanying graph, over half (56%) said there are adequate facilities, while approximately one-third (27%) said there are not adequate facilities in the City.

Are there Adequate Parks and Recreation Facilities in Kimberley?

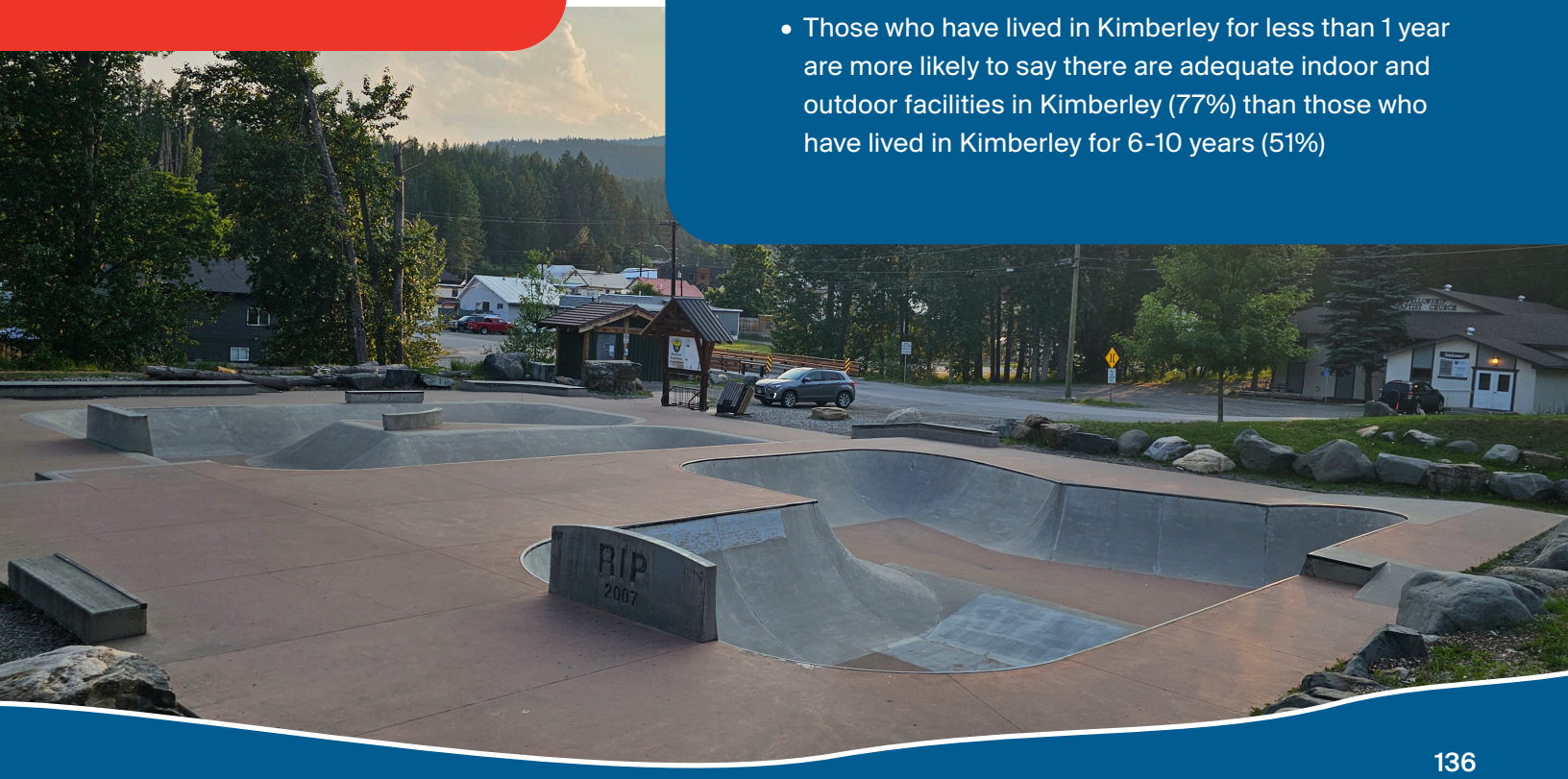


Open Access Survey Findings – Are There Adequate Parks and Recreation Facilities in Kimberley?

- Yes (32%)
- No (48%)
- Unsure (20%)

Subsegment Analysis

- Those who have lived in Kimberley for less than 1 year are more likely to say there are adequate indoor and outdoor facilities in Kimberley (77%) than those who have lived in Kimberley for 6-10 years (51%)



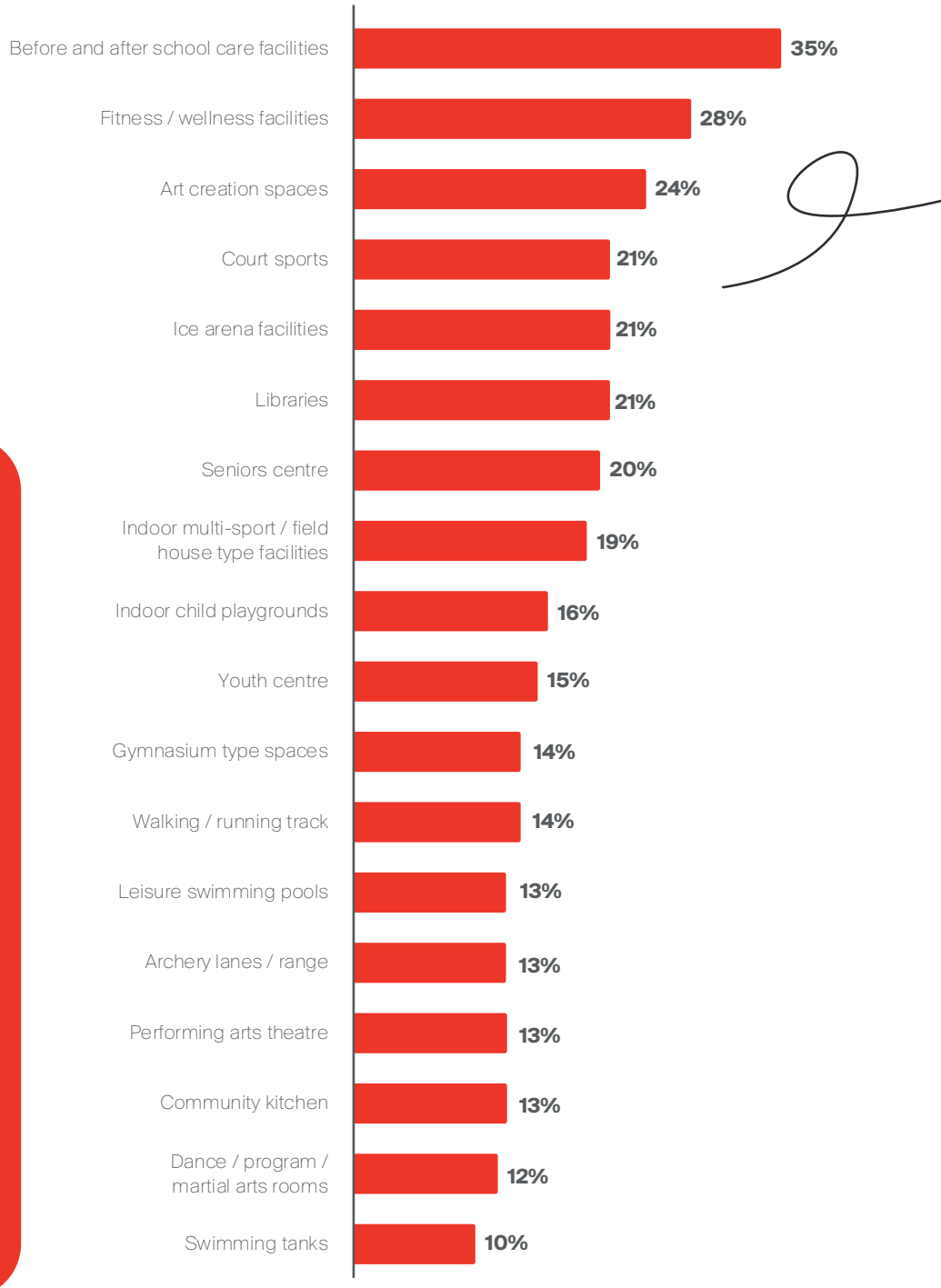
Respondents who said there are not adequate facilities or those who were unsure were presented with a list of indoor recreation facilities and asked to identify five (5) that should be more readily available or enhanced in Kimberley. Approximately one-third of respondents identified before and after school care facilities (35%) and fitness and wellness facilities (28%) as facilities that should be more readily available or enhanced. Art creation spaces (24%), court sports (21%) and ice arena facilities (21%) were also identified as facilities and amenities that should be more readily available or enhanced in Kimberley.

Open Access Survey Findings – Indoor Facilities and Amenities that Should be More Readily Available or Enhanced in Kimberley

- Before and after school care facilities (32%)
- Court sports (32%)
- Libraries (23%)
- Art creation spaces (21%)
- Fitness and wellness facilities (21%)
- Indoor child playgrounds (21%)
- Leisure swimming pools (21%)

Indoor

Facilities and Amenities that Should be More Readily Available or Enhanced in Kimberley



Subsegment Analysis

- Those who have lived in Kimberley for 1-5 years are more likely to say that art creatin spaces are more needed (42%) than those who have lived in Kimberley for over 10 years (18%).
- Those who have lived in Kimberley for 6-10 years are more likely to say that before and after school care facilities are needed (40%) than those who have only lived in Kimberley for less than 1 year (14%).
- Those who have lived in Kimberley for 6-10 years are more likely to say that court sports are more needed (31%) than those who have lived in Kimberley for more than 10 years (15%).
- Those who have lived in Kimberley for over 10 years are more likely to say that ice arena facilities are needed (31%) than those who have lived in Kimberley foe 1-5 years (7%).
- Those who are dissatisfied with the availability of parks and recreation opportunities in Kimberley are more likely to say that art creation spaces are more needed (46%) than those who are satisfied with the availability of opportunities (24%).

A variety of additional indoor facilities and spaces were identified as facilities that should be more readily available or enhanced in Kimberley. The most common are presented below:

- A community kitchen with a learning classroom.
- A multi-use community centre with all amenities in one location.
- A bowling alley
- Co-working spaces
- Indoor golf simulator
- Indoor bike park
- Indoor pickleball facility
- Pottery studio
- Squash courts
- Trampoline park
- Yoga studio

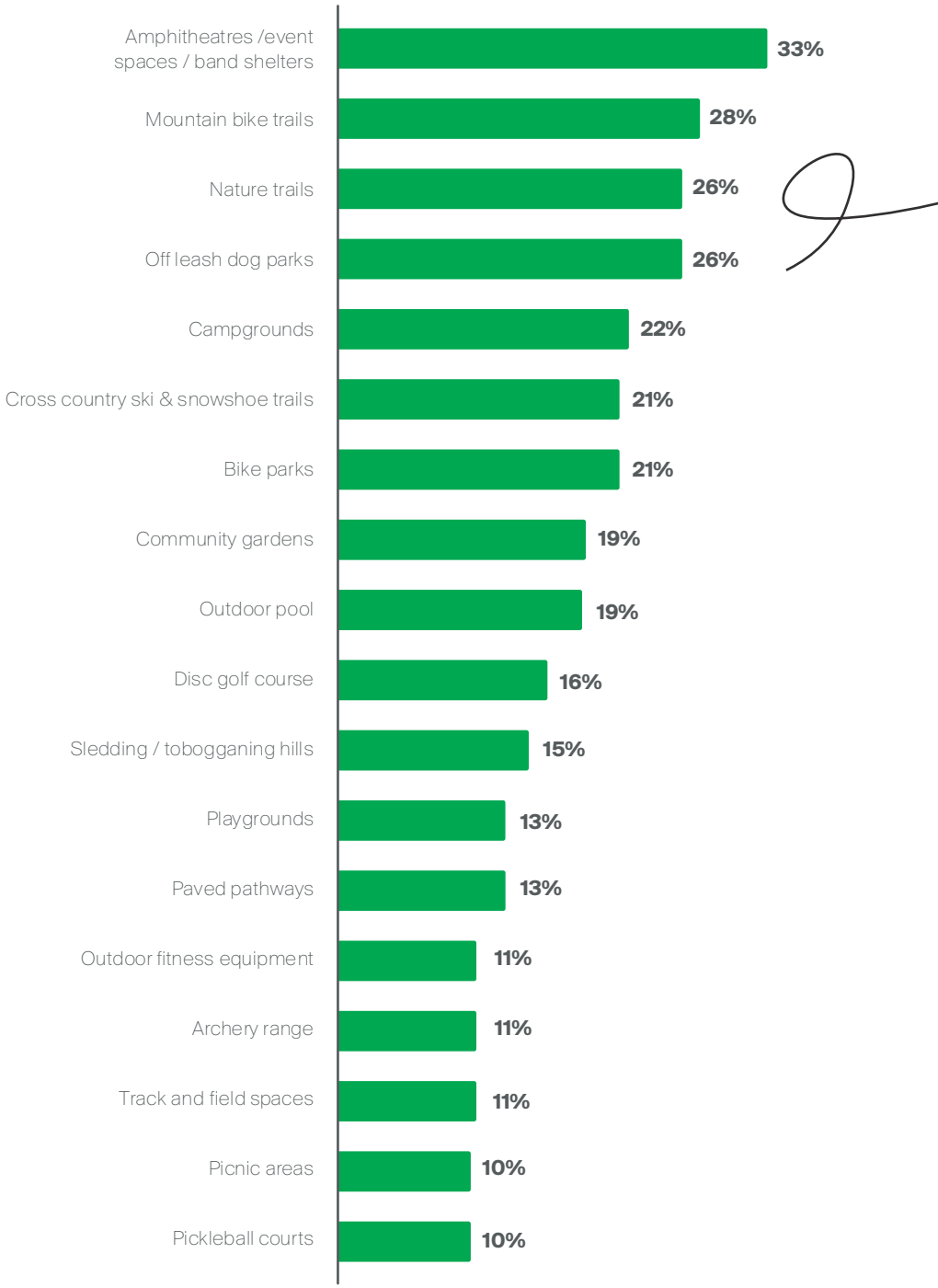
Regarding outdoor facilities and amenities, one-third of respondents identified amphitheaters and event spaces are a facility that should be more readily available or enhanced (33%). In very similar proportions, mountain bike trails (285), nature trails (26%), off leash dog parks (26%) and campgrounds (22%) were also identified as facilities and amenities that need to be more readily available or enhanced in Kimberley.

Open Access Survey Findings – Outdoor Parks and Facilities that Should be More Readily Available or Enhanced in Kimberley

- Off leash dog parks (35%)
- Outdoor pool (29%)
- Cross country ski and snowshoe trails (24%)
- Paved pathways (24%)
- Ampitheatres, event spaces and band shelters (22%)
- Community gardens (22%)
- Mountain bike trails (22%)

Outdoor

Parks and Facilities that Should be More Readily Available or Enhanced in Kimberley



Subsegment Analysis

- Those who have lived in Kimberley for less than 1 year are more likely to say that cross country ski and snowshoe trails are needed (43%) than those who have lived in Kimberley for over 10 years (23%).
- Those who have lived in Kimberley for less than 1 year are more likely to say that off leash dog parks are needed 43% than those who have lived in Kimberley for 1-5 years (21%).

A variety of additional outdoor facilities and spaces were identified as facilities that should be more readily available or enhanced in Kimberley. The most common are presented below:

- Better access to St. Mary River
- Implement an urban green space plan
- A fully fenced dog park
- Beach volleyball courts
- Better connectivity between trails in the community (between downtown and Platzl and the Nordic Centre)
- Outdoor fire pits and community gathering spaces
- Increase the size of ski facilities
- Water bottle fill stations along the trails
- Safer sidewalks
- Shaded areas in parks
- Better winter trail grooming

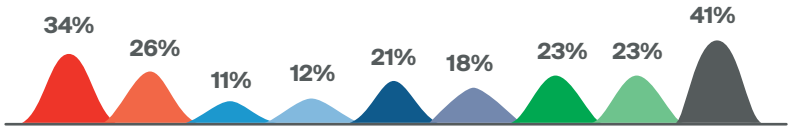
Programming

Respondents were provided with a list of programming types and were asked to identify if each should be more readily available in Kimberley based on age. As illustrated in the graph, approximately half (41%) said water education and safety for children aged 0-9 years and nature and outdoor programming for youth aged 10-18 years (41%) should be more readily available or enhanced in Kimberley.

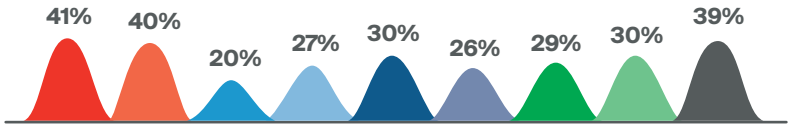
Children & Youth

Programming by Age

- Nature / outdoor education programming
- Environmental stewardship activities and programs
- Fitness and wellness programming (yoga, spin class)
- Casual recreation programming ("drop-in" and unstructured types of programs. Like: horticulture, basketball, pickleball)
- Arts / culture programming (pottery, beading, etc.)
- Organized sports teams, leagues, and clubs
- Programs for individuals facing social, physical, or cognitive barriers to participation
- Programs that encourage socialization
- Water education and safety



Children (0 - 9 years old)



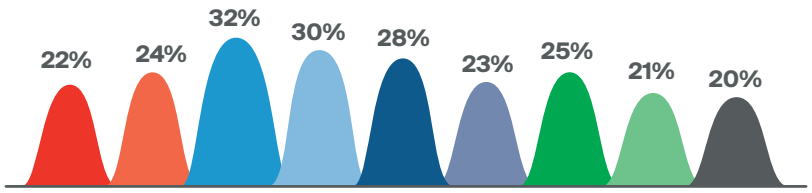
Youth (10 - 18 years old)

Nature and outdoor education programming (41%), fitness and wellness programming for adults aged 19-39 years (32%), casual recreation programming for adults aged 40-64 years (39%) and programs that encourage socialization for seniors aged 65 years and older (36%) were also identified as programs that need to be more readily available in Kimberley.

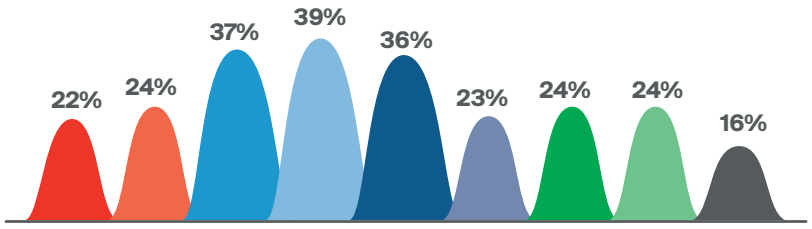
Adults & Seniors

Programming by Age

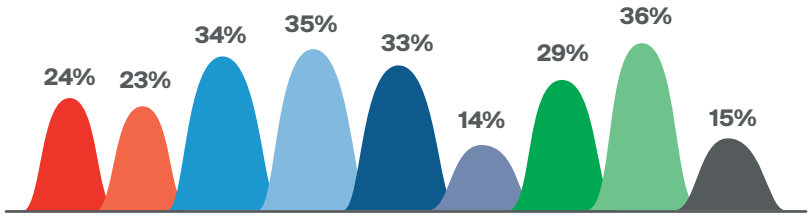
- Nature / outdoor education programming
- Environmental stewardship activities and programs
- Fitness and wellness programming (yoga, spin class)
- Casual recreation programming ("drop-in" and unstructured types of programs. Like: horticulture, basketball, pickleball)
- Arts / culture programming (pottery, beading, etc.)
- Organized sports teams, leagues, and clubs
- Programs for individuals facing social, physical, or cognitive barriers to participation
- Programs that encourage socialization
- Water education and safety



Adults (19-39 years)

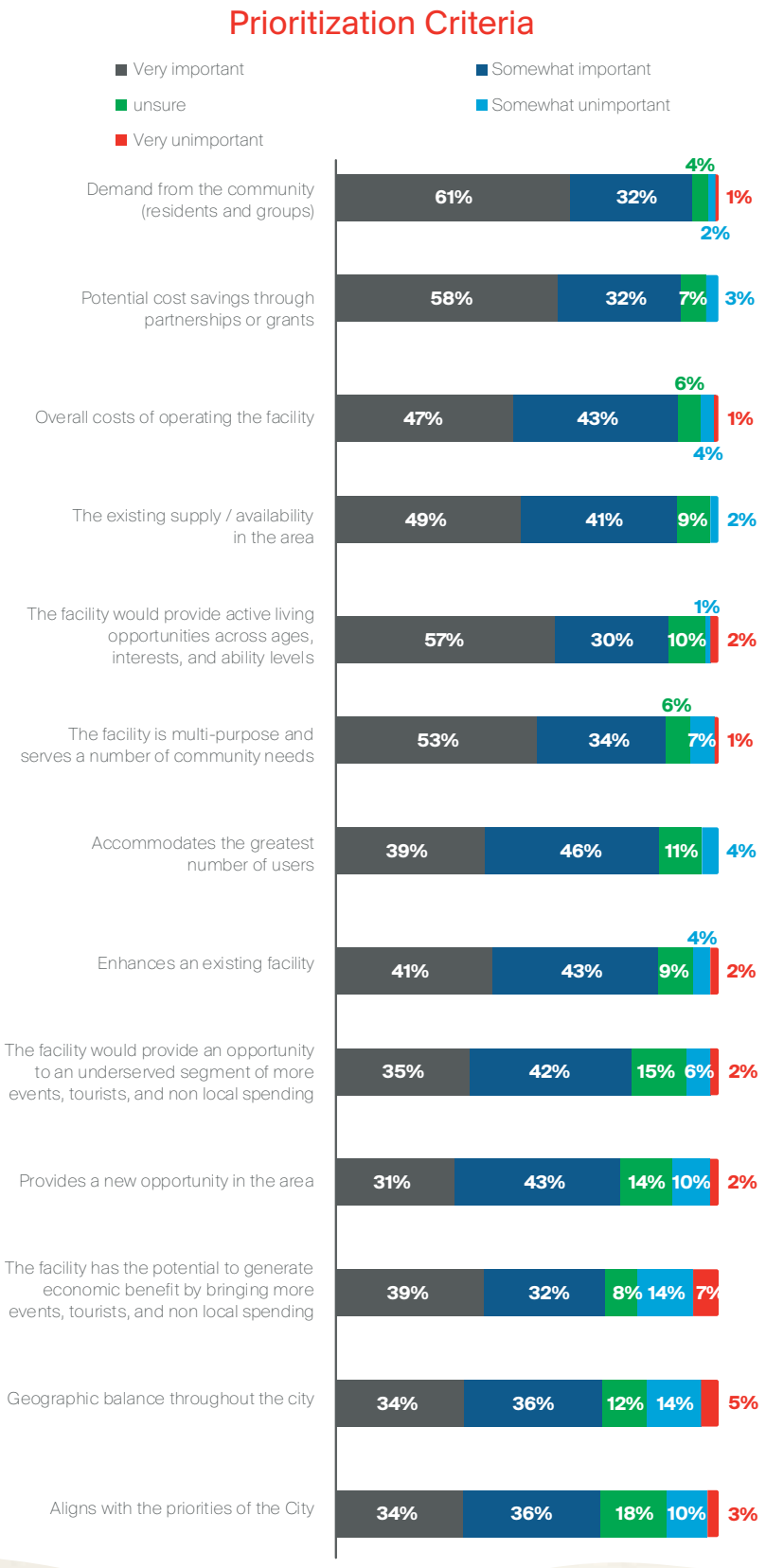


Adults (40-64 years)



Prioritization Criteria

When considering public investment in parks and recreation amenities and facilities there are limited resources available. Due to this, priorities must be determined. Respondents were provided with a list of factors that the City could use to prioritize investment in parks and recreation in Kimberley. For each factor they were asked to identify how important it should be when the City sets priorities. Approximately two-thirds identified demand from the community (61%), potential cost savings through partnerships or grants (58%) and the facility providing active living opportunities across ages, interests and ability levels (57%) as very important criteria for when the City makes decisions.



Open Access Survey Findings – Prioritization Criteria

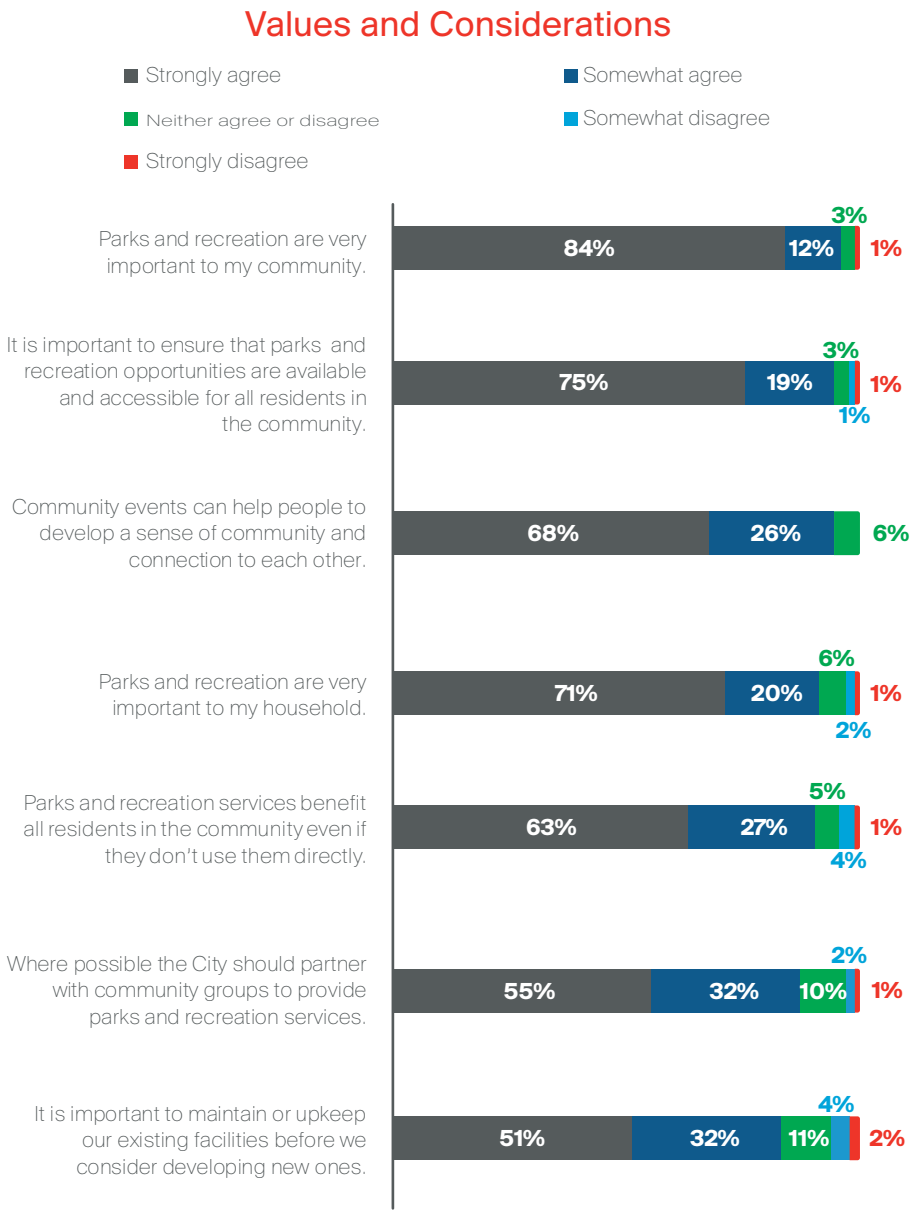
Very important

- The facility would provide active living opportunities across ages, interests, and ability levels (72%)
- The facility is multi purpose and serves a number of community needs (69%)
- Demand from the community (residents and groups) (62%)
- Potential cost savings through partnerships or grants (62%)
- Enhances an existing facility (55%)



Values and Considerations

Respondents were then presented with several statements regarding the provision of parks and recreation facilities and amenities in Kimberley. For each statement they were asked to identify the extent to which they agree. Almost all respondents strongly agree that parks and recreation are very important to their community (84%). Three-quarters of respondents also strongly agree that it is important to ensure that parks and recreation opportunities are available and accessible for all residents in the community (75%). Notably almost all (at least 83%) agree with all statements presented.





Open Access Survey Findings – Values and Considerations

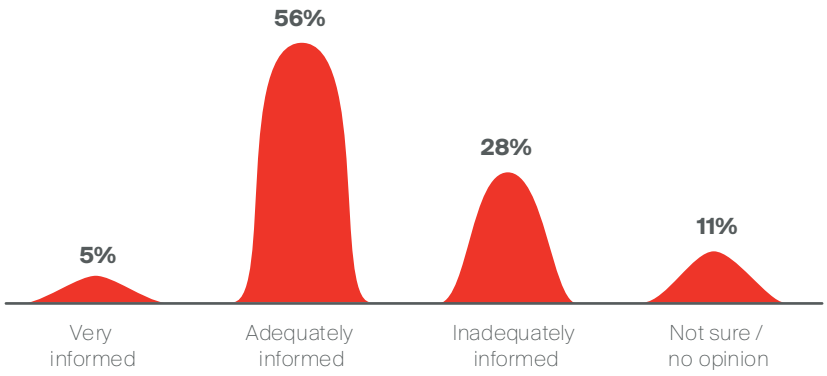
Strongly Agree Responses:

- Parks and recreation are very important to my household (86%)
- It is important to ensure that parks and recreation opportunities are available and accessible for all residents in the community (84%)
- Parks and recreation are very important to my community (78%)

Communications

As illustrated in the accompanying graph, approximately two-thirds (61%) are adequately informed or very well informed, while approximately one-third (28%) feel inadequately informed about parks and recreation in Kimberley.

How Informed Do You Feel About Parks and Recreation in Kimberley



Open Access Survey Findings – How Informed Do You Feel About Parks and Recreation in Kimberley

- Very informed (10%)
- Adequately informed (48%)
- Inadequately informed (36%)
- Not sure/not opinion (6%)

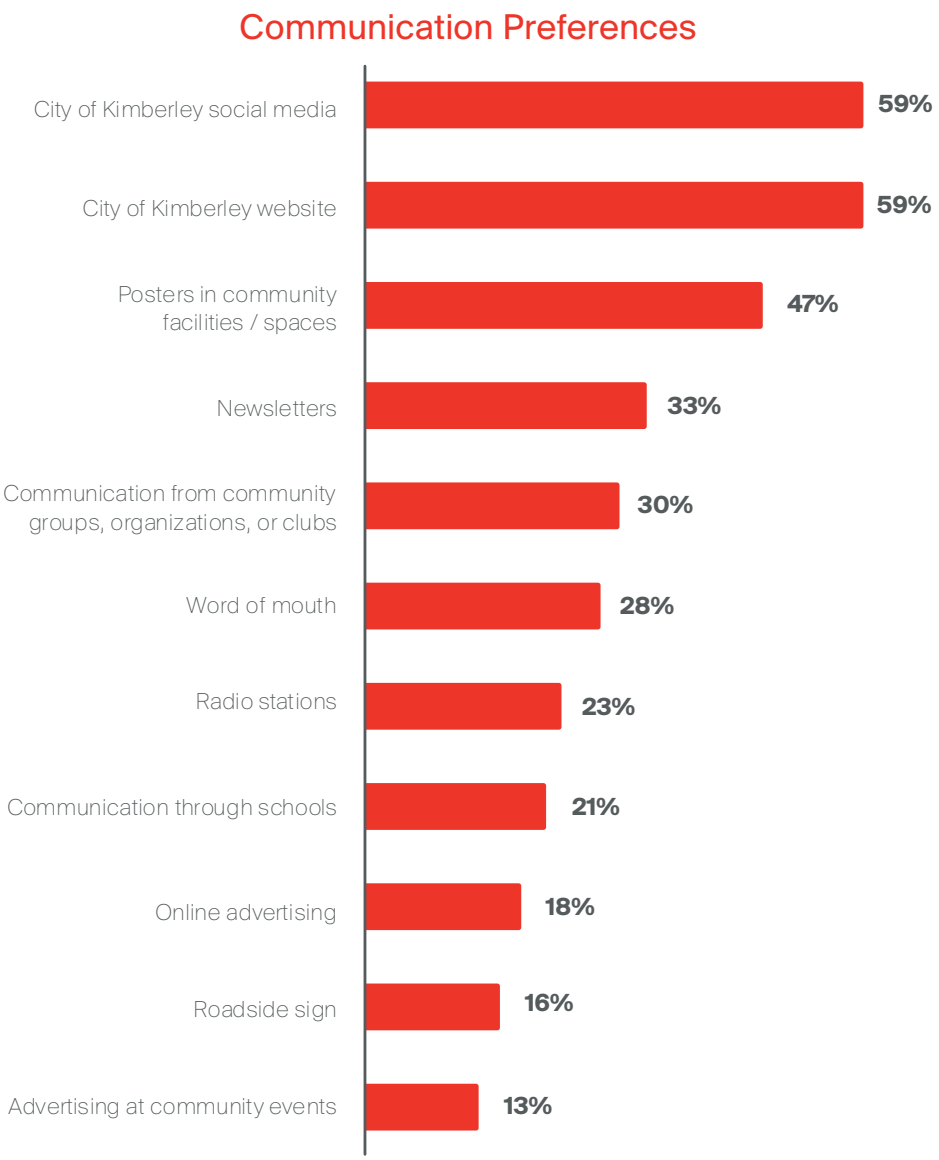
Subsegment Analysis

- Those who have lived in Kimberley for less than 1 year are more likely to say they are inadequately informed (50%) than those who have lived in Kimberley for over 10 years (27%).

When asked about their preferences for communication channels to learn about parks and recreation opportunities, approximately two-thirds (59%) identified the City of Kimberley Social Media and the City of Kimberley Website as their preferred ways to learn about parks and recreation in the City.

Open Access Survey Findings – Communication Preferences

- City of Kimberley Website (72%)
- City of Kimberley Social Media (62%)
- Posters in Community Facilities and Spaces (48%)
- Newsletters (32%)
- Word of Mouth (28%)

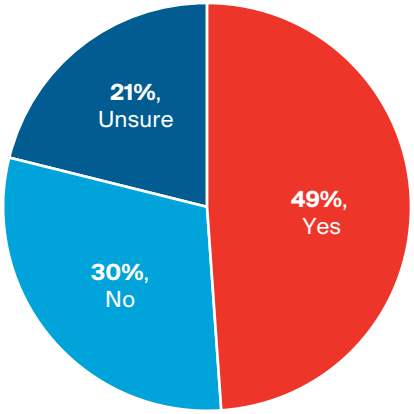


Willingness to Pay

The City of Kimberley facilities are paid for by a combination of tax support and fees paid by users. To ensure community needs regarding parks and recreation facilities, amenities and services are better met, respondents were asked a variety of questions regarding tax increases.

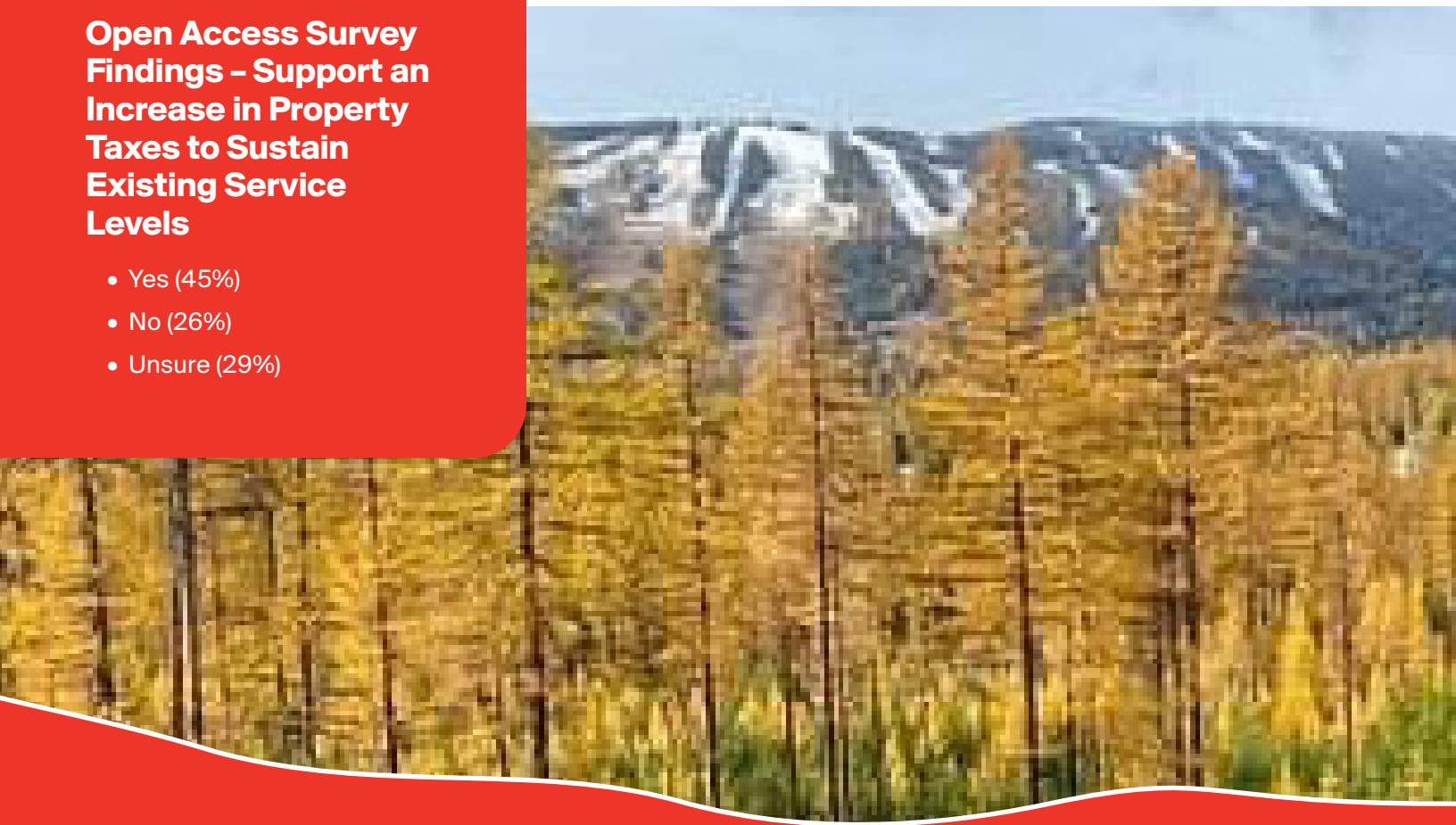
As illustrated in the accompanying graph, approximately half (49%) said they would support a property tax increase to sustain existing service levels. Approximately one-third (30%) would not support an increase.

Support an Increase in Property Taxes to Sustain Existing Service Levels



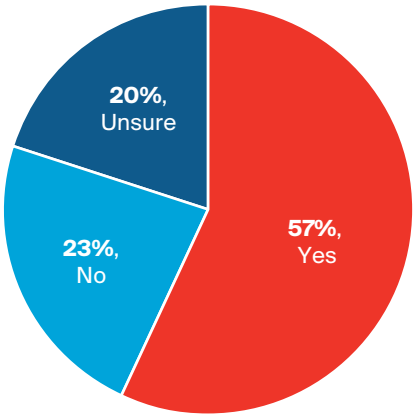
Open Access Survey Findings – Support an Increase in Property Taxes to Sustain Existing Service Levels

- Yes (45%)
- No (26%)
- Unsure (29%)



Considering enhancements to existing service their households use, respondents were asked if they would support an increase in taxes to support these enhancements. Approximately half (57%) said they would support an increase while approximately one-quarter would not support an increase.

Support an Increase in Property Taxes for Enhancements to Existing Services Your Household Members Use



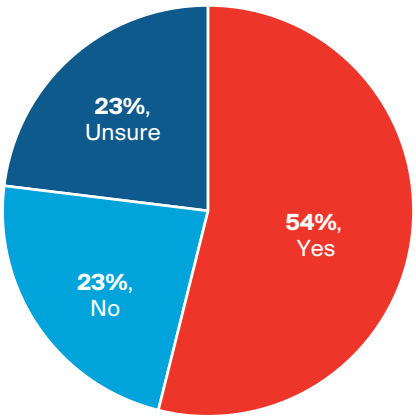
Open Access Survey Findings – Support an Increase in Property Taxes for Enhancements to Existing Services Your Household Members Use

- Yes (57%)
- No (20%)
- Unsure (24%)



Considering new services, respondents were asked if they would support an increase in property taxes for new services their household would use. Approximately half (54%) said they would support an increase while approximately one-quarter (23%) would not support and increase.

Support an Increase in Property Taxes for New Services Your Household Members Would Use



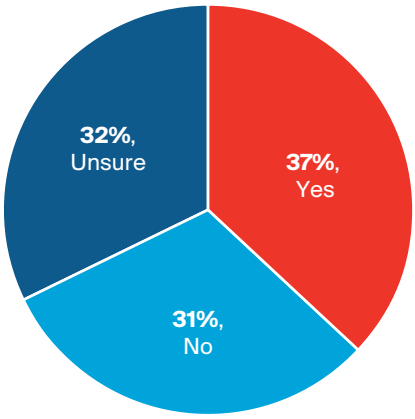
Open Access Survey Findings – Support an Increase in Property Taxes for New Services Your Household Members

- Yes (57%)
- No (20%)
- Unsure (24%)



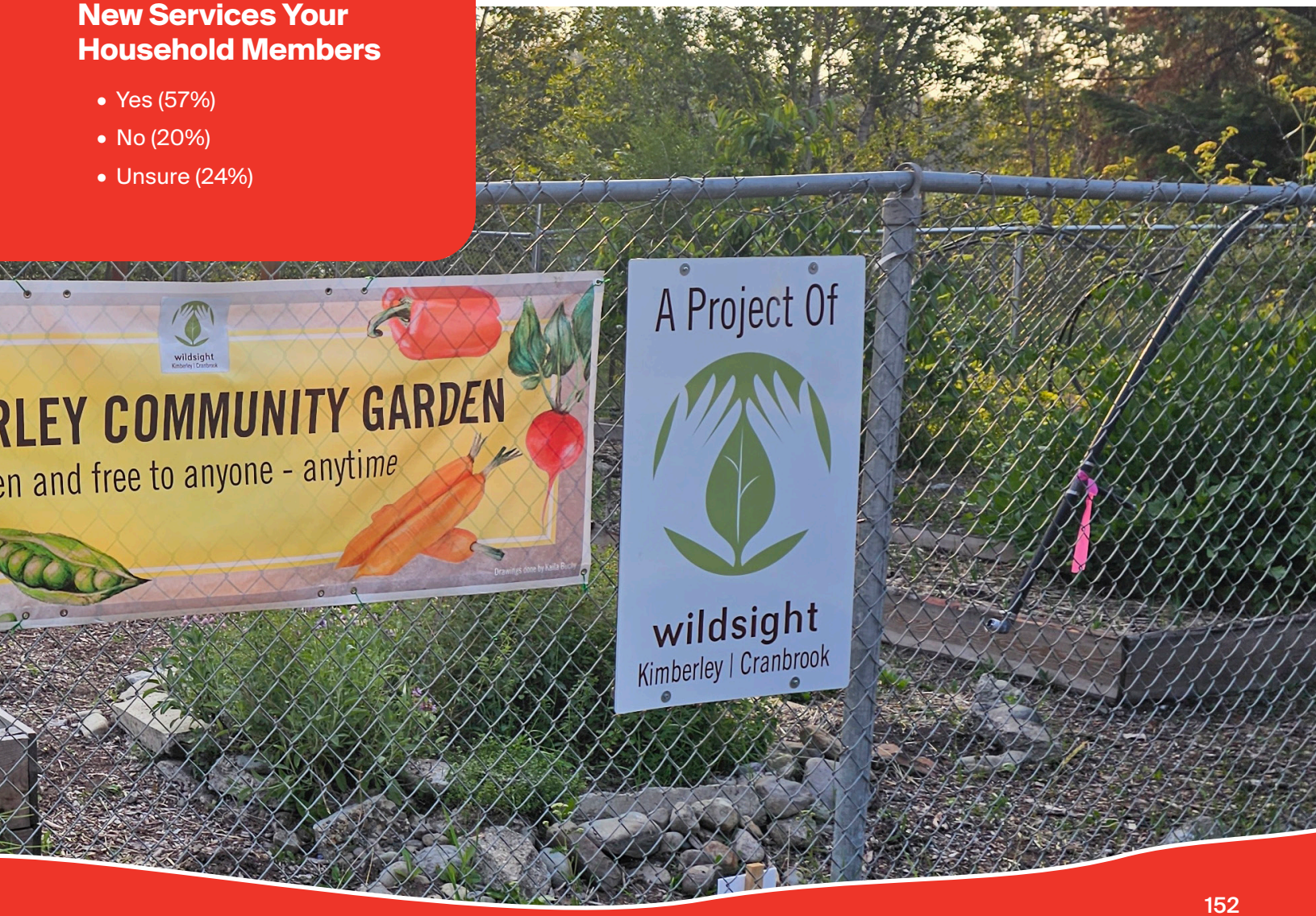
Respondents were then asked if they would support an increase in property taxes for services that are important to the broader community but that their household may not use. Approximately one-third (37%) would support an increase while in very similar proportions, 31% would not support an increase.

Support an Increase in Property Taxes for Services that are Important to the Broader Community but Your Household Members May Not Use



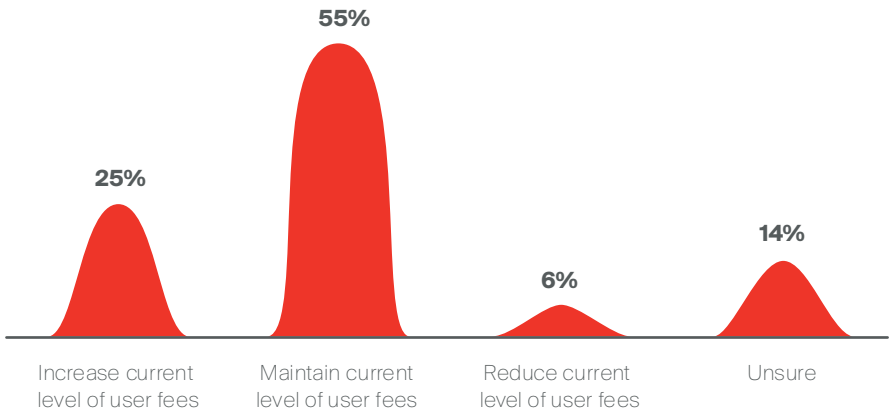
Open Access Survey Findings – Support an Increase in Property Taxes for New Services Your Household Members

- Yes (57%)
- No (20%)
- Unsure (24%)



Finally, respondents were asked to identify their level of support in relation to user fees for parks and recreation services. As illustrated in the accompanying graph, approximately half (55%) expressed support to maintain the current level of user fees.

Support in Relation to User Fees



Open Access Survey Findings – Support in Relation to User Fees

- Increase current level of user fees (32%)
- Maintain current levels of user fees (56%)
- Reduce current level of user fees (4%)
- Unsure (8%)



Other Comments

Respondents were able to share any other comments they had regarding the provision of parks and recreation in Kimberley. The responses are presented below.

- There is demand for a community bulletin, a playground and outdoor rink in Forest Crowne, upgraded arenas, more green spaces and parks, accessible and affordable programming for youth, affordable senior housing, a library and cultural centre, and improved communication and awareness of available facilities and programs.
- There are ranges of opinion on how to fund the future of parks and recreation in Kimberley. Those opinions include increasing taxes, investigating grant opportunities and seeking business sponsorships.
- There is concern with the high cost of living.
- There is a desire for more amenities for seniors.
- There should be a more balanced focus on facilities for all residents.
- Communication about existing programs could be improved.
- There should be an emphasis on conservation education for residents and toursits.
- Additional amenities such as garbage an recycle bins are needed at Platzl.

About Your Household

Respondents were asked several questions about their household to support analysis of the findings and contrast alignment with Census data. The responses are presented in the following table.

Do You Live in Kimberley?	
Yes	97%
No	3%
Where Do You Live? (Those who said no)	
Cranbrook	0%
Wycliffe	14%
Ta Ta Creek	0%
Skookumchuk	0%
Wasa	0%
Meadowbrook	43%
Other	43%
How Long Have You Lived in Kimberley	
Less than 1 year	5%
1-5 years	24%
6-10 years	18%
More than 10 years	53%

Household Composition by Age*	
0-4 years	5% (5%)
5-9 years	6% (5%)
10-14 years	7% (7%)
15-19 years	5% (5%)
20-29 years	5% (7%)
30-39 years	14% (7%)
40-49 years	18% (14%)
50-59 years	12% (12%)
60-69 years	15% (15%)
70-79 years	10% (11%)
80+ years	2% (7%)

**Figures in parenthesis reflect a comparison from the Statistics Canada Census of the Population, 2021*

Household Composition	
Couple with children	32%
Couple without children	42%
One parent family	4%
One-person household	11%
Multigenerational household (at least 3 generations)	4%
Two or more adults not a couple	3%
Prefer not to answer	4%



5.5. Community Group Survey

Overview

Community organizations in Kimberley were asked to participate in a survey in order to better understand their perspectives on the current state of facilities and future needs. In total 21 groups provided a response – please refer to Appendix B for a list of participating groups.

Provided as follows are findings from the survey. ***The survey link was sent to a main contact person for each group. That individual was asked to ensure responses considered the perspectives of all groups members.***

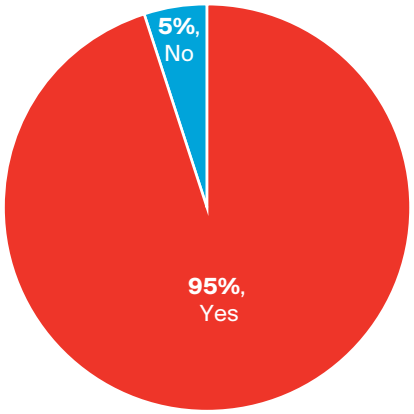
About Your Organization

The survey began by gathering information about organizations. Responding groups represented a variety of organizations and facility users including: ice users, gymnasium users, alpine (ski and snowboard) users, trails users and other who provide a diverse range of activities and programs in the community.

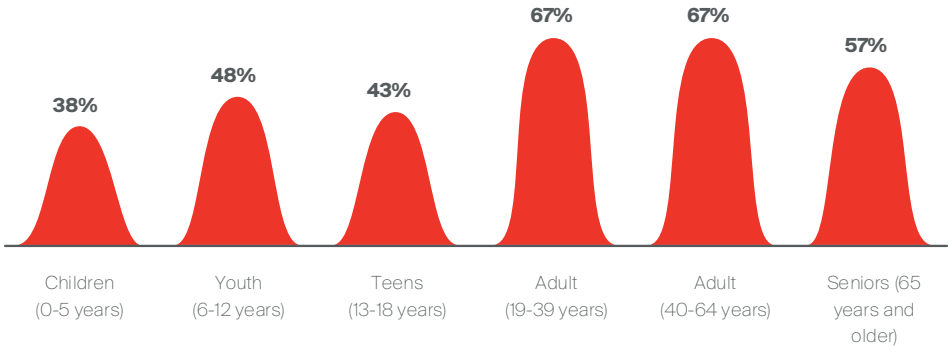
Responding groups were then asked if their organization provides sports, recreation and or arts programming. Almost all respondents (95%) said their organization does provide programming.

Next, responding groups were asked to identify which age group(s) best describe their primary participants or members. As illustrated in the accompanying graph, groups provide programs and services to a variety of aged with the most age groups served being adults aged 19-39 years (67%) and adults aged 40-64 years (67%).

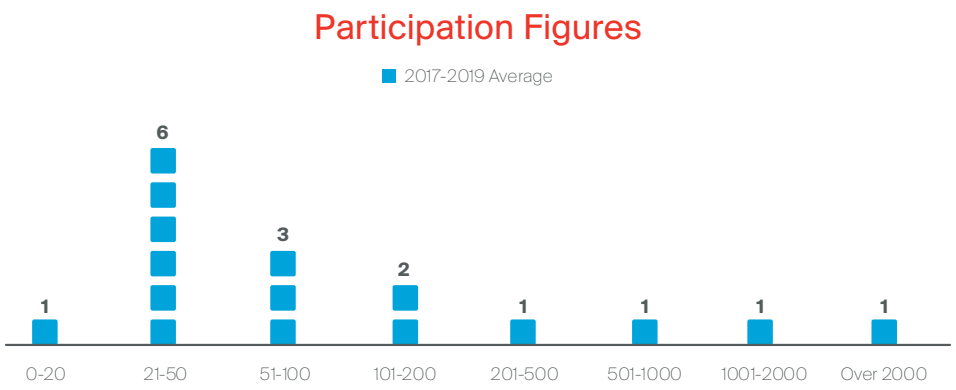
Does Your Organization Provide Sports, Recreation and or Arts Programming?



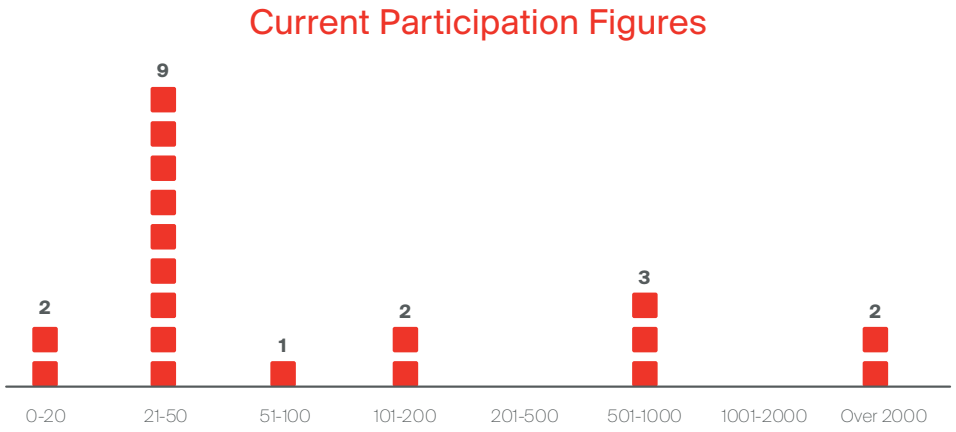
Primary Participant Age



Considering participation figures, respondents were asked to identify the average amount of participants in their organization from 2017-2019. As illustrated in the accompanying graph, approximately one-third (6 of 21 groups) averaged between 21-50 participants between 2017-2019.

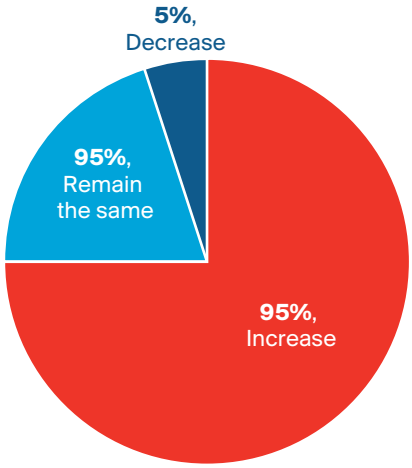


Regarding organizations current participation figures, approximately half (9 of 21) groups currently have between 21-50 participants or members.



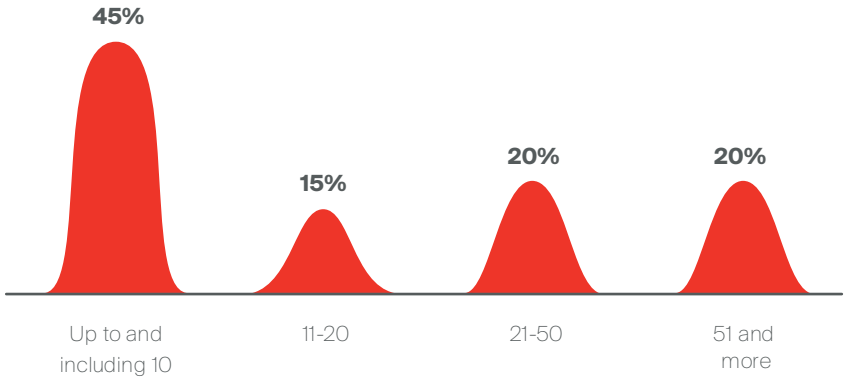
Next, responding groups were asked to identify their expectation for participation over the next few years. Three-quarters of respondents (75%) said they expect an increase in participation, while approximately one-quarter of respondents (20%) expect to remain the same.

Expectation for Participant/Member Figures Over the Next Few Years



Responding groups were then asked to identify the number of volunteers that regularly support their organization. Approximately half (45%), said that up to and including 10 volunteers support their organization, while approximately a quarter (20%) said that 21-50 and 51 or more volunteers support their organization.

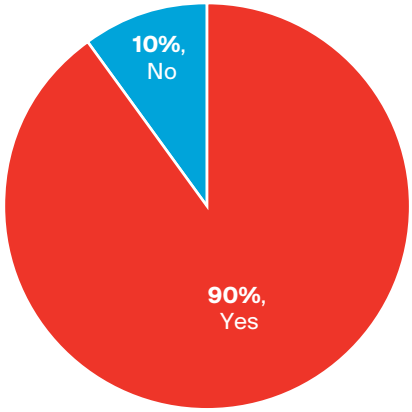
How Many Volunteers Regularly Support your Organization?



Facility Utilization

Next, responding groups were asked if their organization uses any facilities or spaces in Kimberley for their programming. Almost all (90%) said they do use facilities and spaces in Kimberley for their programming.

Does Your Organization Use Any Facilities or Spaces in Kimberley for Your Programming?





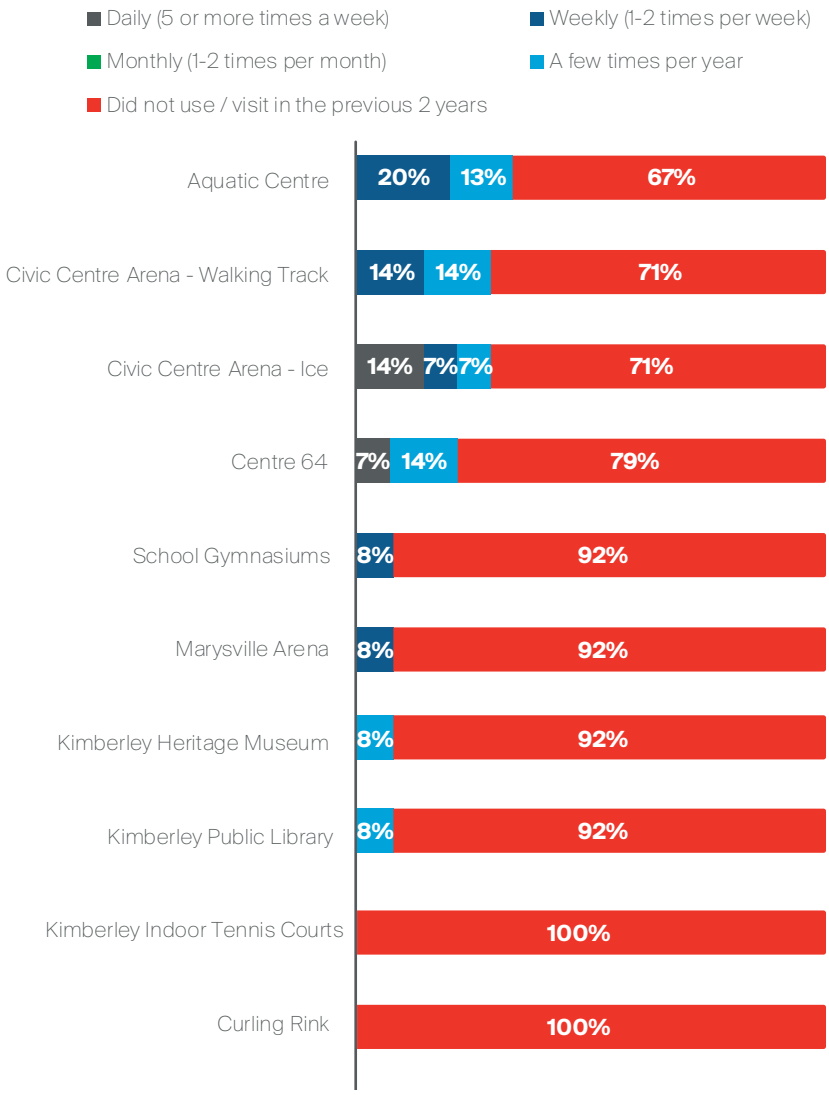
Those who said they do use facilities and spaces in Kimberley or those who were unsure were asked to identify how often they use indoor facilities in the City. One-third (33%) said they use the aquatic centre. Of the 33% that use the aquatic centre, approximately one-quarter (20%) do so on a weekly basis (1-2 times per week). Refer to the graph for additional findings.

Responding groups were able to share other **indoor facilities** or spaces they use **outside of Kimberley**. The responses are presented below:

- School gyms
- Elks Hall
- Cranbrook Skating Club
- Cranbrook New Dawn Indoor Facility
- College of the Rockies

Indoor Facilities and Spaces

Frequency of Use for Programming



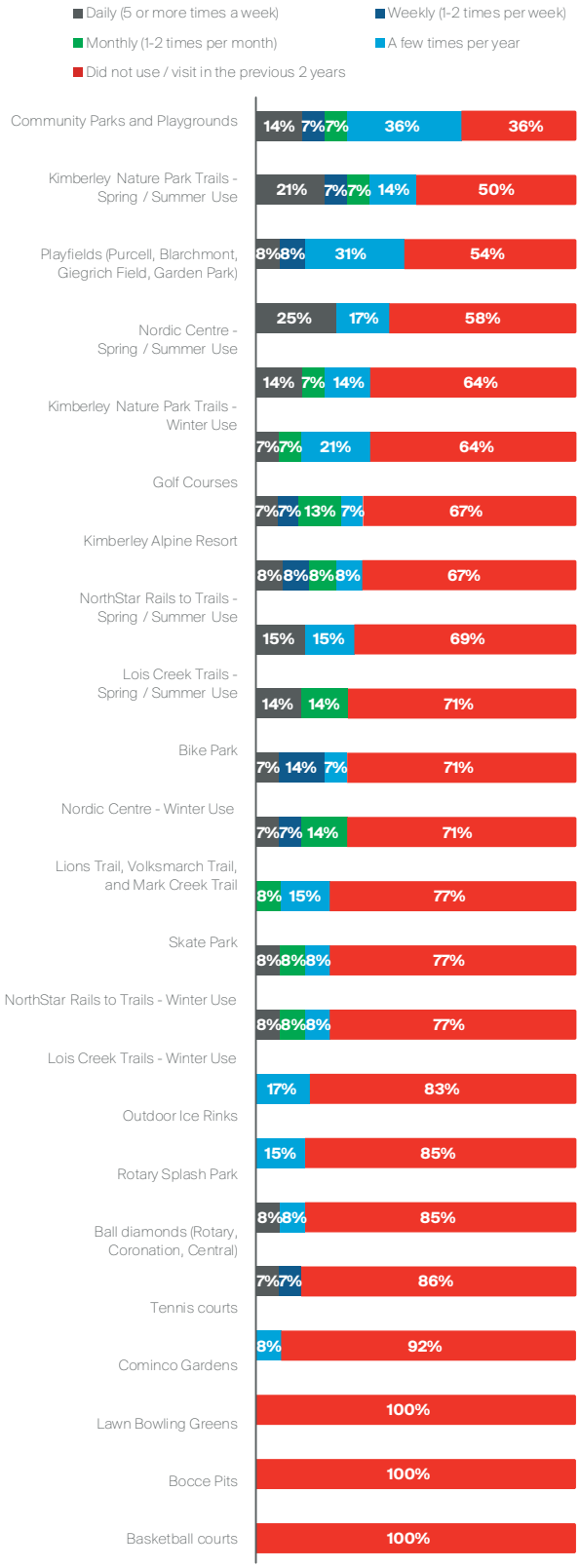
Outdoor Facilities and Spaces

Considering the frequency of use for outdoor facilities, approximately two-thirds (64%) of respondents use the community parks and playground in Kimberley most often. Of the 64% that use community parks and playgrounds, approximately one-third (36%) do so a few time per year. Notably, one-quarter (25%) of respondents use the Nordic centre in the spring and summer daily (5 or more times a week). In lower but similar proportions, 21% of respondents use the Kimberley Nature Park Trails on a daily basis in the spring and summer months. Refer to the graph for additional findings.

Responding groups were able to share additional **outdoor facilities** and spaces they use for their programming **outside** of Kimberley. Spaces identified are noted below.

- Golf courses
- College track in Cranbrook
- Cranbrook Pickleball Courts
- Crown Land surrounding Kimberley

Frequency of Use for Programming

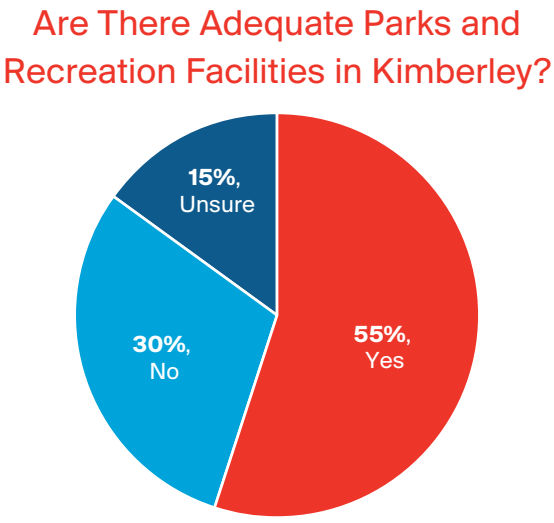


Considering the facilities and spaces in Kimberley, responding groups were asked if these facilities and spaces currently meet the needs of their organization. Over one-third (40%) said the facilities and spaces completely meet their needs and that they somewhat meet their needs. Refer to the graph.



Future Priorities and Focus Areas

Next, responding groups were asked if there are adequate parks and recreation (indoor and outdoor) facilities in Kimberley. Approximately half (55%) said there are adequate facilities while approximately one-third (30%) said there are not adequate facilities.



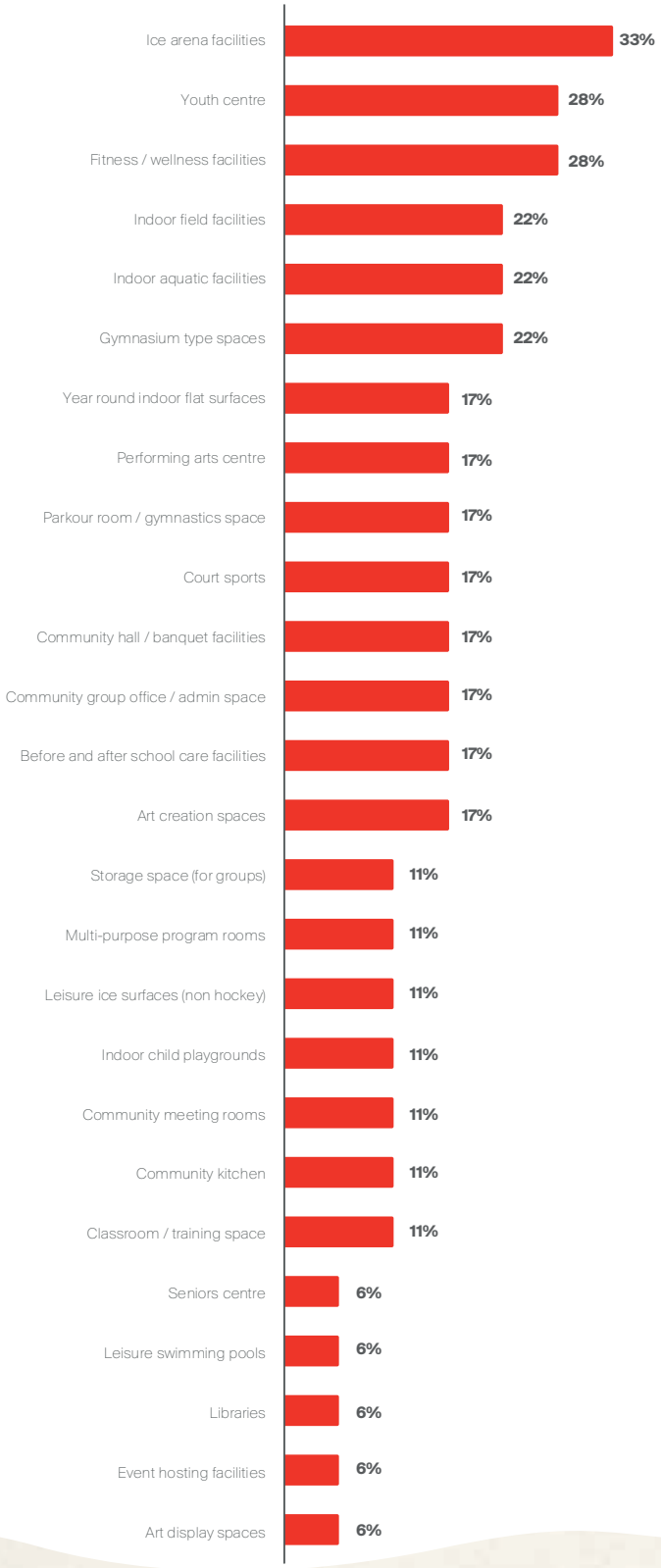
Indoor

Responding groups were presented with a list of indoor facilities and amenities and were asked to identify five (5) that should be more readily available or enhanced. One-third (33%) of respondents said that ice arena facilities need to be more readily available or enhanced in Kimberley. In lower but very similar proportions, 28% of respondents said that youth centres and fitness and wellness centres should be more readily available or enhanced in Kimberley.

Responding groups were able to share any other types of indoor spaces that should be more readily available or enhanced in Kimberley. The responses are presented below:

- A multi-purpose recreation centre
- Gym facilities
- Archery lanes

Parks and Recreation Facilities and Amenities that Should be More Readily Available or Enhanced



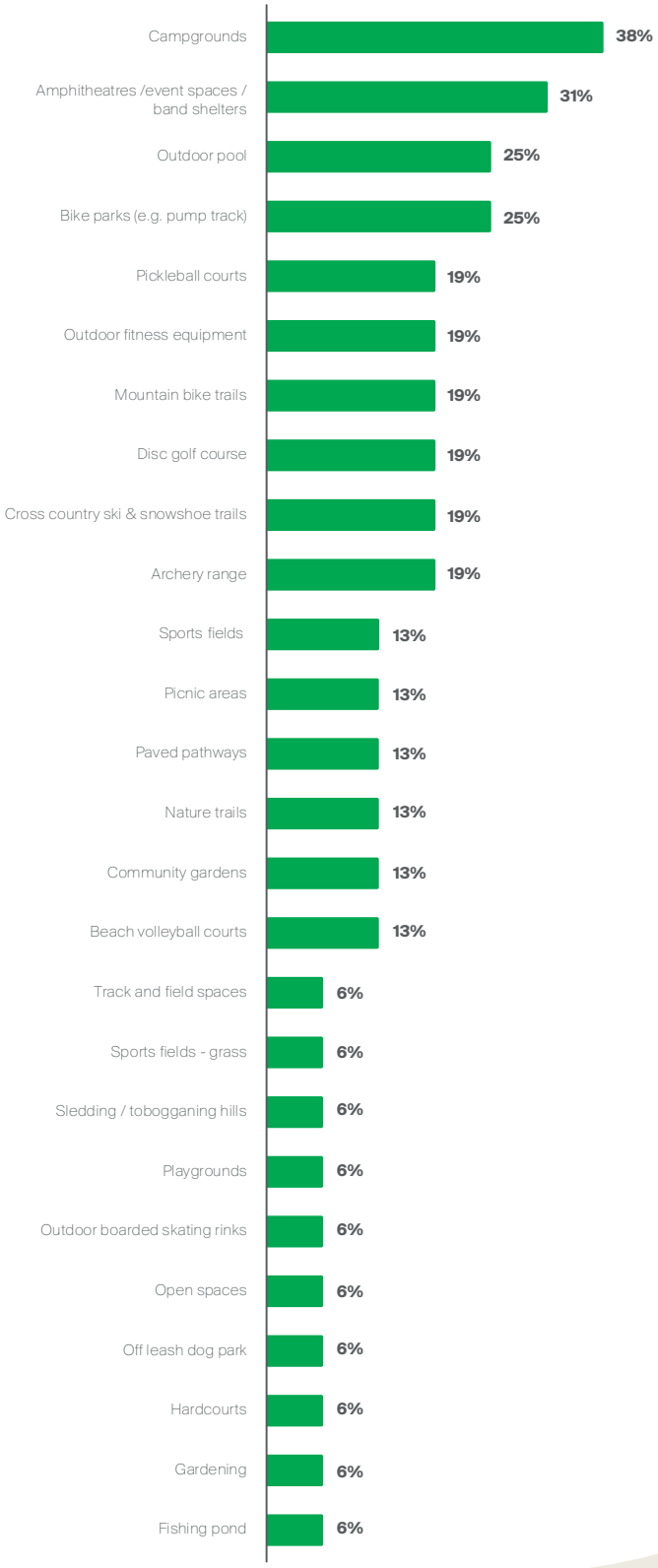
Outdoor

Regarding outdoor facilities, approximately one-third of responding groups said that campgrounds (38%) and amphitheaters, event spaces and band shelters (31%) should be more readily available or enhanced. One-quarter of respondents also said that outdoor pools (25%) and bike parks (25%) should be more readily available or enhanced in Kimberley. Refer to the graph for additional findings.

Responding groups were able to share any other outdoor facilities or amenities that should be more readily available or enhanced in Kimberley. The responses are presented below:

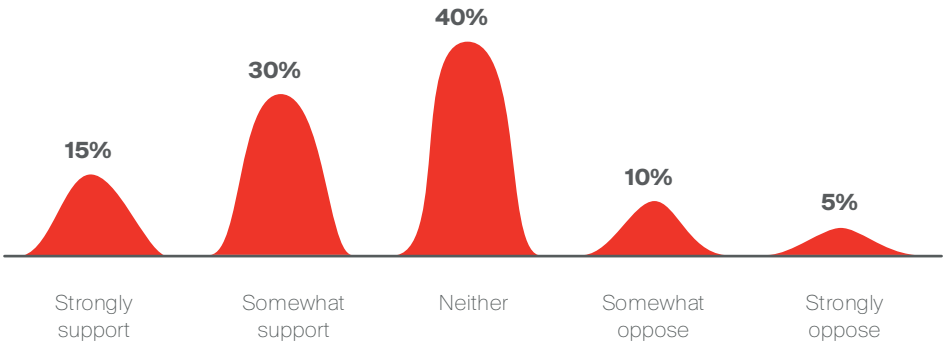
- Forest and wild areas for children to play and explore
- Pedestrian crossing from Forest Crowne to Lions Trail
- River Access
- Connections between surrounding communities

Parks and Recreation Facilities and Amenities that Should be More Readily Available or Enhanced



Responding groups were then asked to indicate their level of support in an increase in user and rental fees to ensure community need for parks and recreation are better met. Approximately one-third (30%) somewhat support an increase, while in similar but higher proportions, 40% neither support or oppose an increase.

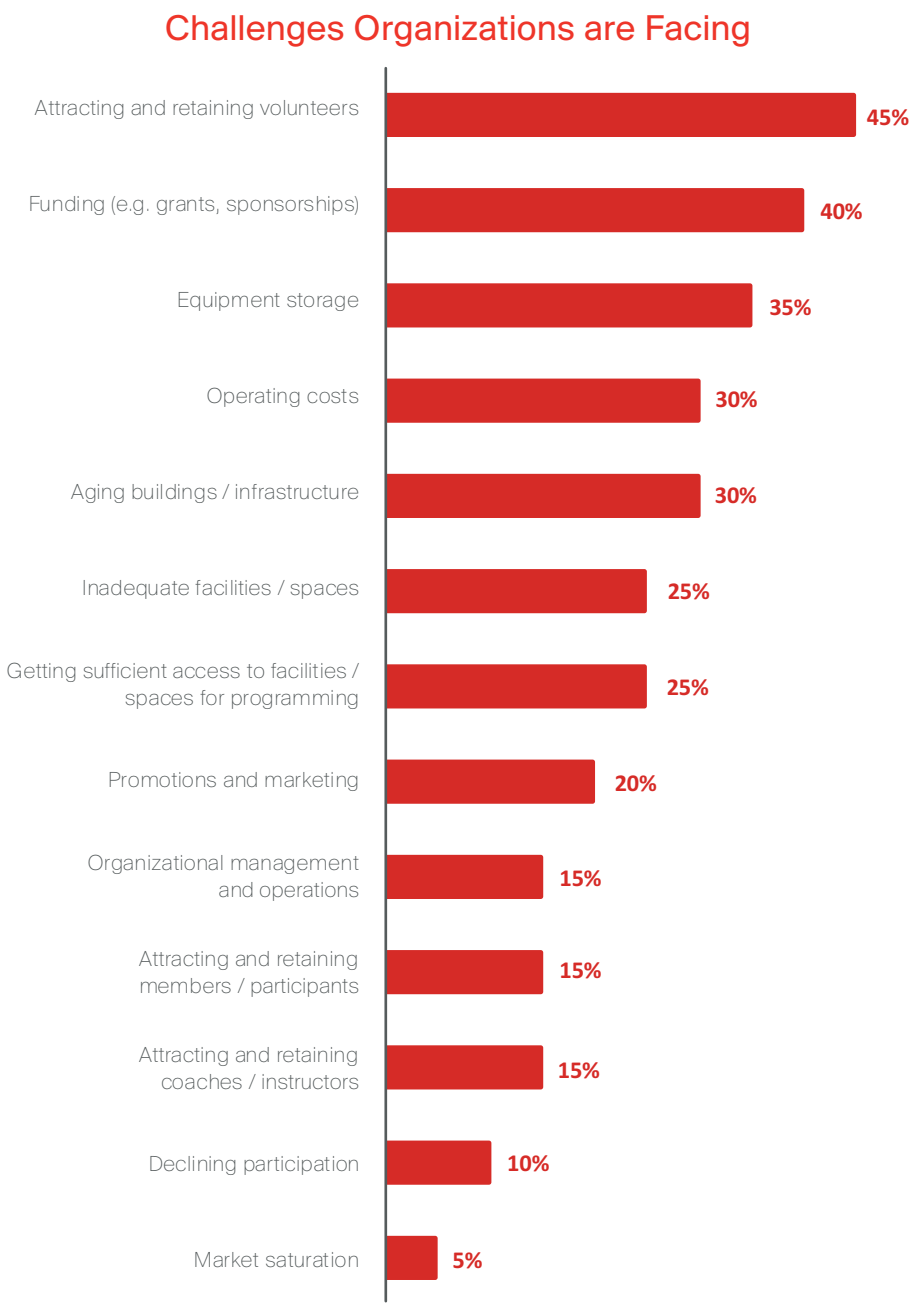
Support an Increase in User/Rental Fees to Ensure Community Need for Parks and Recreation Are Better Met





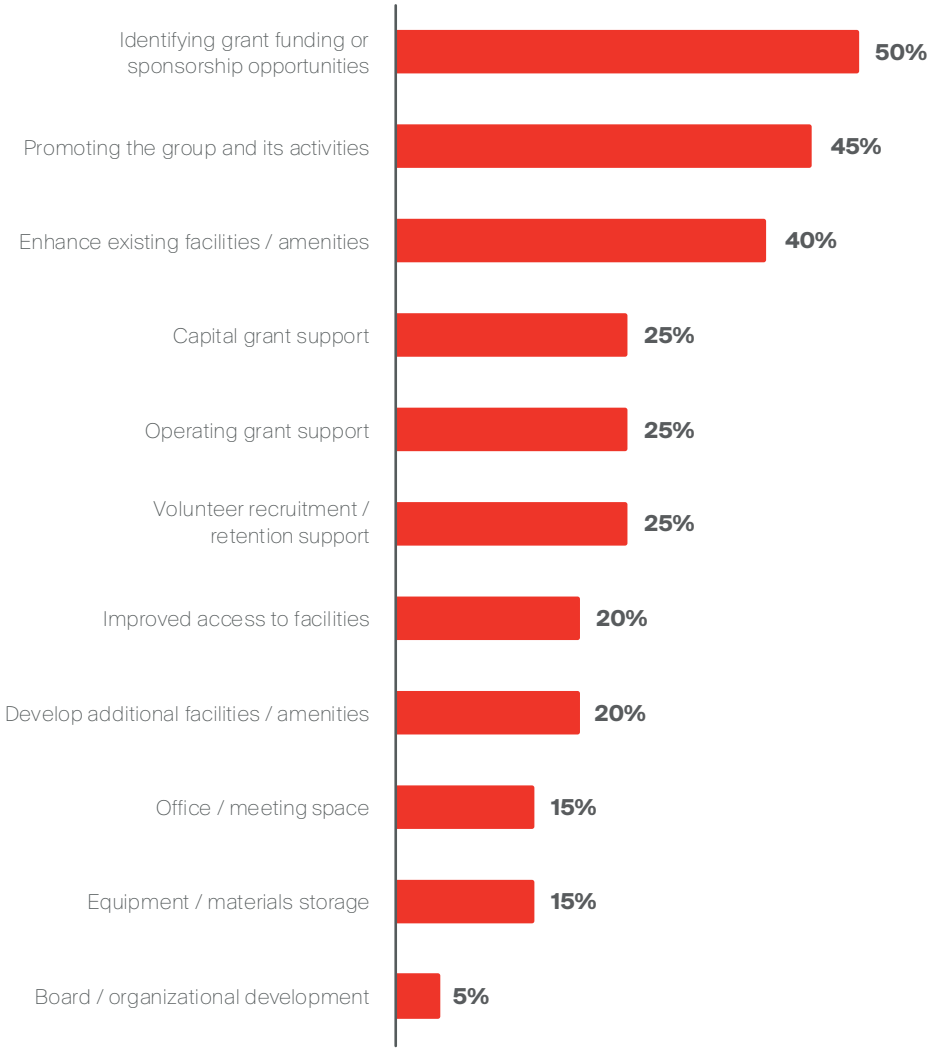
Challenges

Next, responding groups were asked to identify challenges their organization is facing when delivering their programs or events. As illustrated by the accompanying graph, approximately half (45%) are challenged with attracting and retaining volunteers and funding (40%). Approximately one-third said they are challenged with equipment storage (35%), operating costs (30%) and aging buildings (30%).



To address their challenges, responding groups were asked to identify five (5) supports the City could provide to their organization. Identifying grant funding or sponsorship opportunities (50%), promoting the group and activities (45%), enhance existing facilities and amenities (40%), capital grant support (25%), and operating grant support (25%) were identified as supports organizations need to address their challenges.

Support the City Could Provide to Address Challenges



Other Comments

Space was provided for responding groups to provide additional comments. The following bullets identified themes from the comments provided.

- Volunteer retainment and attraction is a challenge and without volunteers our organization will not be able to operate at full capacity.
- There is a lack of indoor space for the amount of hours our organization needs. With growing participation figures this is going to be an ongoing issue.
- Maintenance and accessibility of facilities in the winter months is a challenge for those with mobility issues.
- Maintenance and upgrades to the Civic Arena are needed such as hot water and upgrades to the boards and glass.
- A year-round indoor sport court facility would be great.
- Support for trail maintenance and expansion.



5.6. Youth Survey

Overview

To get a sampling of youth perspectives, a brief survey was made available to middle and high school aged youth in Kimberley. In total, 34 youth provided responses. Findings from the survey are presented as follows.

About the Youth Survey Respondents

The survey began by asking some questions about themselves. The accompanying table.

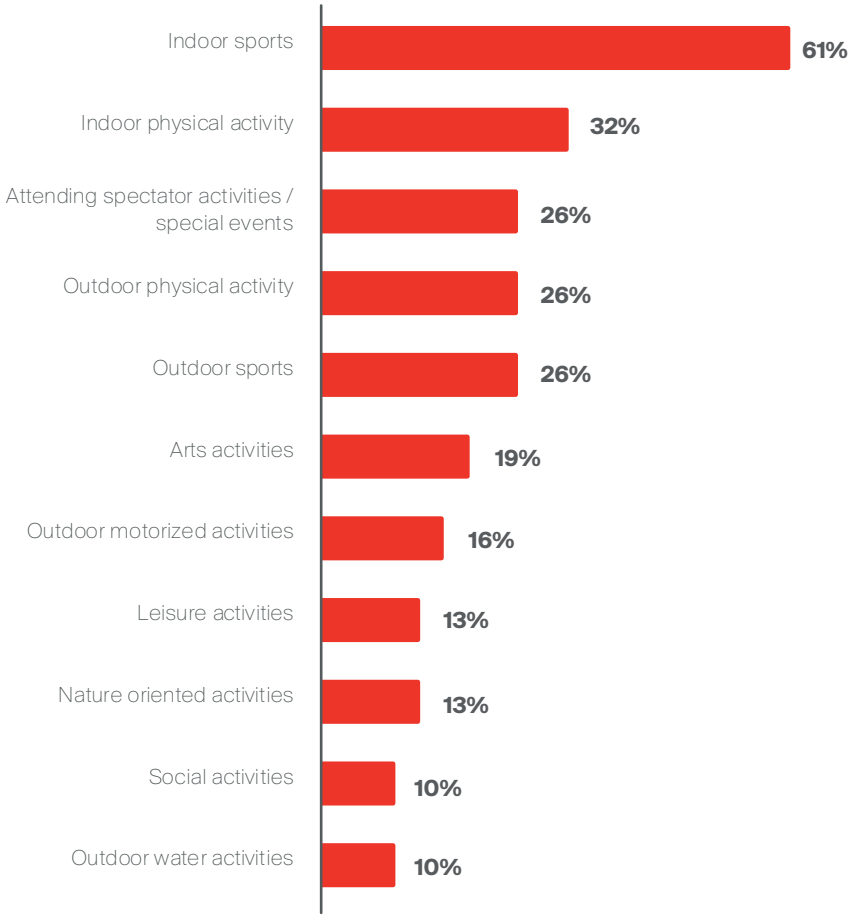
Grade	
Grade 7	6%
Grade 8	6%
Grade 9	6%
Grade 10	21%
Grade 11	35%
Grade 12	24%
Other	3%

Do You Live in Kimberley	
Yes	97%
No	3%

Participation in Sports and Recreation

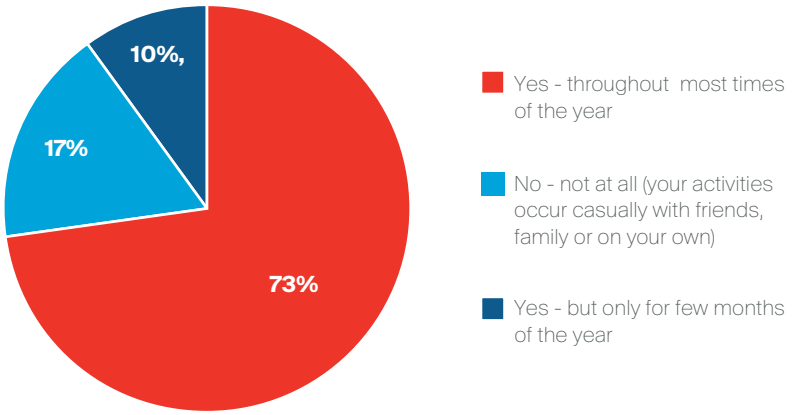
To begin, participating youth were asked to identify their favourite types of parks and recreation activities. As illustrated in the accompanying graph, approximately two-thirds (61%) of participating youth said they like to participate in indoor sports such as basketball, soccer and hockey. Approximately one-third said they like to participate in indoor physical activities such as working out, swimming and yoga (32%).

Favourite Types of Sport and Recreation Activities

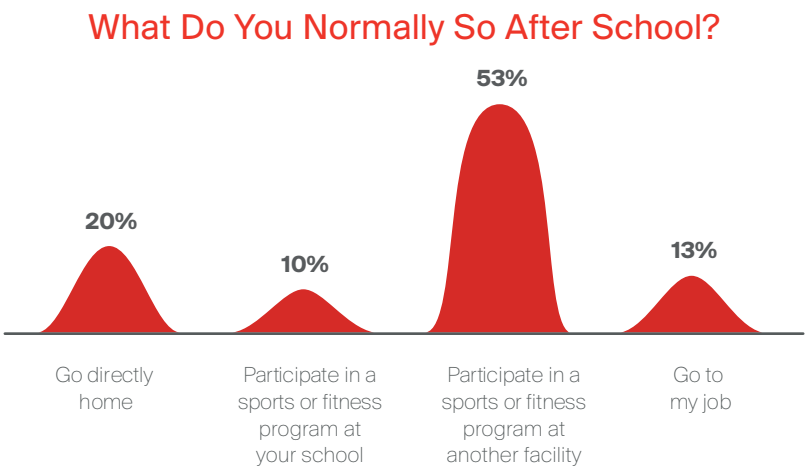


Next, participating youth were asked if they play organized sports. Approximately three-quarters said they participate in organized sports throughout most times of the year (75%). Approximately one-quarter (17%) said they do not participate in organized sports.

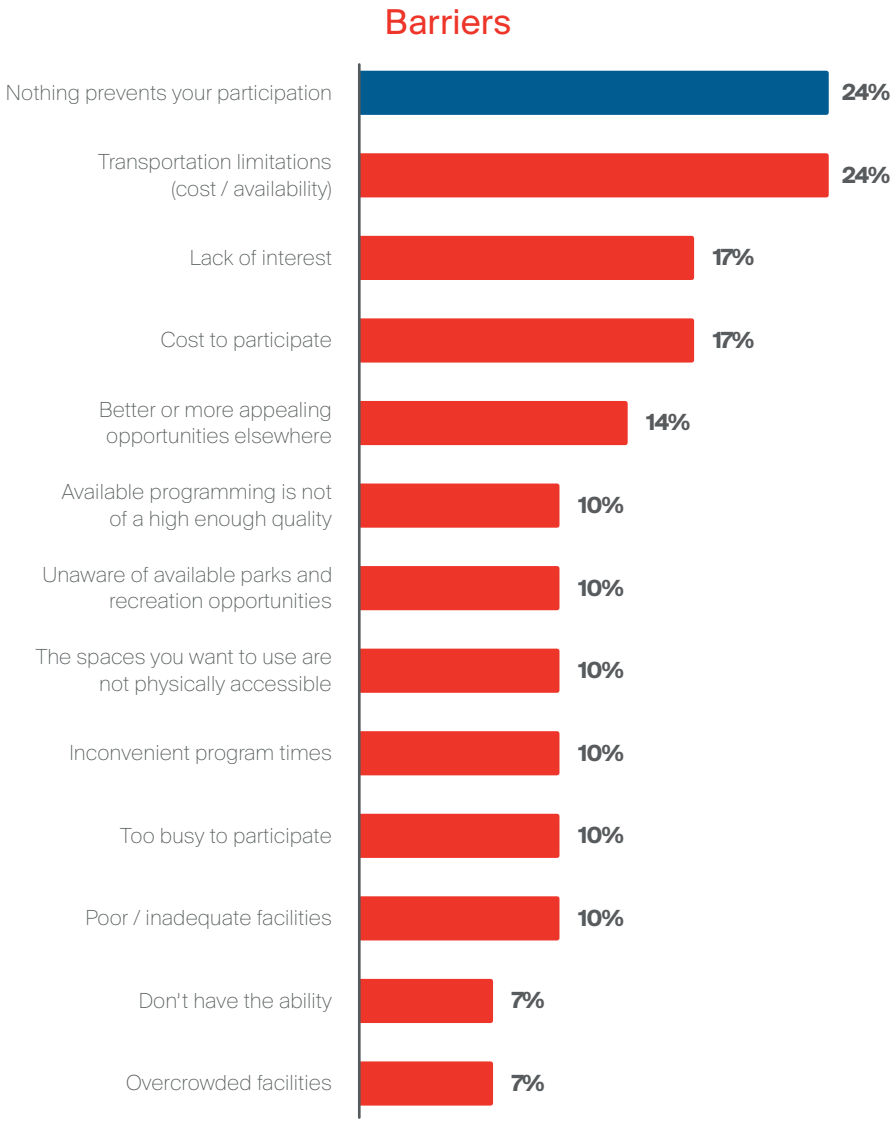
Do You Play Organized Sports?



Regarding activities outside of school, participating youth were asked what they like to do after school. Approximately half (53%) said they participate in sports or fitness programs at another facility. Notably, approximately one-quarter (20%) go directly home.



Next, participating youth were asked if anything prevents them from participating in parks and recreation opportunities in Kimberley. Approximately one-quarter of participating youth said transportation limitations such as cost and availability is a barrier they face. Notably, approximately one-quarter of participating youth also said nothing prevents your participation (24%).

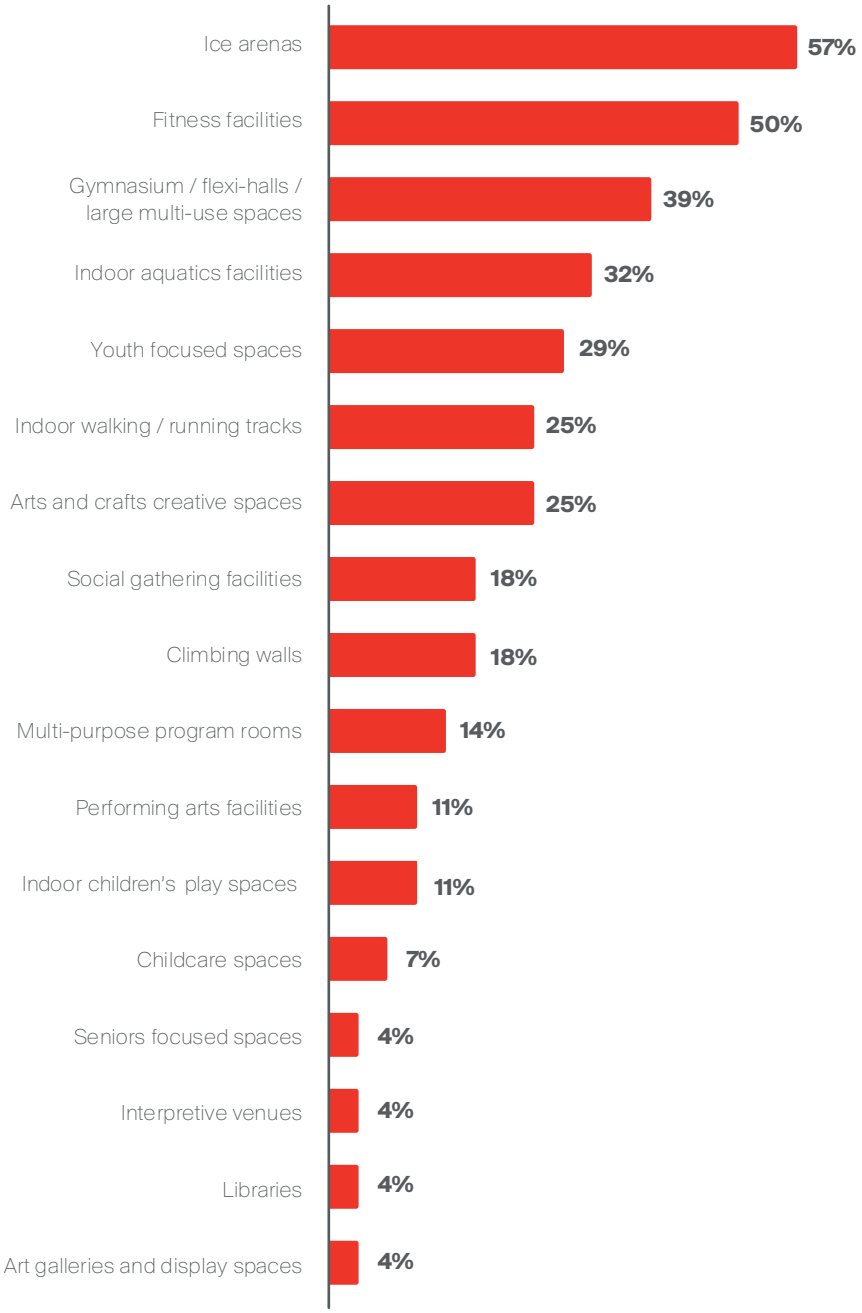


Parks and Recreation Facilities and Spaces

Participating youth were presented with a list of indoor amenities and were asked to identify five (5) that should be priorities for investment. Approximately half identified ice arenas (57%) and fitness facilities are priorities for investment. Gymnasiums (395), indoor aquatic facilities (32%) and youth focused places (29%) were also identified as amenities for investment.

Indoor Amenities

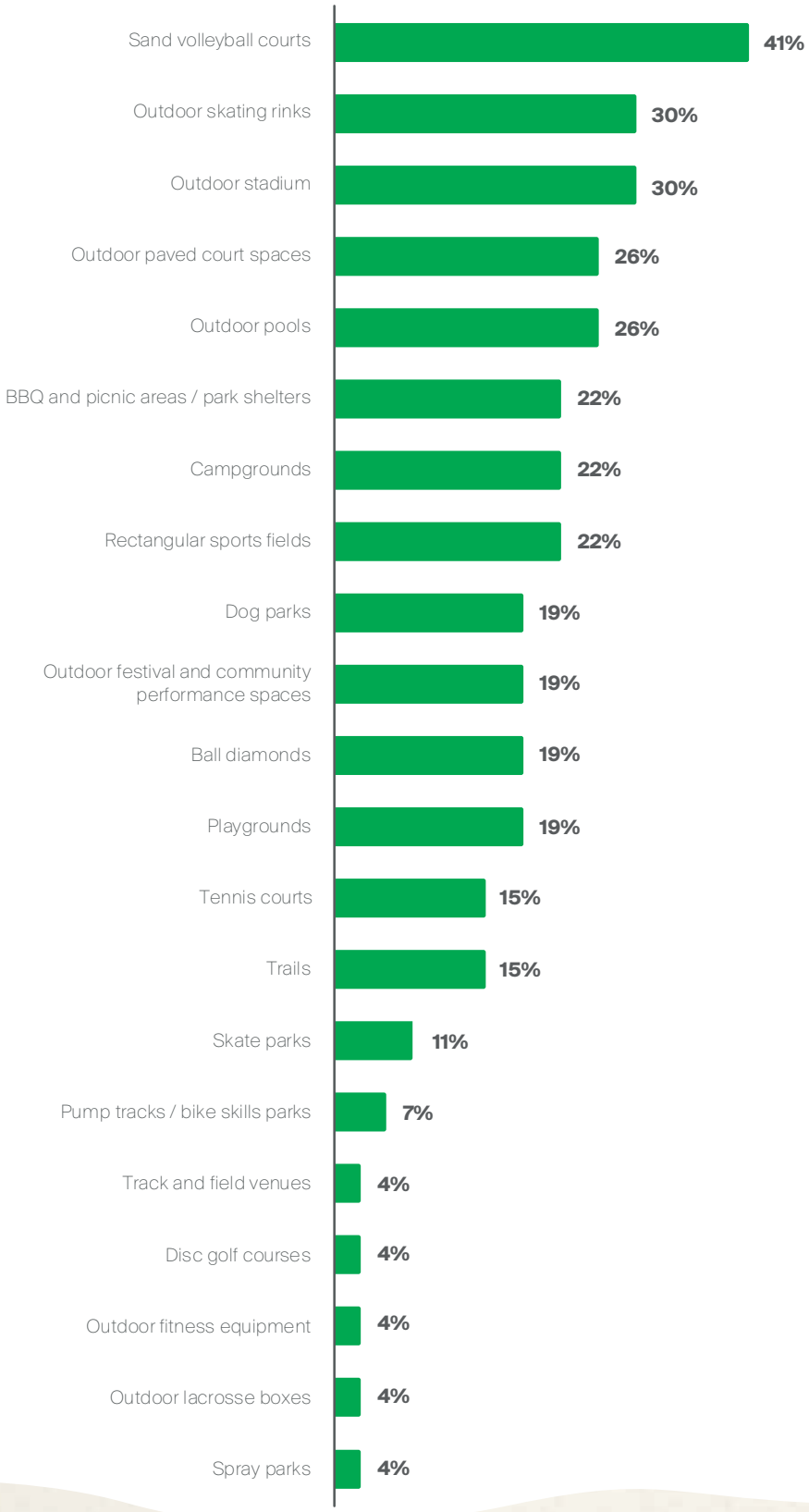
Priorities for Investment



Considering outdoor facilities, approximately one-third (41%) said sand volleyball courts should be a priority for investment. Outdoor skating rinks (30%), outdoor stadium (30%), outdoor paved court spaces (26%) and outdoor pools (26%) were also identified as priorities for investment.

Outdoor Amenities

Priorities for Investment



Other Comments

Participating youth were able to share any other comments they have regarding parks and recreation in Kimberley. Themes from the responses provided are noted below.

- More affordable art activities.
- More local access to lakes.
- Increase open gym times for basketball.
- There needs to be more ice time for figure skating.
- More libraries.
- An indoor track to train in the winter.
- Better maintenance of the outdoor skating rinks.
- Paved pathways to allow for roller skating.



5.7. Discussion Sessions

Discussions were conducted with individuals representing approximately 44 organization or activity interests in the community (23 discussion sessions with 66 participants). Please refer to Appendix B for a list of organizations and community interests represented in these discussion sessions.

The discussion sessions were conducted both in person and virtually, and provided an opportunity for the project team to learn more about the specific organizations that deliver programming, events and community services in the area and explore their perspectives on current facilities/ amenities, trends, and future needs. While the discussions were wide-ranging and unique to every type of group, some common themes emerged. These themes and other notable points of interest are summarized as follows. These bullets are not intended to reflect the entirety of the conversations, but rather capture viewpoints expressed by multiple stakeholders and other notable points of interest from the wide-ranging discussions.



Overall Perspectives

- A number of organizations expressed that they are having trouble recruiting and retaining dedicated volunteers. Some indicated that they were experiencing a higher level of volunteer burn out than in previous years.
- Some groups are looking for more support from the City in applying for grants and other funding sources. Operational costs have increased, and the funding has not increased in step with these costs.
- A few groups have expressed some concern with the level of reliance on volunteer organizations and non-profit organizations for special events in the community. Some groups feel that the City should play a bigger role in coordinating events, connecting volunteers with organizations, and working with groups to reduce the red tape surrounding acquiring permits, finding appropriate spaces for groups to meet, etc.
- A few groups feel that the City could do more to appreciate the work that volunteers do in the community.
- Many of the newcomers to the community are seniors moving to Kimberley to retire or young families. Some groups expressed that many of their new participant are seniors and have adjusted programming to suit. Many of the younger seniors to do not see themselves as seniors and are looking for more active programming than in the past.
- The role of the library in the community has shifted over the years. Many people come to the library for use of the computers, fax machines, and as a gathering space. The library and museum share space, and WorkBC uses space twice a week to meet with their clients.
- Groups emphasized the importance of operating facilities as community assets and not as businesses. Many feel that the public benefit should be weighted more heavily than the revenue generation opportunity.
- Transportation is an issue in the community. Most people would like to see more work being done to create better active transportation networks.
- There could be better communication between the City and community groups and between use groups with shared spaces. An annual user groups meeting for each area was discussed as an option.

Facility Perspectives

- Groups are keenly aware that many facilities are aging and in need of repair. Some noted that previous maintenance and construction at their locations has had an impact on participation.
- Ice allocation came up with most arena user groups, groups feel that the process could be better managed by the City. The transition online was not smooth. Some groups feel that City is not flexible enough; the timeline for bookings does not align with program registration.
- The condition of the boards, the shower temperatures, and general state of the Civic Centre is of concern to arena user groups. Groups understand that this facility may need to be replaced in the coming years but don't want to loose the character or create a 'boring box' arena.
- Booking the pool and arena for school use is cumbersome for administrators, as bookings aren't confirmed until August, when teachers and staff aren't working.
- Insurance requirements for some facilities in the community is cost prohibitive for some groups.
- The Library and Museum are at capacity for storage and are worried that they will need to look elsewhere to find space at a cost.
- In addition to outgrowing the current space, the library/museum space is not very accessible and there are some concerns with the level of maintenance that has occurred over the last few years.
- There is a need for indoor multipurpose/gymnasium space in the community. Groups struggle to find court/indoor space during the winter, club sport programs are growing within schools, and the walking track use of the arena is not accessible for all participants.
- Outdoor court user groups feel that lighting at the courts would have a big impact. Playing in the evening when its cooler in the park is preferred during the summer months. While tennis and pickleball groups coordinate times, they feel that fully converting one of the tennis courts to a dedicated pickleball court would benefit both groups. They would also appreciate some seating for spectators and players waiting their turn to play.
- Parks and trails are well maintained. A few groups noted some minor concerns with potholes in parking lots and gopher holes on sports field that may require more ongoing attention.
- A number of groups believe that maintaining and improving current facilities should be a priority over developing new facilities.
- Some communication barriers exist between park user groups; groups described some confusion on how to best go about booking spaces or requesting access to non-city managed outdoor spaces for events and programming.
- Arena user groups shared that more could be done to build relationships and better lines of communication, especially with front line staff.

Programming Perspectives

- Participation in recreation programs is increasing, programs such as the Kootenay Free Wheelers, cross country skiing, and figure skating are at or nearing max capacity.
- Childrens programming is popular at the Library, there aren't many low or no cost programming for children in the community.
- There are not enough swimming lessons available to keep up with demand.
- The public skating time are a barrier for accessing this program as currently its scheduled for the middle of the day during the work week.
- Some groups feel that the City could take on more programming, especially low cost programming for children and youth in the community.

Cominco Gardens

- Cominco Gardens is a space that is valued by many members of the community as a space for remembering loved ones (Memorial Rose Garden), quite contemplation, an affordable and safe space to enjoy nature and the beauty of the garden, and a place that holds memories of the community's heritage and of special events (graduations, weddings, etc.). The following opportunities and challenges are key themes from the discussion that took place regarding the space.
- Opportunities:
  - » There is an opportunity to connect with the health centre and the seniors' facilities next door.
  - » Space will need to be fully fenced to keep deer and other animals out.
  - » Improved accessibility on paths between gardens and around the grounds is important.
  - » Ideally the indoor space would be brought to a condition that could host events or programming.
  - » Needs to have opportunities for both programming and passive use of the space.
  - » Space needs to pay homage to the past and preserve some historical aspects, while integrating new perspectives, and potentially addressing some aspects of food security and garden education. Session participants think that there is an opportunity to explore a campus style layout of the space.
- Challenges:
  - » Will need ongoing funding from a reliable and consistent source as its developed.
  - » City will need to be active partners in the facilities operations.
  - » The space will need a mechanism to seek out donations.
  - » Will need to honour volunteers past and present, in order to fully embraced by the community.



6

Trends and Leading Practices



Not only is it important for municipal parks and recreation departments to be driven by local needs and market dynamics but it is important for municipalities to identify, understand, and embrace new and emerging trends in the recreation and parks sector more broadly. Understanding regional, provincial and national trends help municipalities to anticipate future demands and opportunities. Highlighted in this section are a number of key trends and leading practices that are supported by industry research and/or the consulting teams observed experience.

6.1. Participation and Activity Trends

Older Adult Participation in Recreation Activities

There is an increase in the aging population who are retiring and thus, we are seeing longer periods of retirement. The many “traditional” activities such as swimming, fitness classes and low-impact activities are still very popular amongst the older adult population. However, there has been an increase in demand for moderately vigorous forms of physical activity and multi-generational programs. The emergence of pickleball and aqua fitness classes are examples of activities whose popularity is driven by older adult populations.

Spontaneous Recreation

There is growing demand for more flexibility in timing and activity for leisure pursuits. People are now seeking individualized informal pursuits that can be done alone or in small groups, at flexible times, often near or at home. This trend does not eliminate the need for structured activities but suggests that planning for the general population is as important as planning for more traditional structured-use environments. Spontaneous recreation is broadly characterized as physical activities in which the activities, nature of participation and timing of participation are freely chosen and do not require registration for programs or leagues.

COVID-19 has Changed Recreation and Leisure Pursuits

COVID-19 has changed recreation participation and the important role that parks, trails and recreation play in strengthening mental health has become clear. Visitation to parks and trails has grown significantly including significant increases by those who are new to outdoor recreation. 94% of cities reported increased use of parks during COVID-19 while 66% of Canadians said they spent more time in parks compared to pre-pandemic (People. 2021). 82% of Canadians expect their post pandemic use of parks to continue or increase. In addition to increasing volumes of use, the temporal patterns of recreation visitation have also shifted. Greater visitation is occurring during previously less busy times (e.g., mid-week, early morning, later evening). Increased visitation and untraditional visitor patterns are expected to continue and could be compounded further with the return of visitors from long-haul and international destinations.

Outdoor Recreation Activities are Rapidly Evolving

Not only is outdoor recreation participation growing but it is rapidly evolving. Recreation activities are changing daily as new technologies emerge. Electric bicycles, electric scooters, one-wheels, more capable mountain bikes and even electric off-road motorcycles are just some of the examples of new technologies' integration with recreation. Recreation activities will continue to evolve faster than parks, trails and recreation managers can keep pace. This will drive the need for the more active management of recreation and different activities in order to, minimize conflicts amongst visitors. Parks, trails, and recreation spaces and the policy and regulatory frameworks that guide their management will need to be updated to address the continual introduction of new activities.

Mountain Biking

Mountain biking has rapidly evolved over the past decade and all indications suggest that it will continue to do so. Mountain bike organizations, riding schools, active transportation are all helping to expand the demographic of mountain bikers, thus increasing mountain biking participation and ensuing demands for more trails and greater active management to avoid crowding. Mountain bikes have also only become more capable of navigating the terrain and obstacles encountered on the trail meaning that the level of challenge sought in trails will also evolve. Communities and destination marketing organizations across the province, including Indigenous communities, see the potential for mountain biking to help grow, strengthen, and diversify economies especially in rural communities. And these communities know that quality trails are the foundation of this tourism economy. This trend will certainly continue and is likely to expand greatly.

Cycling

Cycling in Canada has also kept up with its torrent growth that began during COVID-19. "Market research firm NPD Group says Canadian numbers aren't tracked, but in the United States, sales of bicycles increased 75 per cent in 2020 compared with a year earlier. For the first two months of 2021, the increase year over year was 130 per cent." The continuous bike shortages are an indicator of supply chain issues, but also reflect the rapid rise in peoples interest in biking as source of physical activity, which has even led to the implementation of bike lanes to support more people.

Pickleball

Pickleball is quickly becoming one of the most popular outdoor recreation activities in North America. Membership in Pickleball Canada has grown from 5,000 to 22,000 players in just five years, and a pre-pandemic Ipsos poll put the number of Canadians playing pickleball at 350,000. The sport seems to be growing so much that many people are migrating from tennis to pickleball. While pickleball still provides a way for people to stay active and enjoy the competitive nature of racket sports, it's not as intense as tennis. Pickleball is also relatively easy to pick up, the underhand serve is less technical than tennis and the smaller court makes it less strenuous.

Many players also comment on the very open and inclusive community that is known for being very welcoming to new players. While people do play at a very competitive level with national tournaments, brand sponsors and prize money- you can easily join a local league or club and pick up the game in a very casual atmosphere. Pickleball is also a great way to stay active with several health benefits and fewer injuries than some other sports.

Outdoor Court Access and Youth

Outdoor courts provide a cost-effective and accessible alternative to indoor facilities, which can be expensive and difficult to access for many youths. A study published in the American Journal of Public Health found that outdoor basketball courts were one of the most frequently used outdoor spaces for physical activity among youth in urban areas. The study also found that outdoor recreation spaces, including basketball courts, were associated with lower levels of sedentary behaviour among youth.

Outdoor courts are being used to develop youth skills in a variety of sports, including basketball, tennis, pickleball, and volleyball, among others. They provide opportunities for informal play and self-directed skill development. Youth can use outdoor courts to practice their skills on their own or with friends, which can help to foster a love of sports and physical activity.

6.2. Service Delivery Trends

Facility Allocations

Allocation policies and practices help provide clarity on which types of uses should get priority access to facility space. Historically in Canada, these policies and practices have favoured 'tenured' groups that provide more traditional types of programs (e.g. hockey, ball, soccer, etc.). While it is important to recognize the longstanding contributions of these groups and continue providing them with sufficient facility time, it is also important to ensure that new and emerging activities are provided with appropriate time to enable their success. In recent years, there has been an increasing focus on equity and inclusion considerations in facility allocations.

Sport for Life (S4L) has also developed a series of best practices and recommended principles for the allocation of facility time to user groups.

- Allocation practices are based on "standards of play" principles in terms of the time and space required by each group.
- Allocation policies are transparent and reviewed with the groups. Allocation is not done by tradition, but rather on actual requirements of all groups, including the needs of emerging sports.
- Seasonal allocation meetings are held with common users' groups to review their requests and try to achieve consensus on sharing available spaces and times.
- As seasons progress, groups are encouraged to be flexible in the reallocation of spaces with other groups when no longer needed, either temporarily or for longer periods.
- User fees and subsidies need to reflect community taxpayer support, and the rationale should be shared with sport organizations.





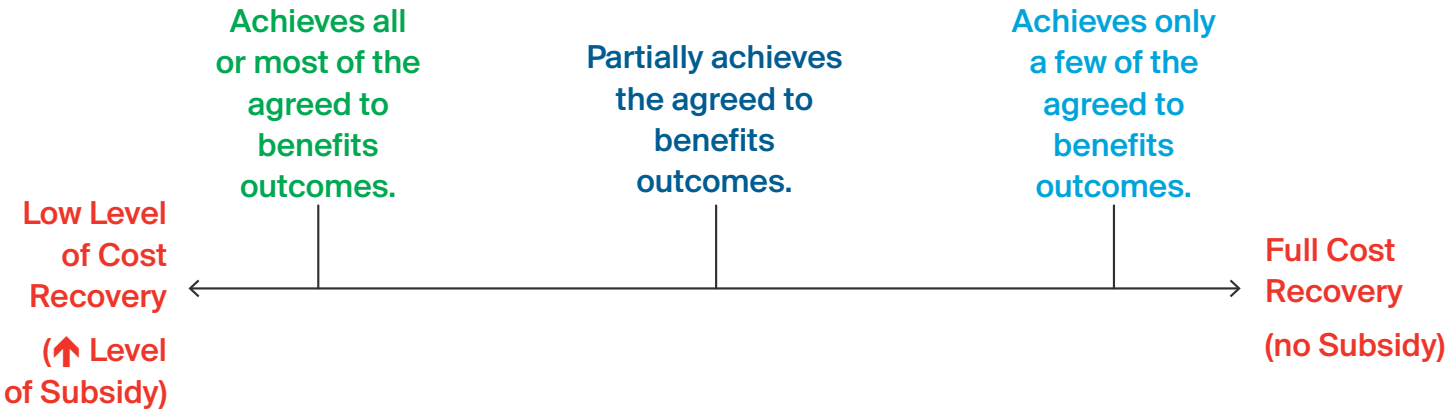
Other Notable Trends Impacting Space Use and Allocations

Summarized as follows are a number of broader trends in recreation, parks, and culture participation will also influence future space needs and the allocation of space.

- Increasing demands for spontaneous/unstructured recreation and leisure opportunities.
- The financial impact of COVID-19 on both user groups and facility providers.
- Diversifying activity preferences and interests.
- The evolving nature of volunteerism from longer term to shorter term commitments.
- The rising cost of participating in higher levels of sport.
- Increasing awareness of the need for physical literacy and the negative impacts of activity specialization.
- Continued shift in infrastructure typology from single purpose facilities to those that are multi-purpose and expected to accommodate a wide array of activities and functions.

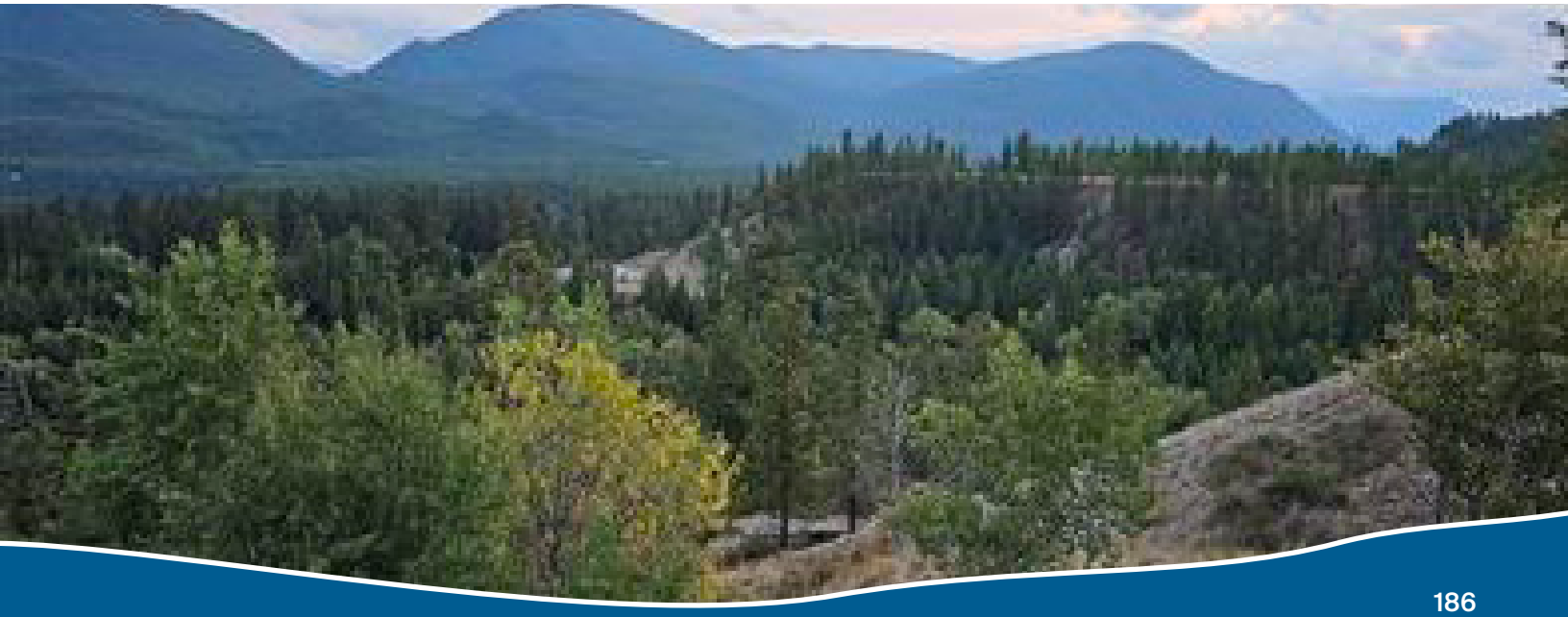
Cost Recovery and Fees Considerations

Establishing a community benefits based approach to cost recovery for recreation programming creates logical alignment between subsidy levels (the % of expenditures recovered through revenues) and rationale for providing the type of program. This approach fundamentally works on the principle that it should be acceptable for programming that provides a high level of community benefit to receive a higher level of subsidy, while programming with a lower level of community benefit may still be offered by needs to recover most or all of its associated costs.



"Benefits Outcomes" refer to a list of desired direct and indirect benefits that are accrued in a community. Examples could include: providing opportunities for equity deserving residents, providing opportunities for multi-generational engagement through recreation, developing physical literacy, etc.

Implementing this approach first requires a jurisdiction to understand it's internal cost structures for each bookable space (e.g. how much does it cost to provide an hour of arena, pool, sport field time, etc.). Once this is calculated, a fee or rate can be established based on some general values based principles (e.g. youth fees will be set at 25% of the cost, not for profit adult fees at 50% of the cost, commercial at 100% of the cost, etc.).



Regional Cost Sharing and Partnerships

Across British Columbia many jurisdictions collaborate to deliver regional recreation services. These collaborations often involve one or more municipalities along with adjacent electoral areas and are typically formed to leverage available resources in order to provide costly types of facilities that would be challenging for a single jurisdiction to provide (e.g. pools, arenas, major parks, etc.). While resident usage is sometimes the basis of determining funding responsibility within a regional partnership, increasingly other considerations are being integrated into funding models that reflect the broader benefits that recreation services can provide even if a large proportion of residents from a jurisdiction don't use the services directly. These benefits considerations include the ability for a region to attract and retain professionals and much needed skill sets, economic generation, and increased community satisfaction.
As recreation and parks infrastructure becomes more expensive to build and operate, it is probable that regional funding partnerships will become even more of a necessity across the province.

Partnerships with schools present another opportunity, especially given the different time of day needs of the school system (daytime) and community (evenings and weekends). Examples of common space partnerships include:

- Municipal "topping up" of new school gymnasium funding in order to provide a full-size gymnasium with community access.
- Artificial turf field partnerships.
- Performing arts space funding partnerships.

Data Collection

Parks and recreation departments are increasingly utilizing data to understand user behaviors, needs, preferences, and desires. According to the National Parks and Recreation Associations Survey NRPA survey of parks. and recreation professionals, more than 90% of respondents (in leadership roles) identified data collection and analysis as important or very important for activities such as master planning, capital investments, programming, and support staff. However, not every municipality is collecting data and no two municipalities collect data using the same methods. Respondents identified facility usage data, program utilization data, demographic trends, crime data, and school enrolment as important data sources for decision-making.

In terms of methods for collecting data, surveying residents and users is the most common approach. For facility usage, some municipalities have staff manually count visitors and others use automated methods such as scanning user cards. Other departments that may be collecting useful data include public works or utilities, police and fire departments, and transportation departments. Geographic Information Systems (GIS) are also becoming frequently used within the sector to understand where users live, what amenities are available to whom and to identify gaps and opportunities geospatially.

Equity and Inclusion

There is increasing cultural awareness regarding the systemic nature of racism and the structural inequalities that exist within society. In Canada, the work of the Truth and Reconciliation Commission was fundamental in highlighting and exposing historical and ongoing structural flaws within society that perpetuate racism and harm towards Indigenous populations.

Like most sectors, municipalities and other public entities that provide recreation services are in the midst of evaluating their history in perpetuating historical inequalities and future-forward solutions that can address these issues. The recreation sector is uniquely positioned to foster inclusiveness and provide a platform to help blunt racism, prejudice, and inequality. Identified below are initiatives that are being undertaken by leading organizations in the sector:

- **viaSport** has identified inclusion as a key focus area and has developed a number of free or low-cost resources focused on fostering increased diversity and opportunity for women and girls, persons with disabilities, the LGBTQI2S Community, marginalized youth, Indigenous people, socio-economically disadvantaged individuals, newcomers to Canada, individuals from rural/remote/isolated regions, and older adults.
- **Sparc BC (The Social Planning and Research Council of B.C.**) has published or co-developed a wealth of resources on inclusion and access. One of these documents, Everybody's Welcome: A Social Inclusion Approach to Program Planning and Development for Recreation and Parks Services was developed in conjunction with the British Columbia Recreation and Parks Association and provided the sector with a formative resource that helped generate a greater understanding of what inclusion means and how to undertake actions that can foster it within public facilities and spaces.
- **The National Recreation and Parks Association** in the United States has been a leader in fostering conversations on topics related to inclusion and inequality in the parks and recreation. In 2018, NRPA published a Parks and Recreation Inclusion Report which outlined findings from a comprehensive review of inclusion practices across parks and recreation agencies (service providers) in the United States.

Leadership and Volunteer Capacity

Many programs and services offered in rural communities are heavily dependent on volunteers and seasonal staff. Research shows that these roles, especially those in fitness, health, and active living, are temporarily filled by youth and young adults who move away from rural communities to more urban areas, significantly impacting the potential pool of available staff and volunteers. Contrary to popular belief, overall volunteer participation rates are not rapidly declining – but the nature of volunteerism is changing. The "modern volunteer" is more selective of the organizations they commit their time to, desires clarity on roles and tenure/term for their involvement, and often prefers shorter duration commitments (e.g. event focused volunteerism) over ongoing and indefinite volunteer positions. Younger volunteers are also often motivated by the opportunity to gain new skills, make connections, and align themselves with organizations that are working to address key societal issues. Changes in volunteerism are also impacting the service delivery of public sector recreation, sports and culture facilities and programming. Volunteer fatigue is becoming a serious issue for many organizations that are being increasingly challenged to fulfill important volunteer roles, often resulting in the need to pay individuals or alter program offerings.



6.3. Infrastructure Trends and Leading Practices

Aging Infrastructure

Managing aging infrastructure is of key concern for Canadian municipalities, including recreation amenities that are vital to the delivery of important community programming. Many municipalities are facing difficult realities related to sustaining current service levels for their residents. The Canadian Infrastructure Report Card (CIRC) assesses the condition of municipally owned infrastructure; the Report Card (a nationally conducted study) was first released in 2016. A follow-up report was completed in 2019. The Report Card assessed several infrastructure categories, including an analysis of the state of culture, recreation, and sports facilities in Canada.

Both reports reveal several concerns and issues that will impact the delivery of recreation over the next number of years. Approximately 30-35% of facilities are in fair condition or worse and a large proportion is more than 50 years old. While the condition of individual facilities varies, it can be assumed that a collection of facilities many decades old will require significant capital investment (or replacement) compared with much newer facilities. The categories in the worst condition (i.e., more than 30% are in fair, poor or very poor condition) include single-pad ice arenas, outdoor pools and wading pools, indoor 25-metre pools, indoor curling rinks and tennis courts.

Canadian Infrastructure Report Card Key Findings

- The Report Card demonstrates that Canada's infrastructure, including sport and recreation facilities, are at risk of rapid deterioration unless there is an immediate investment.
- The average annual reinvestment rate in sport and recreation facilities is currently 1.3% (of capital value) while the recommended target rate of reinvestment is 1.7% – 2.5%.
- Almost 1 in 2 sport and recreation facilities are in 'very poor', 'poor' or 'fair' condition and need repair or replacement.
- In comparison to other municipal infrastructure assessed in the Report Card, sport and recreation facilities were in the worst state and require immediate attention.
- The Report Card indicated that the extrapolated replacement value of sport and recreation facilities in 'poor' or 'very poor' condition is $9 billion while those in 'fair' condition require $14 billion.

LEED/Sustainable Buildings

Leadership in Energy and Environmental Design or LEED® is an international symbol of sustainability excellence and green building leadership. LEED's proven and holistic approach helps virtually all building types to lower carbon emissions, conserve resources, and reduce operating costs by prioritizing sustainable practices. Canada is one of the top Countries in the world for LEED certification. Additional practices for sustainable buildings include building with repurposed materials, utilization of LED lighting, and renewable energy resources such as solar panels, and reducing water use through waterless urinals or rainwater basins.

Multi Use Facilities

Sport and recreation facilities are being designed to accommodate multiple activities and to encompass a variety of different components. The benefits of designing multi-use spaces include the opportunity to create operational efficiencies, attract various users, and procure multiple sources of revenue. Providing the opportunity for all family members to take part in different opportunities simultaneously at the same location additionally increases participation levels, convenience, and satisfaction for residents.

Creating spaces within a facility that are easily adaptable and re-configurable is another growing trend observed in many newer and retrofitted facilities. Most facilities are now being designed and constructed in such a manner that staging, seating, and wall configurations can be easily changed or removed as required to host various community and cultural events.

Integrating Indoor and Outdoor Environments

A relatively new concept in recreation and leisure infrastructure planning is to ensure that the indoor environment interacts seamlessly with the adjacent outdoor environment. This can include ideas such as public event spaces, indoor/outdoor walking trails, indoor/outdoor child play areas, and indoor/outdoor public art. Although there are a number of operational issues that need to be considered when planning indoor/outdoor environments (e.g. cleaning, controlled access, etc.) the concept of planning an indoor facility to complement the site it is located on (and associated outdoor amenities included) as well as the broader community parks and trail system is prudent and will ensure the optimization of public spending on both indoor and outdoor recreation and culture infrastructure. Integrating indoor and outdoor environments can be as "simple" as ensuring interiors have good opportunities to view the outdoors.

Climate Change

Climate change is already impacting the design, maintenance and use of parks, trails and recreation facilities. Parks and trails are now recognized as an important climate change resiliency and adaptation strategy. Investing in parks and trails is now seen as a strategy to establish areas that sequester and store carbon and help to reduce carbon emissions through active transportation. Parks and trails are now being viewed as green infrastructure that can help the region adapt to the effects of climate change (e.g., flood mitigation and control). At the same time, parks and trail users will experience more frequent weather interruptions but also enjoy extended peak activity seasons. Park operator's maintenance programs will need to shift because of changes in user activity patterns and there is growing expectation that efforts are being made to minimize emissions associated with providing and operating parks, trails and recreation facilities (e.g. fully electric mowers, trimmers, blowers, vehicles, alternative fuels). Shifting climate interests closer to the core of the Regional District's planning and operations for parks and trails will manage risk and increase readiness for green infrastructure project funding from the federal and provincial government.

Active Transportation

The proportion of British Columbians seeking active transportation options to travel to work and to community activities continues to grow. In the Kootenays 8.2% of people use active transportation to work and 5.7% use active transportation to community activities (CleanBC 2020). There has been an increase in awareness of the benefits of being active and the positive impacts it has on physical and mental health, reduction of carbon emissions and the financial savings. This trend has been reinforced during the COVID-19 pandemic. A quality interconnected and efficient active transportation network is required to enable residents to increasingly choose active transportation options and the region to realize the benefits of active transportation.

Multi-Dimensional Play Spaces

Increasingly, many municipalities and play space providers are focusing on creating “destination” play spaces that provide opportunities across a wider range of ages, ability levels, and interests. Expanding the seasonality of use also feeds into this trend as there is a demand for sites that can be used in winter climates beyond 4 or 5 months of the year. Playground planners are expanding meeting these demands by creating playground spaces that include a wide range of equipment, better support amenities, and integration of other community spaces (e.g. adjacent indoor facilities, skating areas, outdoor aquatics features, etc.).

Natural Play

In recent years the playground landscape has seen significant expansion in the types of equipment and structures that are available. Leading this trend are “natural play spaces”, which are intended to replicate aspects of natural environment such as forests, rocks, crevices, slopes and other outdoor elements. Societal concerns over children and youth disconnection with nature is leading this trend, especially in urban environments. In some instances entire playgrounds are constructed using entirely natural play equipment, while in other cases playgrounds include a mix of traditional and natural play equipment. Natural playgrounds are also credited with having significant cognitive benefits to children, forcing them to manage complexity as they maneuver around the play space whereas traditional playgrounds tend to be more suggestive.



Natural Playgrounds – Holiday Beach Conservation Area (Amherstburg,Ont.). Source Essex Region Conservation Authority



Natural Playgrounds - Hastings Mills Park (Vancouver, B.C.). Source: Playground Find (playgroundfind.com)

Support Amenity Considerations

Across recreation and leisure there are increasing expectations for the quality of experience provided in public facilities and spaces. Playgrounds are no exception, especially as it pertains to support amenities. Including washrooms that are safe and functional in major park spaces, ensuring adequate seating areas, and providing shade (natural or built) are all examples of support amenities that can have a significant impact on both the perceived experience and overall level of utilization. Many municipalities are also looking to find ways to provide these amenities and others in ways that create a sense of “place” and generate interest.



Creative Park Washroom Design – Assiniboine Park (Winnipeg, MB).
Source: Winnipeg Free Press



Creative Park Washroom Design – Maple Green Park (Surrey, B.C.)
Source: Scarlett Black Photography

Park Animation: Creating Multi-Dimensional and Appealing Spaces

Parks for All, An Action Plan for Canada's Parks Community identifies that "parks have the potential to bring people together into a more cohesive future" and articulates a number of benefits that are accrued by providing quality parks experiences. In recent decades, the parks sector has increasingly come to understand the important of creating parks spaces that are dynamic, diverse, and well-suited to accommodating active living opportunities for residents of all ages and ability levels. More specific to playgrounds, this fundamental attitude shift in park space provision suggests that the creating play environments needs to be about more than just the playground structure itself. **The built infrastructure and overall animation of a park should encourage play of varying types throughout the entire park space.**

Identified as follows are trends and leading practices that can help maximize the appeal and benefit of community parks spaces.

- **Diversity of park space provision.** Many municipalities are striving to create service level consistency across their parks inventory (e.g. establishing a classification system for parks that outlines design standards and maintenance guidelines). While this practice is justified and highly beneficial, it should not be allowed to result in generic park space provision. Consistent service levels and park space diversity can both be achieved by ensuring that park classification systems and service level guidelines/policies provide ample flexibility and articulate the value of diversity across the parks inventory.
- **Functional Inventory of parks spaces.** Municipalities should inventory their park spaces on a regular basis and capture both quantitative and qualitative as part of this exercise. This inventory should capture the suitability and appeal of the parks inventory for all age cohorts, individuals facing barriers to use, and the suitability of the park space to foster multiple types of activities.
- **Amenity Connectivity.** Parks spaces should be accessible via active transportation networks (trails and pathways). Further to this point, there should be strong integration between parks and trails planning with a focus on connectivity. Amenity connection within a park space is equally important. Playground structures should connect well with sport courts, forested areas, and support amenities to create a cohesive park space that can be easily navigated.

It is also important to recognize that community and neighborhood demographics can impact and change the use of a park space over time. Creating Park spaces that are truly multi-generational can ensure that these spaces remain relevant and beneficial throughout the cycle of a community. Furthermore, park spaces with a multi-generational and multi-dimensional appeal can contribute to ensuring that a community remains attractive to current and prospective residents of all ages and interests.





A

Appendices



Appendix A: Site Visit Observations

Park	Facilities and Amenities	Observations/Descriptions
107th Avenue Park	Playground Bear proof bin Park Bench	**Playground:** Gravel surface Small playground (4 play pieces) **General Observations:** There is a trail that connects the park to adjacent neighbourhood. Trees surrounding the park provide shade.
Stemwinder Park	Stemwinder Playground Basketball court Picnic tables Benches Bear proof bin	**Playground:** Wood chip surface Small playground (3 play pieces) **Basketball Court:** Two hoops Lines painted Paved surface (no cracks in the surface) Located across the street from the playground **General Observations:** Appears that some park users are using the basketball court to skateboard. There were ramps present when the site vist was conducted

Park	Facilities and Amenities	Observations/Descriptions
Blarchmont Park	Playfield Playground Picnic tables Benches	**Playground:** Wood chip surface Medium playground (5 play pieces) **Playfield:** Temporary nets for soccer were present during site visit. The surface is grass with some lumps but otherwise good condition. **General Observations:** The playground had some graffitti and some indication of use (ropes fraying, small pieces broken or missing). Field and playgorunds are fenced in together but there is not fence separating the two amenities.
Cominco Gardens	3 acres of perennial and annual flower gardens Greenhouse Tea House Memorial Rose Garden Forest Grove Garage shop & washrooms	**Garden:** Grass is kept short and bed appear to be maintained (no noticeable weeds, flowers appeared to be watered, etc.) Some beds were protected by a fencing. **Outbuildings (Greenhouse, Tea House, Garage Shop & Washrooms):** Site visit did not include entering the buildings. Buildings appeared to be in need of some attention.
Rotary Drive	Rotary Community Garden Rotary Dog Park (Unofficial) Picnic tables Bear proof bin	**Garden:** Operated by Wildsight Appeared to be well maintained. **General Observations:** Fenced area behind the Aquatic Centre is being used for an unofficial dog park.

Park	Facilities and Amenities	Observations/Descriptions
Rotary Park	Splash park Playground Tennis courts / pickleball courts Ball diamond Benches Washrooms	**Splash Park** Appears to be in good condition. Several water features (5 features) **Playground:** Gravel surface Medium - large playgournd (8 playground features) Wood and plasticplayground features **Tennis/ Pickleball Courts:** 4 Tennis courts with pickleball lines painted as well. Cement surface, appeared to be in good condition. **Ball Diamond:** Diamond with red shale infield and grass outfield Fenced dugout Some lumps in the grass of the outfield but generally flat. Diamond is fenced and located directly next to the tennis courts. **General Observations:** Fencing between courts and ball diamond is not very high. There is potential for ball to be hit into the courts from the diamond. Mostly well maintained park area but some of the play equipment had some noticable indications of use/ age. There were some pealing paint and wood play pieces that were beginning to crack/ warp.

Park	Facilities and Amenities	Observations/Descriptions
Garden Park	Playground Bear proof bin Outdoor rink Picnic Table Bench	**Playground:** Gravel surface Small playground (3 play pieces) Wood border around the play areas (2 areas) **Outdoor Rink/ Grass Area:** There is a backstop that is no longer in use present. There is a disc golf net present in the back corner. No boards for the outdoor rink but there is water access for flooding the area. **General Observations:** Playground has some shade from surrounding trees. Park users have added their own plastic play equipment to the playground to add features.
Giegerich Field	Playfield Bear proof bin	**Playfield:** Grass playing surface (irrigated) Located close to the North Star Rails to Trails. Some signs that tree roots are growing into the field. These could be a tripping hazard.
Skatepark	Skatepark Washroom Benches Bike Rack	**Skatepark:** Small - medium size skatepark Some graffiti present during site visit Washrooms were locked at the the time of site visit. Park is located next to the bike park that is under construction. Cement surface appeared to be in good condition.
Bike Park	Bike skills features	Area is designated for bike park, located next to Marks Creek, along Lions Way trail. The park was under construction at time of visit.

Park	Facilities and Amenities	Observations/Descriptions
Central Park	Lions playground Outdoor fitness equipment Ball diamond Picnic table Benches Washroom	**Playground:** Gravel surface Medium playground (5 play pieces) **Outdoor Fitness Equipment:** 2 multi-use pieces of equipment Appeared to be in good condition **Ball Diamond:** Red Shale infield with grass outfield (irrigated) 2 dug outs Fenced **General Observations:** There is net separating the playground from the ball diamond. The fence surrounding the outfield/play area is quite short and would do little to keep a ball within the play area. There are permanent soccer goal posts in place. The field would overlap with the diamond outfield if it was being used. It does not appear to be in use.
Lois Creek Park	Outdoor rink Basketball inside the rink	**Outdoor Rink:** Asphalt surface. Large Area where mulitple games could be played or one full size game of hockey. There were two basketball hoops inside the rink with some faded lines painted. Rink is fenced above 6 ft. A number of cracks were observed on the asphalt surface.

Park	Facilities and Amenities	Observations/Descriptions
McDougal Park	Playground Lawn bowling Green Community Garden Bench	**Playground:** Gravel surface Small - Medium playground (1 large jungle gym playground feature) **Lawn Bowling Green:** Maintained an operated by the Lawn Bowling Society. Grass is in good condition. Club house on site but was not part of the site visit. **Community Garden:** Operated by KEGG. Appears to be maintained appropriately. General Comments Large park space, tobagganing happens in the winter on the hill by the garden. Trees provide nice shade to the playground.
Coronation Park	Big Ball Diamond Little Ball Diamond Benches Washrooms Shelters Bear proof bin	**Ball Diamonds:** Red Shale infield with grass outfield (irrigated) One ball diamond has a dug outs. Both are fenced but not so that deer aren't able to get in. Fences need new safety capping. **General Observations:** Washrooms are located in Centennial Hall, but there is outdoor access to the washrooms. Both diamonds are in good condition but some areas of higher use are present on the outfield.
Triangle Park	Playground Picnic tables Benches Bear proof bin	**Playground:** Gravel surface Medium sized playground (2 play pieces, one of which is a larger jungle gym) Fenced in space that appears to be well maintained.

Park	Facilities and Amenities	Observations/Descriptions
Swan Park	Playground Paved multi-use court (fenced)	**Playground:** Wood chip surface Medium - large playground (5 playground features) Brand new playground made of entirely of wood. **Pave Multi-Use Court:** Asphalt surface that is a bit uneven and has some cracks. Fenced around perimeter but not between the court and playground 2 basketball hoops but no lines painted. The court is lit. **General Observations:** Play area is next to a busy road with no cross walks to access the park. Ball hockey players have been hitting the electrical box regularly and there are some dents. There are some stairs to access the park from the trail below it.
Purcell Park	3 playfields Washrooms Concession	**Playfields:** 3 large playfields that can be divided into mini fields. The fields are irrigated. Access to the field is currently limited due to some ongoing construction. Field grass is cut, and there were a number of recently filled gopher holes observed during site visit. Washrooms and concession building is not powered. Trees have been planted between the fields.

Park	Facilities and Amenities	Observations/Descriptions
Marysville Eco Park	Community park Washroom Ev Charging Station	**General Observations:** Nice park next to the creek. Wildsight has a License of Occupation for the park and would like to naturalize the area. You need to cross the highway to get to the trail to the popular Marysville Falls. The cross walk is up the street.
Veteran Memorial Park	Monuments for veterans Green grass area	**General Observations:** Park is located across from City Hall and the Plazl. Its monuments have good visibility to the public.
Platzl	Non vechicular travel Multiple Garden Beds Water Feature Drinking Fountain Community Kiosk Solar Bike Charging Station Lighted Gazebo Benches Bike Racks Chess Board Ping Pong Table Cukoo Clock Lighted Christmas Trees	**General Observations:** The Platzl is a focal point in the community. The Parks and Facilities parks staff spend a significant amount of time ensuring that the amenities at this location are maintained appropriately. For example the garden spaces were well kept and incorporated deer resistant plants. The water feature is especially well used by visitors to the Platzl.

Appendix B: Organization Engagement Participation

Group Name	Interview	Survey	Attendance
Alpine Hockey		✓	
City Hockey League	✓		1
Cominco Gardens Interests	✓		4
Dirtbag Hockey	✓		1
East Kootenay Invasive Species Council			2
Healthy Kimberley Food Recovery	✓		1
Healthy Kimberley Food Recovery	✓		1
Ice Agers		✓	1
Invasive Plant Management	✓		1
Julyfest - Kimberley Chamber of Commerce	✓		1
Julyfest Soccer	✓		1
Kimberley Arts Council	✓	✓	4
Kimberley Bike Park	✓		1
Kimberley Curling Club	✓		1
Kimberley Dynamiters Junior B	✓	✓	2
Kimberley Edible Gardens and Greenhouse Society	✓	✓	1
Kimberley Gymnastic Club	✓	✓	1
Kimberley Independent School		✓	
Kimberley Independent School		✓	
Kimberley Indoor Sports Centre Society	✓		1
Kimberley Minor Hockey	✓	✓	1
Kimberley Mixed Slo-Pitch League	✓		1
Kimberley Museum	✓		1
Kimberley Nature Park Society	✓		2
Kimberley Nordic Club	✓		2
Kimberley Orienteering Club	✓		
Kimberley Pickleball Club	✓	✓	2
Kimberley Public Library	✓		1
Kimberley Seahorse Swim Club	✓		1
Kimberley Skating Club	✓	✓	1
Kimberley Speed Skating	✓		1

Group Name	Interview	Survey	Attendance
Kimberley Trail Society	✓	✓	1
Kimberley Ultimate Frisbee	✓	✓	1
Kimberley Women's Hockey		✓	
Kootenay East Soccer Association		✓	
Kootenay Freewheelers Cycling Club		✓	1
Kootenay Little League	✓		1
Lawn Bowling	✓		1
Marysville Raiders	✓		1
Old Nitros	✓	✓	2
Puckduckers	✓		1
Pulp Mill Hockey		✓	1
Purcell Collegiate School	✓		1
Purcell Physio Office	✓	✓	1
RCR/Conference Centre	✓		1
Regional District of East Kootenay (RDEK)	✓		1
Rocky MT Rogues Rugby		✓	
Rotary Club	✓		2
S.W.I.M. (Seniors Wellness in Motion)		✓	
Selkirk High School	✓		2
Senior Citizens Assoc. BC	✓		2
Special Olympics		✓	
Swan Park Playground	✓		2
Tennis Club	✓		1
Vespa Stingers	✓	✓	1
Military Aimes	✓		2
Wildsight Community Garden	✓		1
Wildsight -Marysville Eco Park	✓		1
Womens Hockey		✓	







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